

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER



Why all bets
are off in
Japan, Page 10

Angola ... Sch. 15	Indonesia ... Rp 2500	Portugal ... Esc 25
Bahrain ... Dhs. 0.650	Iraq ... 1,100	S. Africa ... Rps. 2.00
Belgium ... BE. 25	Japan ... Y550	Spain ... Esc 2.10
Canada ... C\$2.00	Jordan ... Frs 500	Sweden ... Kr 25
Cyprus ... £1.00	Kuwait ... Frs 500	T. Lanka ... £1.00
Denmark ... Dkr 1.00	Liberia ... £1.00	Switzerland ... Sfr 2
Egypt ... £1.00	London ... £1.00	Tunisia ... Ds. 0.50
Finland ... Frs 5.50	Malta ... £1.00	Turkey ... £1.00
France ... Frs 2.00	Mexico ... Pes. 300	U.S.A. ... \$1.00
Germany ... DM 2.00	Morocco ... Dhs. 1.00	U.K. ... £1.00
Greece ... Dr 2.25	Portugal ... Esc 2.00	Yugoslavia ... Ds. 1.00
Hong Kong ... HK\$ 12	Yemen ... Rls. 0.50	Yugoslavia ... Ds. 1.00
India ... Rs. 15	Philippines ... Pcs. 20	Yugoslavia ... Ds. 1.00

No. 29,201

Tuesday December 20 1983

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NEWS SUMMARY

GENERAL

Israel prevents Arafat exit

Israel's naval bombardment of the northern Lebanon port of Tripoli prevented Palestine Liberation Organisation leader Yasir Arafat from leaving. But last night five Greek ships left Cyprus for Tripoli.

The Israeli sank a small Lebanese ship, damaged a Cyprus-registered ship, but allowed an Italian vessel to take off injured PLO fighters. Page 3

In Jerusalem, an American woman tourist became the sixth to die as a result of a PLO bus bombing two weeks ago.

U.S. envoy in Iraq

U.S. special envoy in the Middle East Donald Rumsfeld visited Iraq, which broke off relations with the U.S. after the 1987 Arab-Israeli war, to gain support for restoring peace in Lebanon.

Explosion check

London anti-terror squad detectives interviewed a dealer who four weeks ago sold the car used in the bomb attack on Harrods store on Saturday, in which five people were killed. A businessman has offered a £250,000 (\$354,000) reward for information leading to conviction of those responsible. Page 12

German bomb arrests

West German police have arrested four young men near Kassel, near Frankfurt, on suspicion of planning bomb attacks on U.S. bases.

Nordic-Africa talks

Nordic countries have invited foreign ministers from Angola, Zaire, Zimbabwe, Botswana, Mozambique and Tanzania to Stockholm in April to discuss the "worsened situation in southern Africa".

Attack on Angola

Angola accused South Africa of an air attack on a southern town, killing dozens of civilians and destroying a school and hospital.

Jamaica reshuffle

Jamaican Premier Edward Seaga reshuffled his Cabinet, appointing Mr Hugh Hart Minister of Mining, a post he had previously held himself.

Gunmen kill 10 Thais

Five men fired machineguns into a crowd of Thai villagers watching a wedding, killing 10 and wounding three.

Spy chief resigns

Australian Secret Intelligence Service director John Ryan resigned after a bungled mock terrorist raid on a Melbourne hotel by 12 agents this month. Page 3

Chinese cure

Chinese doctors have found a new remedy for menstrual pains and dizziness: cotton wool soaked in alcohol and placed in the patient's ear.

Princess to marry

Princess Caroline of Monaco, 28, is to marry for the second time. The groom is Italian oil and property heir Stefano Casiraghi, 23.

Car surgery protest

Swiss children's psychiatrist and six friends dismantled his car, a Renault, and sold parts to passers-by in a Basle protest against pollution. Page 6

BUSINESS

Mexico granted a \$4bn credit

MEXICO'S commercial bank creditors have agreed to arrange a \$4bn credit to help it cover its 1984 balance of payments requirements. Page 4

• DOLLAR fell to DM 2.773 (DM 2.778), FF 8.475 (FF 8.475), and Swf 2.212 (Swf 2.215), but improved from Y205.7 to Y226.15. The Bank of England trade-weighted index, lagged before the close, rose from 131.1 to 131.2. Page 29

• STERLING rose 45 points to 51.4185, and to DM 3.935 (DM 3.936), FF 11.985 (FF 11.985), \$ 3.14 (Swf 3.135), and Y235.25 (Y233.5). Its trade weighting rose from Friday's \$1.9 to \$2.1. Page 29

• GOLD rose \$1.25 in London to \$375.125 and by \$1.75 in Zurich to \$375.25. It dropped \$2.25 in Frankfurt to \$375. In New York, the December settlement was \$373 (\$372.5). Page 28

The tentative date for completion of the LNG scheme is the early 1990s, but the critical issue now to

be resolved is where and at what price the daily output of 1bn cubic metres used by Elf.

The LNG scheme is virtually the only major capital project in Nigeria to survive drastic cuts because of the current oil glut, and the consequent drop in both foreign exchange earnings and government revenues. It is intended that the project should be effectively self-financing once the initial equity capital has been found.

Shell's selection as project leader means there will only be two equity partners - Shell and the Nigerian National Petroleum Corporation (NNPC), which will retain a majority shareholding. However, other partners with the gas markets in both Britain and West Germany, the most likely buyers of Nigerian LNG.

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EUROPEAN NEWS

France likely to push inflation below 8%

BY DAVID MARSH IN PARIS

FRANCE'S ANNUAL inflation rate looks likely to continue to drop to under 8 per cent by the middle of next year, but employment will carry on declining under the impact of sluggish domestic demand, according to forecasts by the Government's statistics institute Insee.

The institute says the economy this year has benefited from an upsurge in international demand. This has prevented the Government's austerity policy causing an outright recession. The economy

is expected to grow by 0.2 per cent on average this year compared with 1982, Insee says in its forecast for the first half of next year. This at least is better than an economic contraction—and improves upon the performance foreseen earlier this year, Insee notes.

Emphasising the lack of stimulus expected from internal policies, Insee warns that industrial production will remain at its current levels in early 1984 unless foreign demand is maintained.

But in an optimistic survey of business opinion published in a separate document, Insee has revised sharply upwards its forecasts for industrial investment in 1984. This is now predicted to grow by 15 per cent in value terms—a rise of well over 5 per cent in volume terms—which would more than compensate for the 4 per cent volume drop between 1983 and 1982.

Insee says the spurt in investment intentions—most marked among large enterprises—partly represents a postponement until next year of spending plans originally slated to be carried out in 1983.

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The institute expects consumer prices to rise by 3.8 per cent in the first six months of 1984, only slightly down from the 3.9 per cent increase over the second half of this year. This would bring the year-on-year increase to 7.7 per cent by next June.

On the employment front, Insee predicts continued layoffs in the industrial sector, with an overall 200,000 jobs being lost between mid-1983 and mid-1984.

David Housego visits Talbot's strike-bound production lines at Poissy outside Paris

Car-workers dig in their heels

"UNTIL the management is ready to discuss each redundancy with us on a case by case basis we won't budge from here," says a Moroccan worker. "The strike goes on."

It is mid-afternoon at the large Talbot car plant at Poissy outside Paris. As has so often happened in the Paris region, many of the mainly immigrant workers on the production lines have rejected an agreement that has been accepted by their union's national leadership.

Several hundred of the 3,000 workers who showed up this morning at the call of the unions gathered in groups in the assembly shop. Half-made cars hung suspended where they were 12 days ago when the strike began. Draped from the girders were slogans painted red and written out in French and Arabic proclaiming "No Redundancies" and Peugeot must negotiate."

Union officials believe that letters are already in the post to the 1,905 being made redundant as a result of Saturday's agreement. It is not known on what floor who will receive them. The Communist-led CGT union which has a large majority at Poissy and at national level acquiesced in Saturday's compromise says that nobody "will

be turned out on to the street." At a minimum, the CGT claims, everyone will be entitled to 6-8 months retraining.

"The training is a trick," says one North African worker. "I have been here eight years and they have never proposed training before. Then they have dreamt it up now that they are throwing me out." Another adds "I am not going back to nursery school to learn my ABC." Many of the immigrant workers cannot read or write in French.

A middle-aged Algerian who declines to give his name says he would be ready to leave if he was paid a proper "departure bonus." "We're being treated like worn out brooms. Now they're finished with us they are throwing us out. But we went our rights."

Word goes round the assembly shop that a meeting is about to begin. On the back of a small truck climbs a fragile woman in black sweater and mauve skirt. She is Nora Trebel, the local CGT leader whom the strike and television appearances have propelled to national fame. While the strike is on the scene virtually in charge of the assembly shop.

Using the microphone and speaking in short clear phrases she blames the national

Press and radio for saying that the CGT has changed its position and has accepted the redundancies.

There were two positive points, she says, in Saturday's accord between the Government and the Peugeot management—1,000 jobs have been saved and the production of Talbot cars is to continue at Poissy.

Amid cheers she declares "arbitrary redundancies will not be accepted." The sole path to a solution she says is through the management agreeing to discuss voluntary departures on a case-by-case basis. Each worker would then be offered the possibility of retraining, a transfer to another job or a "departure bonus" for those wanting to return to their country of origin.

Soon after she finishes, M. Jean-Pierre Noual, the local leader of the pro-Socialist CFDT union, climbs up on another truck. Their strength has been growing because they have taken a much tougher line at plant level than the Communists.

Poisy is officially shut through the Christmas holidays until January 2. Management and Government hope the strikers will lose heart. Other car industry disputes have ended that way and maybe this one will as well.

workers won't find work elsewhere.

At the last union elections at the plant, the CFDT gained only 6.9 per cent of the votes. But over the past three weeks, their strength has been growing because they have taken a much tougher line at plant level than the Communists.

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Kidnapping take violent turn in Italy

By James Buxton in Rome

A HUMAN ear delivered in a plastic bag. A horrifying photograph found in a refuse bin showing a man with a lacerated face and an ear evidently missing, alongside a woman in chains with the barrel of a revolver against her temple. Italy last weekend seemed to be back in the worst of the era of kidnapping that reached its peak in the 1970s.

When Anna Calassoni and her son Giorgia were kidnapped in November at their home outside Rome it seemed to be just another of the 50 or 60 kidnappings of the rich which have been taking place in Italy every year for the past 10 years. They are cousins of the Bulgari family, owners of Italy's equivalent of Cartier's jewellers, the head of which, Gianni Bulgari, was himself kidnapped in 1975 and released after payment of a ransom.

But the mutilation of Giorgia, in evident frustration by the kidnappers at the non-payment of the ransom demanded, said to be £3m (£1.25m), introduces an element of brutality rarely seen since the kidnapping in Italy in 1973 of Paul Getty 3rd, grandson of the immensely rich oilman, and the only other victim to lose an ear.

It also raises the issue of whether, as in this case, the magistrate was right to order sequestration of the family's property to prevent it paying a ransom.

Sig. Fermino Mino Martinez, the Minister of Justice said yesterday that it was quite understandable that families would seek a way round sequestration. What the authorities ought to be doing was tracking down the money afterwards. Nearly three-quarters of kidnapping cases ended up with convictions.

There has been a rising public concern about kidnapping, which came to a head in the autumn when an 18-month-old girl was kidnapped in Tuscany, and released unharmed by police 40 days later in Sicily.

For many wealthy Italians the threat of kidnapping has long been a part of life. They organise guards and travel in bullet-proof cars.

The bands of kidnappers have concentrated lately on particular areas such as the Veneto, which is full of successful young entrepreneurs. A leading Italian sociologist observed recently that Italy's nouveau riches fear the tax man more than the kidnapper. "With the kidnapper you can negotiate, and provided you don't see him so as to be able to identify him, you come to no harm. With the tax man you do not know where you stand."

The kidnappers are mostly Calabrians or Sardinians, affiliated in one way or another with the Mafia, whose tentacles extend throughout Italy. Recent

Carrillo's successor shows staying-power

By DAVID WHITE IN MADRID

"GERARDO IGLESIAS may have surprises in store," said Sr. Santiago Carrillo, the old fox of Spanish Communism, when he handed over a defeated party, one year ago, to an unknown and unassuming coal-miner.

It was an unintended prophecy. The one quality Sr. Carrillo was not looking for in his successor was staying power. But at the weekend, he insisted that although the revolution was "wounded" it would continue, and that recent governments were counter-revolutionary.

The results of elections, which gave Sr. Iglesias (38) the backing of two-thirds of the central committee, are misleading, reflecting the way the party apparatus works more than the true balance of power.

But they show that Sr. Iglesias, even if he lacks the sharp intellect and personality of Sr. Carrillo, can match him in will and nerve.

Until the last minute, his prospects of re-election hung by a thread. He survived a vote on the outgoing central committee's report by only the narrowest of margins and his speech in defence of his policy

PORTUGUESE CLEAVE TO MOSCOW

THE PORTUGUESE Communist Party has reaffirmed its allegiance to Moscow, and its resolve to carry on the 1975 revolution, writes Diana Smith in Lisbon. At its tenth congress, in Oporto on the weekend, the party insisted that although the revolution was "wounded" it would continue, and that recent governments were counter-revolutionary.

Alvaro Cunhal, the 70-year-old leader, was re-elected secretary of the central committee. He held his party to a rigid pro-

was coolly received. As end-of-congress high spirits took over during a four-hour wait for the count, Sr. Iglesias sat isolated, pale and fidgety. But 40 minutes after the new central committee was announced, he was a changed man with a new self-assurance. The one thing Sr. Iglesias agreed on is that the

former made a mistake when he chose the latter. Sr. Iglesias' version is that Sr. Iglesias proved not to be the transitional leader he hoped for. The Carrillo camp want a more cohesive disciplined party with a strong sense of separate identity, but dissociated from the ruling Socialists and taking fuller advantage of anti-US.

Mr. Varkonyi begins an official visit to Bonn today for

to meet Herr Genscher at the United Nations, he spoke of the need to overcome the dangerous absence of a dialogue between the superpowers.

West Germany has good relations with Hungary and the two sides are expected to discuss the planned visit to Budapest by Chancellor Helmut Kohl in the

spring. Mrs Margaret Thatcher, the British Prime Minister, is also scheduled to visit Hungary next year.

West Germany is Hungary's leading Western trade partner, exporting DM 2.6bn to Hungary last year and importing DM 1.8bn. Exports this year are expected to fall to DM 2.0bn because of Budapest's payments problems, while imports remain the same.

Hungarian minister visits Bonn

BY OUR BERLIN CORRESPONDENT

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West Germany has good relations with Hungary and the two sides are expected to discuss the planned visit to Budapest by Chancellor Helmut Kohl in the

spring. Mrs Margaret Thatcher, the British Prime Minister, is also scheduled to visit Hungary next year.

West Germany is Hungary's leading Western trade partner, exporting DM 2.6bn to Hungary last year and importing DM 1.8bn. Exports this year are expected to fall to DM 2.0bn because of Budapest's payments problems, while imports remain the same.

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OVERSEAS NEWS

ISRAELIS STRIKE AT TRIPOLI



Cargo vessel 'My Charm' ablaze in Tripoli

Arafat's evacuation hopes suffer setback

BY PATRICK COCKBURN IN TRIPOLI

THE TRIPOLI fire brigade was directing a thin jet of water at the blazing stern of a small cargo vessel called "My Charm" moored at the quay side in Tripoli early yesterday. The old name, "Derola", was painted out.

A few hours earlier, four Israeli gunboats had heavily shelled the port, sinking the burnt-out hulk of one ship and setting "My Charm" ablaze. The little ship had appeared overnight, presumably to pick up heavy weapons belonging to Mr Yasser Arafat's loyalist fighters of the Palestinian Liberation Organisation, whose departure was postponed yesterday because of the shelling.

The attack was more serious than previous pinpricks by the Israeli gunboats which hover off the coast. On five previous occasions they had contented themselves with harassing fire aimed in the general direction of the PLO.

It remains uncertain whether the Israelis are prepared to see the evacuation of Mr Arafat and his 4,000 men take place. At the genomic headquarters, Major Zein, who commands the paramilitary police in Tripoli, said he thought that the Israeli attack was aimed primarily at preventing the removal of Mr Arafat's heavy weapons.

These are less impressive than they sound. A few old Soviet T-64 and T-55 tanks guard the earth embankments which protect Tripoli from the north, but these have long ago run out of ammunition, say PLO leaders.

There are, in addition, some light anti-aircraft guns which can also be used in a ground-support role, multiple rocket launchers on trucks and heavy mortars. It is not an impressive arsenal and similar weapons could be secured again by Mr Arafat.

It was, therefore, little sacrifice for Mr Arafat, grinning more broadly than ever, to

announce in his headquarters early yesterday that he had decided to band over these weapons to the Lebanese army.

As his bodyguards fought to hold back a crush of reporters and television crews he added that he had asked the Greeks to delay the arrival of their ships because of the Israeli attack.

There is no doubt that Mr Arafat and his senior aides want to get out. They feel they have won all the political tricks the PLO can from the PLO and the Syrians and do not want to become trapped by a renewed rebel offensive with the

Government of President Zia has maintained that it brought the inflation rate down to a single digit since it imposed martial law and seized power in July 1977.

From 8.13 to 20 per cent annual average during the executed Prime Minister Zulfikar Ali Bhutto's rule in 1977.

The Greek Government said yesterday that it was asking for renewed guarantees of safe passage from "all interested parties" to facilitate the evacuation of Mr Yasser Arafat, AP reports from Athens.

The fond hope is that a re-

lease and Israeli gunboats behind them.

In some of the front line positions, members of the Lebanese gendarmerie are already deployed. Major Zein, whose slightly melancholic figure was to be found until recently in almost deserted police headquarters building, says he has stationed 500 men in Tripoli and on the road to the port to safeguard Mr Arafat's departure.

When the five Greek ships, still at anchor at Larnaca; yesterday—10 hours sailing time away—arrive in Tripoli, Mr Arafat's men will gather in five places. Lebanese army lorries will pick them up and carry them to the port.

A Lebanese militiaman who was going home after fighting alongside the PLO said that he expected they would move quickly. Once they drew back from their positions they become vulnerable to attack and will want to get out as fast as they can.

Delight in Tel Aviv that 'terrorists sweat it out'

BY OUR TEL AVIV CORRESPONDENT

ISRAELI officials yesterday declined to give on-the-record comments on Mr Yasser Arafat's decision to delay the international evacuation operation, but showed their delight at "making the terrorists sweat it out".

The Israeli Navy first started shelling Arafat positions around Tripoli on December 8. Officials have acknowledged that Israeli interference must cease once Greek ships flying the UN flag begin evacuating the 4,000 Arafat guerrillas.

Sri Lanka move to defuse tension

BY MERVYN DE SILVA IN COLOMBO

FORMER Prime Minister, who returned home on Saturday after medical treatment in Yugoslavia, will not attend the talks, but her Freedom Party (SLFP) will participate.

"Without civic rights, I am a second-class citizen and hardly competent to discuss important national issues," she said yesterday.

Her party, however, will support President Jayewardene's idea of inviting the Tulu party for an "all-party" conference after Christmas. The question of Tulu participation in the next conference is the main topic of tomorrow's talks, which will also decide on a formal agenda for the second round.

Several smaller opposition parties will attend tomorrow's talks.

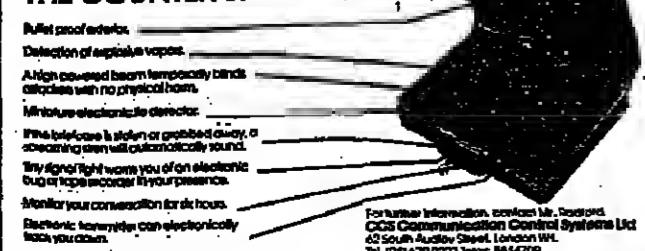
President Jayewardene rejected an opposition request to invite the People's Liberation Front (JVP) and the Trotskyist NSP. Accused of involvement in the July riots, these two parties are banned, and their leaders in hiding. The Tamil Federal Party, a constituent member of the Tulu party, declined government invitations after it consulted the Tulu leaders, now in Madras.

Tomorrow's meeting will not take up any substantive issues like regional autonomy, land settlement, education, jobs, language and the powers of the proposed regional councils, all issues to be negotiated with the Tulu party.

These questions emerged in talks in New Delhi between Mr Jayewardene and Mrs Indira Gandhi, and in Colombo with Mrs Gandhi's special envoy, Mr G. Parthasarathy.

It is already clear that the two most sensitive issues are the right of proposed regional councils to amalgamate and the powers that these council should have. Last week, six Buddhist prelates warned the government not to concede the right of amalgamation and to vest only limited powers in the councils.

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Pakistan's economic recovery 'at risk'

By Mohammed Aftab in Islamabad

PAKISTAN'S spiralling inflation rate and a woefully low level of savings is threatening the country's fragile economic recovery, according to the country's central bank.

Lower imports and increased exports have helped President Zia's regime to trim its chronic current account deficit.

Pakistan's industrial sector has been struggling to stay afloat in the face of—until very recently—continued political unrest which has seriously affected production in the Sindh province. The State Bank urges a stepped up effort to improve export competitiveness.

The authoritative review of the economy in fiscal 1982-83 (year-ended June 30 1983) by the Central Bank also emphasised yesterday that effective steps are needed to ensure a wider income distribution.

Despite its declining authority, as a result of constant interference from the Finance Ministry, the bank's views are still considered fairly independent, though some of its data collection tools are as faulty as those used by the government itself.

The Government of President Zia has maintained that it brought the inflation rate down to a single digit since it imposed martial law and seized power in July 1977.

Independent economists, however, challenge the government's inflation rate figures, and maintain that it has by now bounced back to a more alarming level of 20 to 25 per cent a year.

The low inflation rate claimed by the government is based on incomplete cost of living indices, and a consumer basket which does not reflect virtually to the Raj.

The State Bank advocates a "relicent effort" to step up domestic savings which are critically important in the present international aid environment resulting in low availability of all types of funds.

Commenting on a 5.8 per cent annual growth of GDP, of constant factor cost, up from 5.6 per cent in 1981-82, the report urges "a meaningful and equitable distribution of income, and a reduction in the poverty level."

Pakistan's per capita income in constant prices (of 1959-60 equals 100) has remained in the Rs 650 to Rs 700 range for the last four years, as it moved from its Rs 2,482 to Rs 3,500 over that period.

On the plus side, the bank notes a "significant" increase in private investment, but added that the rate of gross investment has slowed as a result of sluggishness in the rate of the state sector investment.

Exports rose by 13.3 per cent in constant prices (of 1959-60 equals 100) but imports declined by 4.1 per cent to \$3.83bn, as a result, shrinking to \$2.91bn, from \$3.45bn a year earlier.

The current account balance of payments recorded a deficit of \$435m—a considerable improvement from \$1.5bn deficit in 1981-82. When the long-term capital account (net) is considered the net basic balance indicated a \$430m surplus in 1982-83.

The gold and foreign exchange reserves increased from \$1.5bn on June 30 1982 to \$2.8bn a year later.

Delays in debt talks may fuel tensions, writes Chris Sherwell
Manila prepares for big bailout

NEGOTIATIONS on a multi-billion dollar rescue package to bail the Philippines out of its \$25bn debt crisis are poised at a delicate stage. Although final pieces of the jigsaw are now being moved into position, several details remain to be settled.

The delay that this entails was originally hoped that a deal would be in place by mid-December—but increasing concern among bankers, investors and diplomats about a fresh burst of political tensions as workers are put on to shorter working weeks or laid off altogether because of the halt in imports.

The crisis was precipitated by a huge outflow of so-called "flight" capital in the weeks following the assassination of the popular opposition leader Benigno Aquino in August.

But it is now generally agreed that the omens of trouble on the debt front were clearly visible months earlier. The Philippine government agencies and banks borrowed increasing amounts of short-term debt to meet their foreign obligations.

Western bankers acknowledge that the signs were missed and express surprise that the Government did not call a moratorium on principal repayments of its escalating commercial debt much sooner than October 17. More significantly, the Government has now confirmed the seriousness of the present crisis: the Philippines has also failed to pay interest on the commercial debts since October, despite its promise to do so.

Negotiations since the announcement of the moratorium have been conducted on three fronts: with the International Monetary Fund, with a 12-bank advisory committee representing some 350 commercial bank creditors, and with governments and multilateral lenders such as the World Bank and the Asian Development Bank.

The fond hope is that a re-

lease of the Brazilian experience can be avoided, and that in a single operation the problems of the Philippines economy can be confronted without the way they were being recorded.

Nevertheless, once the IMF plan is submitted to the Fund's Executive Board, the other elements of the bail out will be finalised. All this is now scheduled to occur in January.

As matters stand, the IMF will work on an IMF team is now in Manila gathering more data and assessing whether its proposed economic targets are

months, the Central Bank is believed to have been forced to adjust its reserve figures by \$500m because of a fault in the way they were being recorded.

Inevitably, several key participants are withholding final agreement until the terms of an IMF package are in place. In turn, the Fund's work is being complicated by apparent deficiencies in the statistics it has to work on (an IMF team is now in Manila gathering more data and assessing whether its proposed economic targets are

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WORLD TRADE NEWS

Paris likely to urge cross-Channel optical fibre link

BY DAVID MARSH IN PARIS

FRANCE SEEKS likely to put forward for discussion with the British Government in coming months an ambitious plan for an optical fibre communication link between London and Paris.

The plan, revealed by Paris officials close to M. Laurent Fabius, the Industry Minister, has a high symbolic value and would also represent a significant chance for British and French companies to collaborate on bidding jointly for submarine cable contracts.

The project is the latest in a series of ideas being pushed vigorously by the French Government for stronger communications and energy links between Britain and France. Apart from work going on now for a two-way electricity cable to swap off-peak power between Electricité de France and the Central Electricity Generating Board, discussions have also been taking place on the idea of a cross-Channel gas pipeline.

French officials would like a London-Paris optical fibre cable to precede the laying down of extensive cable TV networks in Britain and France in order to establish a central axis for the

two countries' individual systems.

They say the link could be used for purposes such as transmission of business documents, exchange of TV programmes and — a symbolic if not evidently profitable notion — video-phone communications between Mrs Margaret Thatcher and President François Mitterrand.

British officials however, take a more pragmatic view of the London-Paris link. They say the idea would probably be worth exploring only when the commercial need — for extra telephone and data links between the two capitals, for instance — arises. "It's a nice idea at the symbolic and presentation level," said one official. "But someone's got to pay for it. It's not very likely in the short run."

The British Government is also likely to point out that an optical fibre link could partly duplicate TV and telephone transmission lines being served already by the family of European satellites being put into orbit by the European space telecommunications organisation Eutelsat.

EEC to bring forward planned tariff cuts

BY PAUL CHEESERIGHT IN BRUSSELS

THE EEC yesterday made a gesture towards checking the spread of protectionism by agreeing, under certain conditions, to accelerate a series of planned tariff cuts.

Foreign ministers of the Ten, meeting in Brussels, also undertook to remove quantitative import restrictions on imports from non-EU countries.

The tariff cuts were agreed during the 1976 round of multilateral trade negotiations. At that time the industrialised nations said they would reduce industrial tariffs in eight stages from 1980 to 1987.

The EEC, however, made its cuts from 1985 onwards conditionally on the state of its economic health. Ministers have now refined this condition.

They expect economic growth to move up to 2 per cent a year and if this trend is confirmed

next autumn, they will make the 1985 and 1986 tariff cuts together at the beginning of 1985.

But the EEC will not act unilaterally. It will accelerate the tariff cuts provided other nations in the Organisation for Economic Co-operation and Development do the same thing.

Japan, in fact, is already one annual stage in advance.

The impact on international trading patterns of the speeded-up tariff cuts will not be very marked. Industrial tariffs are already at a low level and the major constraints to trade have been non-tariff barriers.

But the EEC attaches importance to speeding up the Tokyo Round cuts because that would be a signal of the general desire to roll back protectionism as the leading economic nations agreed at their Williamsburg summit earlier this year.

Computer deals race in India nears end

By John Elliott in New Delhi

Control Data Corporation of the U.S. and Bull of France have been shortlisted by the Indian Government for a computer development project worth up to \$300m which is intended to provide the country with most of its large and medium sized main frame machines in the next few years.

At present Control Data is thought to be ahead in the race, but negotiations are continuing with the Indian Government trying to insist on tough terms.

The contract is being placed at a time when the Indian computer and general electronics industries are being opened up to international technical collaboration for the first time.

The market is expanding rapidly. Sales of mini and micro computers have doubled in the past two years. Some 1,500 units were imported this year and a further 1,000 made in India. When the main frame project is under way, the Department of Electronics in New Delhi expects that about 20 per cent of the \$600,000 cost of each computer will initially be imported.

It is planned that about 100 computers will be produced within two or three years by the foreign collaborators, in partnership with a new Indian public sector corporation linked loosely with the existing Government-owned Electronics Corporation of India.

The Government will probably discourage imports of similar computers when production has started. At present about 30 to 50 mainframe computers are licensed for import every year but the potential market is much larger because most work already computerised in developed countries is done by hand in India.

An order for Control Data would give the U.S. re-entry into the Indian computer market following the acrimonious withdrawal of IBM from the country in 1977-78. The Indian Government wanted IBM to dilute its ownership of its Indian company.

Andrew Fisher reports on the sharp decline of ship orders EEC prepares defence of shipyards

EEC OFFICIALS, alarmed at the slow state of the European shipbuilding industry, are looking hard at ways of directing future government aids to boost productivity and prevent yards from being totally swamped by cheaper Far Eastern competition.

The industries of member states have cut capacity and jobs sharply in recent years. But this year has proved disastrous for most EEC yards, with Japan and South Korea picking up most new business.

In the early months of 1984, therefore, several ideas which have emerged during talks between Brussels officials, governments and the industry could be refined and made ready for action.

These include linking financial support to investment in new computer, laser welding, and other techniques, expanding joint research and development programmes, and making favourable credits available for any EEC shipyards to place orders in any EEC yard. Further capacity reductions would also be considered.

EEC shipbuilding industries had never had less than 17 per cent of the world order inflow until 1983. But figures for the first nine months show they pulled in only 9.8 per cent of new orders compared with

51.5 per cent for Japan and 16.1 per cent for the fast-growing Korean yards.

The world order book has actually grown slightly this year, due largely to a massive order placed by the loss-making Sanko Steamship at Japanese yards. The European industry, and many shipyards in

which the shipbuilding industry is suffering.

The heavy losses suffered by

nationalised British Shipbuilders, which expects a trading deficit of £120m in the financial year to March 31, 1984, show

the severity of the problems in the EEC industry. West German yards are also in trouble.

In Tokyo this month, EEC

officials pressed the Japanese on the size of their market share and also asked if they intended to try and persuade the Koreans to moderate their due for 1984.

The exchange occurred at a meeting of the Organisation for Economic Co-operation and Development's working party on the industry. Since Korea is not an OECD member, there is no direct way of putting pressure on it.

EEC officials who were at the talks later said the Japanese were uncompromising and did not respond to suggestions that they should try to persuade Korea to help push up world prices for new ships, which have fallen some 30 per cent in the last two years.

The persistent and indeed growing overcapacity in the sea transport sector.

Any general economic recovery — shipyards have recently reported an uplift in trade on some routes — would take time to reduce the capacity surplus and cannot be expected to put an end to the problems from

the start of next year.

The same period would be

the time for the dire state of

merchant shipbuilding in

EEC and the poor prospects for

jobs, the European Parliament

last month passed a resolution

urging the EEC Commission to

take action.

Last week this was followed

with a telegram to M. Gaston Thorn, president of the EEC Commission, from the Socialist Euro MPs, asking for shipbuilding to be declared in "a state of manifest crisis". One of this 125-member group, Joyce Quin of South Tyne and Wear, a major UK shipbuilding area, said action needed to be fast.

Agreement on new productivity methods would not close the huge cost gap with the Far East.

Sceptically

"The trouble is," she added, "the wheels grind so slowly. Not all Brussels officials concerned with shipbuilding share and also asked if they intended to try and persuade the Koreans to moderate their due for 1984.

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Fish sales lead boost in Norway exports

By PA GLESTER in Oslo

BOOMING Norwegian sales of fish products to foreign markets — particularly the U.S. — are helping to push up world prices this year.

Mr Tom Adams, the Barbados

Prime Minister, has been

from happy with the access the

IRIS will have to information on

offshore banking clients in

exchange for a piece of the con-

vention tourist trade. Signing

the treaty, said the Prime Minister,

"would require the disclosure of information which normally could not be made

available for foreign govern-

ment under 'state law'."

Caribbean countries caught

between this rock and a hard

place, have not been hiding

their feelings. Mr Hudson

Tannis, the Deputy Prime

Minister of St Vincent, recently

told Washington he had no in-

terior of signing the tax pact.

His country, he said, had made

significant advances in cleaning

up its image as an offshore

banking centre, and did not intend

to give the IRS access to

confidential information on

banking.

In the first 11 months of 1983

exports of goods other than oil

gas and ships were worth

Nkr \$3.6bn (£35m) — Nkr 4.7bn

higher than in the same period

last year. At constant prices,

this represents a rise of about

10 per cent.

Sales of fresh and bulk

frozen fish and shellfish from

January to October totalled

73,000 tonnes worth Nkr 1.6bn

about twice as much as in the

same period last year. In-

creased U.S. purchases of

shrimps, trout and salmon were

responsible for much of the

rise.

Government's satellites.

Space America has already

lined up Honeywell to

provide the sensors which

would give pictures with a resolution of 30

metres. Ford Aerospace has

agreed to build the satellite

providing the Government

approves.

The rest of the \$30m would

be spent on equipment such as

ground stations and on putting

the spacecraft into orbit.

Space America would aim

to have the craft in orbit

in March.

Companies will have until

March to reply to the formal

invitation by the Commerce

Department.

Firms which

respond will have to satisfy

the Government on a number

of counts.

These include their

plans for further satellites

and whether they will make the data

freely available to foreigners.

Canada, Japan back credits for Jamaica

Canada
Japan
credit
Jamaica

UK NEWS

Break-up of Hymac expected soon if no buyer is found

BY LYNTON MCCLAIN

HYMAC, part of the bankrupt West German IBH group, and once UK market leader in hydraulic excavators, is expected to be broken up by the middle of January unless a buyer is found for the business as a going concern.

Urgent negotiations are being conducted to raise the maximum return for the creditors of Hymac by selling the business intact.

Mr Mark Horan, one of the joint receivers and managers of Hymac and a partner in Pricewaterhouse, the official receivers said: "I have offers for the ongoing business on the table and I am moderately hopeful that one or two of these will succeed."

Nevertheless, the fate of Hymac is in the balance. Steps will be taken to break up the company and sell its constituent assets separately if the talks fail to find a buyer for the business as a whole.

The receivers told the 580 employees of Hymac last week about the state of negotiations with prospective buyers. Most of the staff work on production of excavators at the Rhymney plant in South Wales.

Plastics aid urged

BY LISA WOOD

BRITAIN'S plastic industry, whose production last year was worth £4.5bn, has called for increased government funding for research and development.

The British Plastic Federation, in a working party's report published yesterday, said the industry received £8.6m a year out of total government support of £1.5bn for industry-related research and development.

Of that £1.5bn, most went on defence, space and civil aviation with "all other industries" receiving £85m. The corresponding figure for France was £224m and for West Germany £386m.

The federation said there were

other British industries with lower outputs, which received more government funding than the plastics industry.

The working party said the industry needed an overall strategy for research and development in the key areas. It recommended that the federation should be responsible for the development of a strategic five to 10-year plan, which would be reviewed annually.

The report suggested that research and development should be concentrated in fewer locations.

Government-funded research and development in the UK Plastic industry. From the British Plastic Federation, 5 Belgrave Square, London SW1.

Windmill project costs may rise 50%

By David Fishlock,
Science Editor

BRITAIN'S first megawatt windmill to be built in the Orkneys off the north coast of Scotland, is expected to cost up to 50 per cent more than originally envisaged.

The Department of Energy, which is to build the machine as the culminating step in its wind energy demonstration programme, is likely to ask the Treasury for an increase of 15 per cent in its research budget for 1984-85 to cover the extra cost.

The receivers are making available for sale all the assets of the company and say they will "view favourably a lump sum cash offer for the whole of the undertakings of the company." Purchasers will not be expected to acquire the debtor balances.

The receivers appointed to manage the affairs of Blaw Knox, the British maker of paving machines and part of the Wibau subsidiary of IBH in Germany, say they have had an "impressive queue of big companies looking to take over Blaw Knox."

Wind energy is considered to be the most promising renewable energy source for electricity generation in Britain, since detailed design studies failed to confirm the earlier promise of wave energy.

WEG, which consists of British Aerospace Dynamics, GEC and Taylor Woodrow, has designed a twin-bladed windmill with a variable-pitch propeller 60 metres in diameter, mounted on a 45 metre concrete tower. The machine is designed to produce up to 3 MW at a wind speed of 17 metres per second.

Average windspeed at the Orkney test site, although high for Britain, is only 11 metres per second. The windmill is expected to maintain peak output for only about 20 per cent of the time.

Its designers are estimating a yearly output of 9,000 Mwh at the demonstration site, on the basis of experience with two smaller machines commissioned earlier this year.

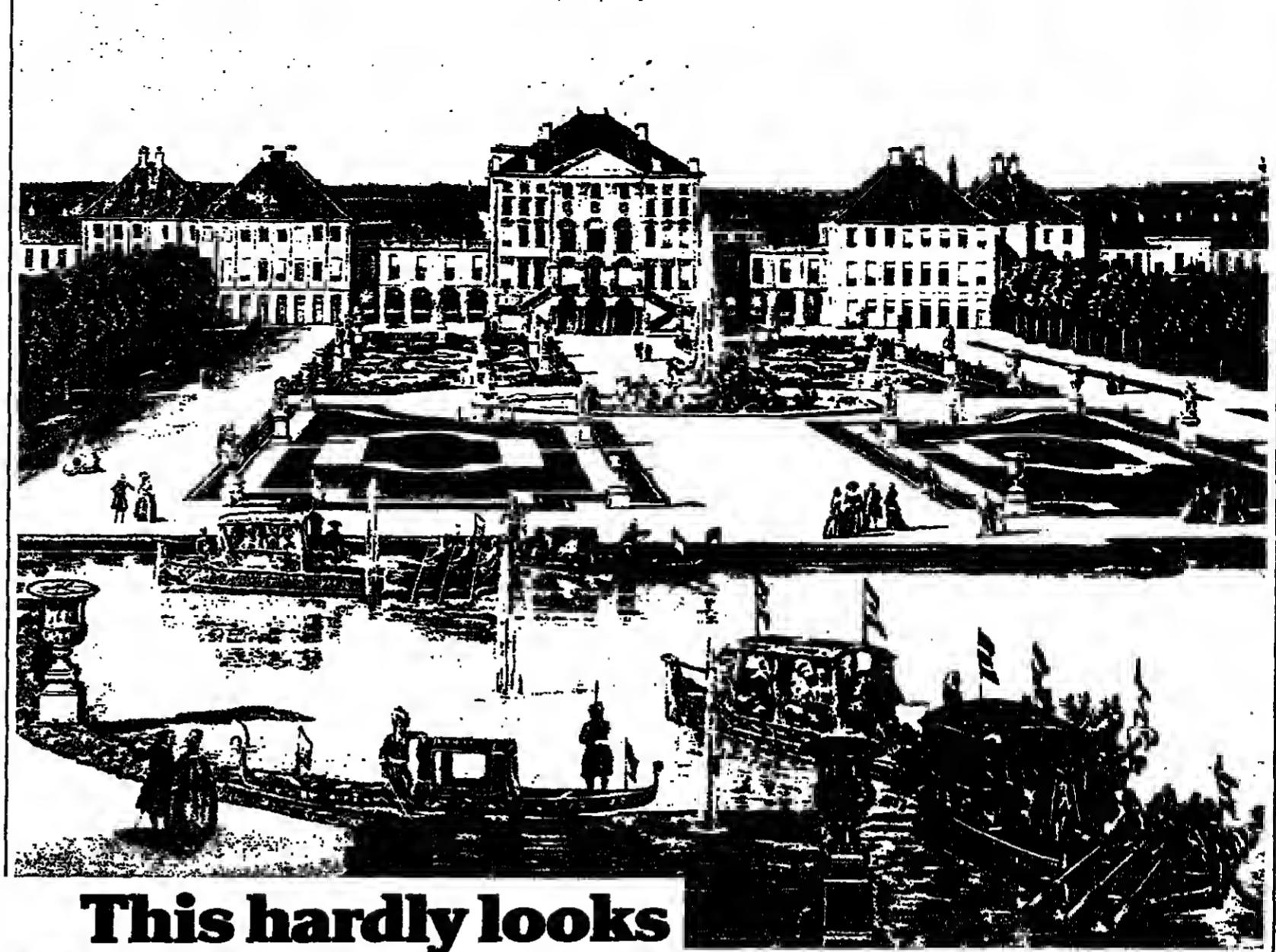
The Energy Department has been told of the new cost but is still waiting for final reports from the North of Scotland Hydro-Electric Board, and from WEG. One component of the cost increase is a change from a rigid hub to what engineers call a "soft transmission" in the 100-tonne nacelle perched on top of the tower.

A soft transmission is now thought necessary to absorb the considerable shock loads, which have led to fatigue failures and near-failures in other big windmills in the U.S., France and elsewhere. More generally, costs have risen steeply as WEG designers came to appreciate that it requires more advanced technology to harness wind energy economically than wind enthusiasts have appreciated in the past.

General Electric of the U.S., one of several major US companies which embarked on the design and production of big windmills, abandoned the venture earlier this year. Alcos dropped out of the business last year and so has Bendix. But Boeing and United Technologies remain in wind power.

The Energy Technology Support Unit at Harwell, which acts as project manager for the Energy Department, sees the big British windmill as crucial to the UK's wind demonstration programme.

Nymphenburg Castle in Bavaria



This hardly looks like the hub of an international financial network.

Bavaria's historical sites and traditional Bavarian friendliness are appreciated the world over. Yet, few are aware of the modern, international outlook of its institutions.

Bayerische Landesbank, for instance, is not only one of Germany's top banks, it's also one of the country's most outward-looking. Our global facilities include a wholly-owned subsidiary in Luxembourg, full-service branches in London, New York, and Singapore plus offices in Johannesburg, Toronto, and Vienna as well as our correspondent network around the world.

Through a growing international presence our capabilities range from buyers'

credits in the Far East to roll-over credits in Luxembourg, from interbank money dealing operations to Eurobond issues.

With a balance sheet total of nearly DM 96 billion our resources are substantial. Also, we're bankers to the State of Bavaria, and an integral part of Germany's most powerful financial organization, the Sparkassen network.

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Bavarians have a reputation for drive and friendliness which, combined with our international outlook, makes our name worth remembering.



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UK NEWS

Britoil cancels Scott Lithgow rig contract

BY MARK MEREDITH, SCOTTISH CORRESPONDENT

BRITOIL YESTERDAY cancelled an £88m contract in Scotland with the Scott Lithgow shipyard on the lower Clyde for a semi-submersible drilling rig which is two years behind schedule.

The management of the yard has said that a cancellation would lead to the closure of the yard and the loss of its 4,250 jobs. However, in a statement last night, the shipyard said there would be no immediate layoffs and that it would challenge the Britoil decision in the courts.

As many as 8,000 jobs could be lost in the local communities of Greenock and Port Glasgow according to one study. Mr Malcolm Ford, joint managing director of Britoil said in a statement that the company had taken the step with great sadness. "British Shipbuilders have repeatedly declined to re-recognise the contract. Given past delays and future uncertainties, no client could be expected to continue with it."

Although the contracted delivery date for the rig was April 26 1984, the vessel is only about 30 per cent complete. Britoil produced diagrams showing that only two units on each of the semi-submersible's pontoons had so far been welded together.

Yesterday's announcement was a rejection of a submission by Scott Lithgow that the work could still be completed by the "drop dead" date of January 1985. Through a series

of counter claims, however, the out of British shipbuilders' total losses of £117.4m. Penalty payments for the Britoil rig would have cost Scott Lithgow £17,000 a day.

A fundamental problem at Scott Lithgow has been its conversion from a shipyard to an offshore yard with a different set of demands and standards. However, recently the yard's management has tried to show that many of the right changes have been made.

The rough waters in these areas make it difficult to operate with traditional drillships. Mr Ford said the semi-submersible would allow a drilling season of five to seven months compared with as little as one month for a drillship.

Britoil would have to decide in the next few months what it would do about its programme. It could go back to using drillships or it could place a new order abroad. He said he would be glad to place the order in Britain, but he doubted whether there was a yard that could take on the work.

The announcement was greeted with a combination of resignation and anger by workers at the yard and there were renewed calls for government intervention to preserve the order.

The Government has refused to intervene with the yard to save the order following the extended history of delays and failures at Scott Lithgow which lost £86m last year

Strike order to shipyard workers

BY OUR LABOUR STAFF

MORE THAN 10,000 engineering workers in British Shipbuilders (BS) yards will be instructed by their union to strike on January 6 over a breakdown in talks on pay and productivity.

About 400 members of the sheet metal workers' union has also decided to issue a strike call. Neither union has balloted its membership.

The key to the optional strike, however, rests with the executive council of the General, Municipal and Boilermakers' Union (GMBU), the major union in the industry, which meets today to consider the results of the ballot of its 30,000 members in shipbuilding.

About 82 per cent of those voting

supported the move for an indefinite stoppage.

Mr Jim Murray, general secretary of the GMBU boilermakers' section, said yesterday that there was little doubt a strike would start three days after the return to work after the Christmas and new year holiday. But it is felt that not all the union's executive council will be convinced by the argument.

With BS battling for survival and many yards facing empty order books, some GMBU leaders may favour selective action which could exempt the most vulnerable workforces.

The engineering union did not hold a ballot on the strike call because, it says, its members were clearly in favour of the action. "They were looking for a lead and we have given it," Mr George Arbold, union executive member responsible for the industry, said.

Of the other shipyard unions, the electricians' union (10,000 members involved) and the white-collar union Apex (3,000) are both holding ballots.

Anger rose among the unions yesterday over the departure on holiday to his native Canada of Mr Graham Day, BS chairman. He is expected to be away for three weeks, but is said by BS to be willing to return at a moment's notice for talks if the unions produce any initiative to avoid a strike.

British Aerospace has asked for

Lower pay 'would increase jobs for young people'

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

A CUT of 10 per cent in the average pay of young people could lead to a 20 per cent increase in the number of jobs available to them, according to a government research paper published today.

The paper, by Mr John Wells, a Department of Employment economist, suggests that a cut in wages of about 10 per cent could cause youth employment to rise by about 80,000.

Although the figures are not precise, they are intended to illustrate a clear relationship between the number of jobs available to young people and their pay in relation to adult rates. The Government has been concerned that high wages for young people could be pricing them out of jobs.

The relationship assumes that the level of employment in the economy as a whole remains unchanged. Any general improvement might have a much larger effect on the prospects for young people than changes in pay levels.

The research does seem to support a central contention of the Government's economic strategy - that moderation in pay settlements is the best way to promote higher employment.

The Government's young workers' scheme, which provides for employment subsidies, was intended to encourage companies to offer jobs which would not otherwise be available. The Department of Employment believes that the response to this scheme suggests that many companies would employ more young people if wage rates were lower.

The latest research by Mr Wells appears to contradict earlier findings which discovered little relationship between pay and jobs. However, Mr Wells states that this is because the relationship between pay and jobs did not emerge clearly until the beginning of the 1970s. Previous research had concentrated on earlier periods.

Minister gives TUC hope over Airbus

BY DAVID BRINDLE

MEMBERS of a Trade Union Congress (TUC) delegation which yesterday met Mr Norman Lamont, Minister of State for Industry, emerged "very hopeful" of government support for the European A320.

A further sign of thawing TUC-Government relationships, the delegation reported that common ground had been found with the minister on almost every aspect of the case for launch aid.

Mr Keo Gill, the left-wing general secretary of white-collar engineering union Tass who led the representatives of the TUC nationalised industries committee, said: "We could say there were no basic disagreements between us at all."

At the meeting with Mr Lamont, the delegation expressed fears that the Government was putting the future of the aerospace industry at risk by delaying a decision on funding the Airbus project. British Aerospace has asked for £440m to finance its share of the development work. Rolls Royce wants another £113m to develop its V2500 engine, which it is hoped will power the 150-seat plane.

Mr Gill said there had been "complete agreement" from the Minister on the advantages of Britain remaining in the six-nation Airbus industry consortium and on the importance of the A-320 to the British industry.

Although Mr Lamont had not been prepared to give a guarantee that the Government's decision would be positive, Mr Gill added, "our conclusion is that only some kind of political dogma could prevent the decision being made positively in early January." Last month, the Prime Minister remarked in relation to the Airbus that she did not want "another Concorde" on her hands. According to the TUC delegation, Mr Lamont said yesterday that there was no comparison between the two airliners.

TI deputy chief named as chairman

By Ian Rodger

MR RONNIE Utiger has been chosen to be the next chairman of TI, the diversified engineering group, succeeding Sir Brian Kellie, who retires next May after seven years in the chair.

The choice came as a surprise in some quarters because of recent reports that Mr Utiger, who became deputy chairman and group managing director of TI, formerly Tube Investments, last year had ruled himself out.

Mr Michael Boughton, TI director who is to become the next deputy chairman, said that this impression arose because Mr Utiger felt the directors should examine the field before he indicated his interest.

Mr Utiger, who is 57, has spent most of his career at British Aluminium, the TI subsidiary which was sold to Alcan Aluminium of Canada last year after two years of heavy losses. He joined BA in 1961 as financial controller, was managing director from 1968 to 1970 and chairman until the disposal late last year.

He will take the chair at TI just as the group, once one of the leading figures in Britain's engineering industry, emerges from four years of drastic rationalisation and restructuring.

In 1979 more than half the group's capital employed was in steel tube and aluminium. Today, it is out of aluminium and more than two thirds of its capital is in specialised engineering, the Raleigh bicycle business and domestic appliances.

TI barometer, Page 11

Way clears for sale of state arms factories

By Bridget Bloom, Defence Correspondent

BRITAIN'S government-owned arms factories are to be given company status next year in a key step towards privatising the companies, probably in 1985.

The government yesterday introduced a Bill under which the current status of the Royal Ordnance Factories (ROF) trading fund, under which the ROF operates, will come to an end next autumn.

The assets of the fund will be transferred to a company which will still be wholly owned by the Government but will be expected to operate "in a fully commercial manner" under the Companies Act.

Mr Michael Heseltine, the Defence Secretary, said yesterday the target date for company status for the 13 companies in the ROF was October 1.

There was no fixed date and no final plans for privatisation of the companies. Mr Heseltine said, however, the introduction of private capital was likely to take place in 1985.

Fulmar gas pipeline wins state approval

BY RICHARD JOHNS

BRITISH GOVERNMENT approval was announced yesterday for Shell-Esso's £315m project to build a gas pipeline from the Fulmar field in the central North Sea.

The project should also be able to exploit gas from the nearby Clyde field - where Britoil is the operator and Shell and Esso are minority partners - upon its completion in 1988.

The 180-mile pipeline might, in addition, stimulate the development of other gas projects in the area discovered by Shell in partnership with Esso.

The Fulmar platform's processing facilities will be designed to handle associated gas from a peak output of 180,000 barrels a day, or the equivalent of about 100m cubic feet a day of gas and natural gas liquids.

Recently, the rate has reached 125,225 b/d and should peak near to 180,000 b/d. But this plateau could be of relatively short duration, according to Shell, the operator of Fulmar. Thus, the pipeline could make possible the exploitation of

associated gas from either Clyde or other fields nearby.

The development is in line with the revised timetable set out by the Government on the fuller commercial exploitation of gas associated with production in the North Sea.

Mr Alan Buchanan-Smith, Minister of State for Energy, said yesterday: "I am keen to see companies themselves develop plans and invest in gas gathering. I am encouraged by Shell-Esso's proposals for Fulmar."

Fulmar gas and liquids will be transported through a 483-mile pipeline from the Fulmar field to the Shell-Esso plant at St Fergus, Aberdeenshire, where the gas will be separated. The gas will be passed on to the British Gas Corporation's plant at St Fergus, while the liquids will be sent by pipeline to the Shell-Esso fractionation plant at Mossmorran, Fife.

Shell and Esso are the majority partners in the Fulmar project, with a shareholding of 44.9 per cent each.



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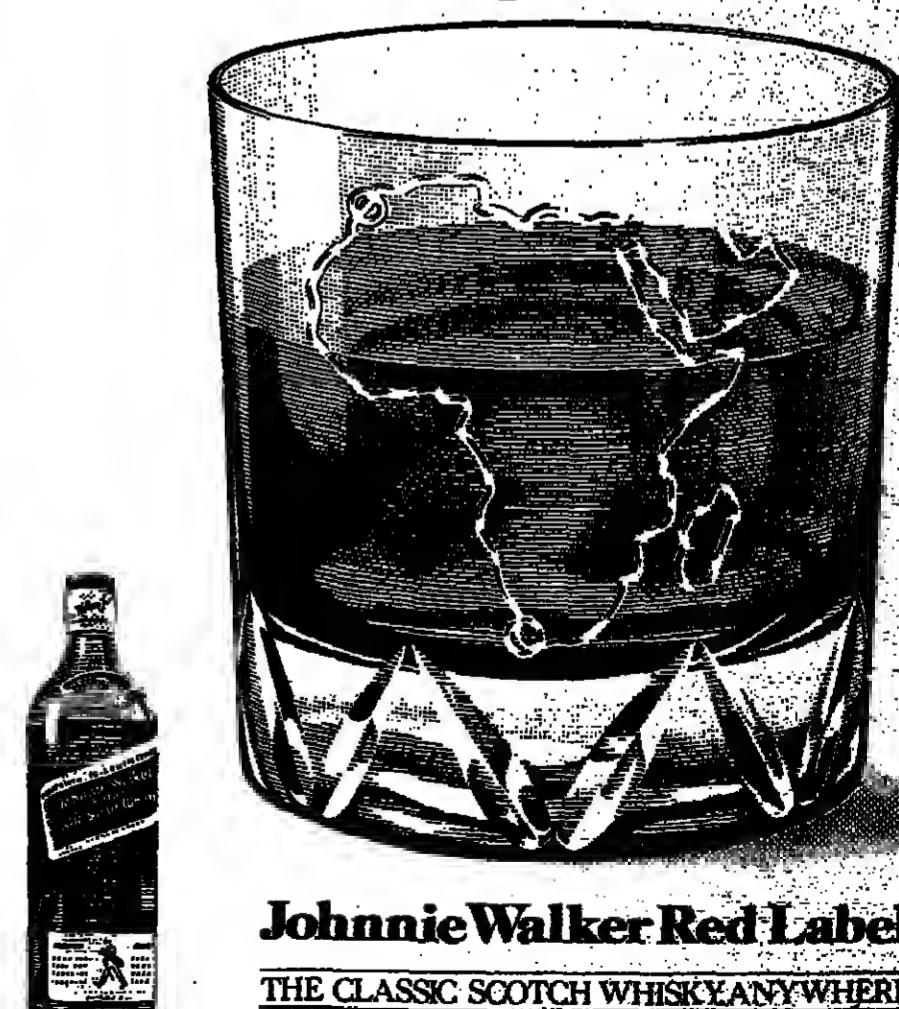
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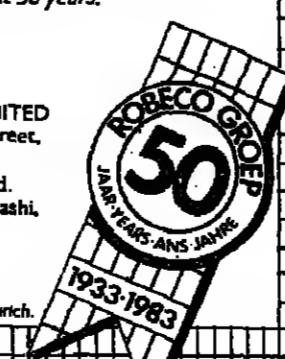
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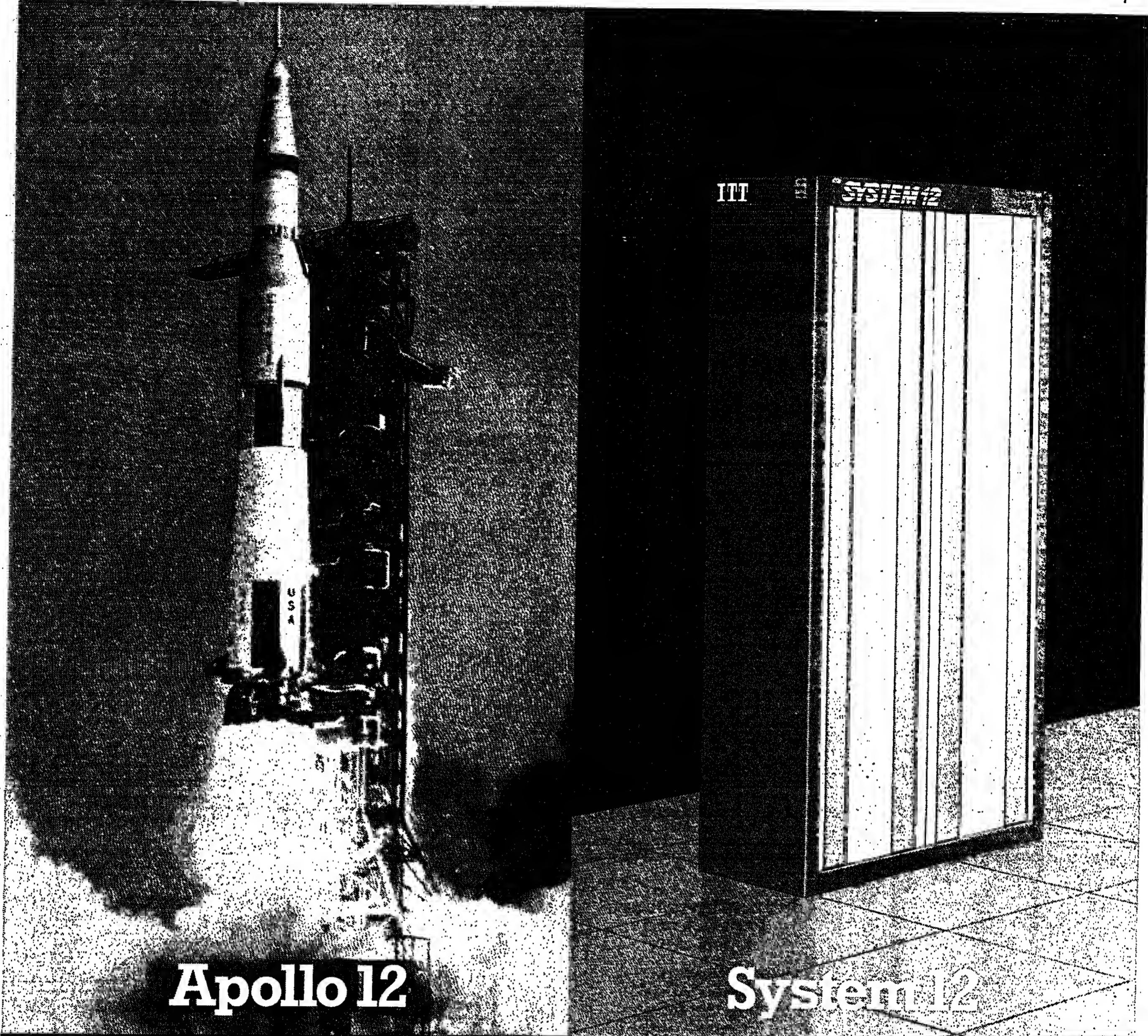
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THE MANAGEMENT PAGE: Small Business

EDITED BY CHRISTOPHER LORENZ

WHAT DO Brunel bridges and Morris Minors have in common? Nobody knows the answer to that question better than Charles Ware, avid Brunel-worshipper and proprietor of the Morris Minor Centre in Bath.

Apart from both being antiques, the great Victorian bridges and those bumble, bulbous runabouts share one important engineering principle: they are designed so that parts can be repeatedly replaced and repaired without distorting or weakening the overall structure.

So long as they are maintained, their lives can be extended almost indefinitely at relatively low cost. This means "there are real economic and practical reasons for putting money into old motor cars," argues 48-year-old Ware.

On the strength of that simple theme, he has launched himself in the space of seven years from bankrupt former property dealer to head of a thriving Morris Minor renovation and parts distribution business, with an annual turnover of £1.5m and pre-tax profits of £100,000 in the year to last September.

In the New Year, Ware will take over the factory next door to his 6,000 sq ft workshop in an industrial suburb of Bath to start making the first Morris Traveller bodyshells since the firm went out of production in 1974.

And at next October's Birmingham Motor Show, he plans to unveil updated versions of the Minor and Traveller, with 1.3 litre engines, modern seats and heating, disc brakes, soundproofing, improved suspension, and optional automatic gear-changing—all for around £8,000.

"Except for the basic shape, it will be exactly like a modern car," says Ware. But if it sounds too pricey, he is negotiating with a building society for a long-term Morris Minor financing package—similar to a mortgage and different from the three-year maximum for repayments which generally applies to car loans.

Seated in his tiny, oil-stained office, Ware waxes lyrical about the economic advantages to drivers of so-called "durable" car ownership.

Since the 1973 oil crisis, fuel efficiency has been uppermost in the minds of car designers, he points out. The result, he says, has been a generation of lightweight vehicles built of thinner-gauge steel than their more solid predecessors—and therefore with a shorter body life.

As manufacturers have striven to cut labour costs and to mechanise production, they have tended to produce what



Charles Ware: "real reasons ... for putting money into old cars"

A Minor revolution in car-selling

William Dawkins reports on a specialist renovating service

Ware calls "solid state" cars, which are highly efficient for their first few years of life, but thereafter depreciate in value very quickly as they rust and need major mechanical repairs.

Their design means that major repairs are often the result of small faults. If one component of the gearbox fails, for instance, a solid-state car may need a whole new gearbox. With a durable car, like the Morris Minor, it may be possible simply to replace the component.

Ware maintains that putting fuel efficiency before bodywork and ease of repair is "like throwing out the baby with the bath water," because depreciation forms by far the largest element of the running costs of planned-obssolescence cars.

He estimates that such cars cost around 22p per mile to run, of which depreciation takes 15p, while a durable car with a slightly higher routine maintenance bill will cost just over half as much to keep on the road.

As well as Morris Minors, his list of durable cars includes

Volkswagen Beetles, the Triumph Herald, Austin A40, early Ford Escorts and Cortinas and his own vehicle—a 20-year-old Mercedes.

Ware also accepts that some modern cars, like VWs, Volvos, Rolls-Royces and Porsches have durable bodywork even if they are designed on the solid-state principle.

For 80 per cent of the 1.6m car users in the UK, Ware's argument is unimportant; they drive company cars, which tend to be kept for only 40,000 miles and lessons on them can be written off against tax by the corporate owner.

"But it does mean that those people in the banger market will no longer have access to cars they can use for 15 years," says Ware.

Ware reached his passion for Morris Minors via the unlikely route. Originally an art lecturer at the Slade School, he started a building business in 1963 renovating early 19th-century houses in Bath. By the late 1960s, the property boom had made him a millionaire, but the subsequent property slump left him bank-

rupt in 1971, owing £500,000. He borrowed £500 from friends and turned with no real enthusiasm to car dealing, until it dawned on him that "the structural standards I had applied to old buildings could just as well be applied to cars."

The Morris Minor seemed an obvious choice as a renovation candidate because it was fashionable and looked as if it would last. "The cars seemed interesting and the people who owned them had a special relationship with their cars. They seemed like friends."

With an estimated 200,000 Morris Minors and Travellers on the road, 10,000 of which change hands annually, there seemed to be a reasonable market. So Ware persuaded his friends to stump up another £10,000, bought eight cars to repair and set up with three workmen in his present premises.

Almost to his surprise, turnover shot to £100,000 in the first year and Ware—who now employs 30—had a nine-month order book on his hands.

"We didn't have any real banking facilities, so customers' deposits were our only working

capital. If you are starting up a business with nearly nothing, you become totally aware of cash flow," he says with grim understatement.

Indeed, since that experience Ware has never marketed his services, beyond taking a fortnightly advertisement in Exchange and Mart and relying on press publicity.

At the outset, the strategy was to offer a complete, one-off renovation package for Morris Minors, which would turn an aged bone-shaker into an effectively new car with a five-year guarantee for up to £2,500. "For some customers, a bill of that size was a real turn-off. We wanted to keep on improving our standards, but there was a danger of pricing ourselves out of the market," says Ware.

He was unwilling to provide a cheap short-term repair service, so turned instead to priority scheduling schemes. Customers were offered a list of priority works based on a survey of their vehicle, which could be spread over several years to minimise the initial cost.

"We developed a total life support system which allows a car to keep running for up to 30 years. Ware is now planning a similar package for a staged modernisation based on the car he is introducing next October."

As volumes increased, it became clear that Ware's office was too small to store spare parts.

So the company took a 5,000 sq ft warehouse nearby, supplied by original Morris Minor subcontractors, set up a mail order distribution service.

In the past two years, it has grown to take two-thirds of the company's turnover and provide useful cash flow.

The success of the parts business, where half of sales go to other garages and do-it-yourself enthusiasts, highlights the limitations on Morris owners' willingness to drive to Ballymena for a service. Some customers have come from as far afield as Dublin, but Ware realises that his growth in a specialist market will be limited unless he can spread his net.

For this reason, he hopes to build up a chain of 10 licensed garages, approved and supplied by the centre. The first attached to the Stormont Ford dealers' bodyshop in Woolwich, London, opened three years ago. Buist Motors, Leyland dealers in Newcastle upon Tyne, opened a second last autumn.

Ware's ultimate dream is to design and produce his own car to supplant the present generation of durables. The idea has a familiar ring for those who remember the de Lorean fiasco, but Ware is setting his sights on a more utilitarian product.

In brief . . .

A ONE day "Start Your Own Business" course on January 11, geared specifically to the needs of art and design students and graduates, has been arranged by the ILEA Careers Service and the London Enterprise Agency (LEnta). Up to 100 places will be offered at £5 each and the venue will be the London College of Printing.

The Careers Advisers to the LEnta Art Schools say the unemployment situation is driving more and more of their clients to consider setting up on their own. Course details from Vicki Sargent of LEnta on 01-243 4444 or Angela Dean and Anne Francis of ILEA on 01-812 724 8531.

THE Dutch will play hosts to next year's International Small Business Congress (WIB), due to be held in Amsterdam on October 24 to 26. During the congress the results of an international survey conducted among 3,600 entrepreneurs in ten countries will be presented and discussed. Details from Congress Secretariat, e/o Organisatie Bureau Amsterdam, 22, 1078 GZ Amsterdam, The Netherlands.

THE plastics, computers, precision engineering and consumer sectors have shown the most notable improvement in performance this year, according to surveys of Smaller Manufacturing Firms conducted by the Confederation of British Industry over the last two years. The survey results of an international survey conducted among 3,600 entrepreneurs in ten countries will be presented and discussed. Details from Congress Secretariat, e/o Organisatie Bureau Amsterdam, 22, 1078 GZ Amsterdam, The Netherlands.

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"We didn't have any real banking facilities, so customers' deposits were our only working

Venturing into Scotland

BY MARK MEREDITH

YOU MIGHT expect to meet a venture capitalist in the City of London or perhaps one or two in Edinburgh's Charlotte Square. But not in a modest company office in Fife.

But then a lot of things are unexpected about Fortronic, one of the top producers of banking terminals, and its managing director, Hugh Smeaton.

Smeaton has won numerous admirers and a number of foes as he has assumed home company philosophy designed to get his staff "thinking in terms of customer satisfaction, excellence in production and integrity in business deals."

He is a convert to the business ethic outlined in "In search of excellence", which has become something of a bible for management in parts of the U.S.

A group philosophy has been drawn up, much of it taken from the book and recently Smeaton and his managers held a weekend session to agree on its implementation.

Smeaton, a self-made man who is hardly from home with the more gentrified parts of the Scottish business community, puts it this straight: "You take care of the customers, and I'll take care of you."

A two-page outline of the philosophy drawn up last month ticks off dedication to the job, and placing interests of customers before employees and shareholders before shareholders. It's a bit of a mouthful, but the kind of talk that has influenced important clients such as Burroughs, which recently placed a £1m order with Fortronic for banking terminals.

Which of the group philosophy is aimed at making converts to the way of doing things before much time as the company might either be floated on the unlisted securities market or go for a full quotation of the Stock Exchange.

There seems little likelihood of any major flotation, though London Trust, with an effective \$1.8 billion of assets, has just put up \$200,000 of the £1m Fortronic's working capital, and it does not think the time is ripe.

Smeaton, with a 15 per cent share, is not keen on the idea in the immediate future, either.

"By Thomas Peters and Robert Waterman, Harper and Row, £12.50."

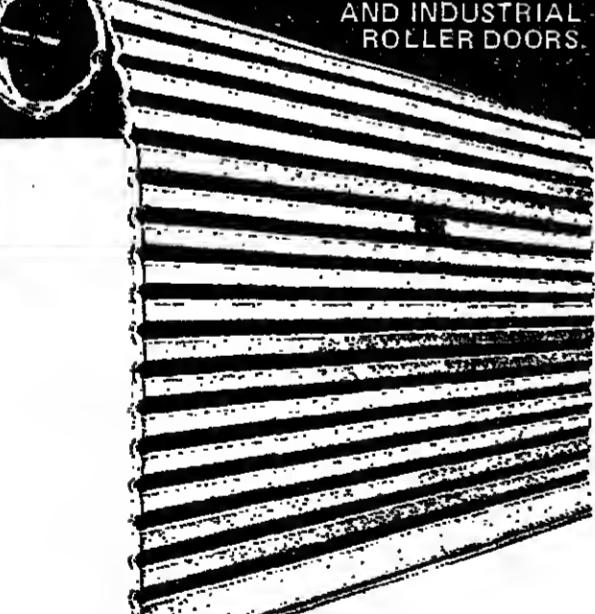
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Tuesday December 20 1983

A single market in Europe

IT WILL take more than a mere merger between Philips of Holland and Grundig of West Germany to create a "European solution" to the problems created by the success of Japanese manufacturers in the European market for electronic consumer goods. Past experience of European combinations across national frontiers confirms that there are no quick fixes available in restoring Europe's competitiveness. Philips and Grundig will only thrive if the combined operation can be run rigorously and as one flexible entity by the Philips management, and if the joint company is then permitted to exploit the right opportunities across the whole European marketplace.

Already decided

The right opportunities are those products in which the combined group can stand upon its own feet as an innovator and producer. A senior official of the West German technology ministry, Dr Uwe Thomas, warned recently against European manufacturers and government officials becoming obsessed with products like video recorders and video games, where the battle for market dominance has already been fought and the outcome decided in the 1970s. "We should continue to manufacture first-class colour television sets in Europe — but we should by no means make a second steel industry out of this sector if it gets into trouble," he said. Philips and Grundig cannot expect to be treated like a protected species.

When the present French Government first came into office, its catch-phrase in industrial policy was that "there are no condemned sectors, only obsolete technology." Since then, a more pragmatic view has gained ground in France, which might be paraphrased: "There are no condemned sectors or sectors of guaranteed success, only well-run companies and badly-run companies."

This change in French perceptions as part of a general shift in national economic attitudes within the EEC is the direction of free enterprise. The mix of policy changes varies considerably from country to country, and some

have started later than others. But the ingredients are: efforts to control government borrowing, a clampdown on eligibility for and benefits of social security, privatisation of state enterprises, further tax incentives for the corporate sector, legal restraints on the activities of trade unions and moves towards deregulation in the national markets for goods, services, labour and capital.

Such efforts at a national level to shake up conformist assumptions and economic rigidities borne of 20 years of mounting prosperity are only the first phase of what is needed. The second is to make the entire European market place available to the more effective enterprises which should result from this process.

This may come as a greater shock to the western world than to the Japanese themselves, who still prize deference more than outspokenness, who have never found Mr Nakasone particularly attractive and who may derive some pleasure in seeing him cut down to size.

Yet Mr Nakasone was at least addressing some of the larger issues of the day, which few other Japanese politicians do. Even if only by default, he was thus giving a sense of leadership to the conduct of Japan's external relations. And Sunday's elections could leave a vacuum at a particularly sensitive time in international affairs.

The ruling party has suffered setbacks of comparable magnitude before, and recovered. It did much worse in 1976, for example, an earlier election

dominated by the Lockheed scandal, yet four years later won a landslide victory. Its share of the popular vote on Sunday, nearly 46 per cent, was four points above its 1976 nadir and only two below what it scored in 1980, representing a minimal erosion of the base of its support; and it will almost certainly form the next government because it can obtain the simple majority it lost on its own account this time by collecting enough conservatives from the 16 independents returned to the new Diet.

Rarely can an electorate have offered such a bewildering array of contradictory signals. For a start, in a very un-Japanese way, people stayed at home in record numbers (according to Mr Nakasone because of frigid weather); equally untraditional was the wholesale eviction of many older MPs in favour of the younger generation.

Obviously many Japanese did

not care about the issue of political ethics, which hurt the LDP as the party in power. But they returned the national arch-villain, Mr Kakuei Tanaka, in his two-month old

Lockheed bribery conviction notwithstanding with what was said to be the largest individual majority ever seen by a contemporary Japanese politician. Two other MPs involved in headline-making scandals were also sent back to the Diet.

Moreover, the Tanaka political faction did less badly than its principal LDP rivals, thus simultaneously making it more difficult for Mr Nakasone to dispense with Mr Tanaka's hacking and for the party to free itself of the Tanaka connection by "doing something serious" about political ethics. Just about all the individual politicians who would like to be Prime Minister saw their positions weakened, which may give Mr Nakasone some perverse comfort.

Perhaps the most clear-cut lesson was in the opposition's performance, a notable triumph for the forces of the middle and for the virtues of organisation (which the LDP, by running too many candidates, seemed to forget this year). If one politician's stature has clearly been enhanced it is that of Mr Masashi Ishibashi, the Socialist leader, who not only saw his party make its first gains in eight years, but who was also the architect of the pooling of resources with the centre parties, Komeito and the Democratic Socialists, in key constituencies.

Assuming he survives as Prime Minister, which he may though largely for want of a viable immediate alternative, Mr Nakasone is now going to have to tread very carefully. The outside world can probably afford to hold Japanese initiatives in strategic security affairs or the trade field—and the U.S. may have to forgo an early end to the ceiling that limits defence spending to 1 per cent of Gross National Product (it currently hovers at 0.98 per cent).

In domestic policy largely

neglected in the Nakasone first year, similar constraints apply, because the Government is unlikely to be strong enough to ram proposals through parliament or the bureaucracy. Privatisation of government entities, like NTT, the telecommunications monopoly, and

Japan's election

Nakasone: suddenly all bets are off

By Jurek Martin in Tokyo



Prime Minister Yasuhiro Nakasone sipping tea while awaiting the election results.

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neglected in the Nakasone first year, similar constraints apply, because the Government is unlikely to be strong enough to ram proposals through parliament or the bureaucracy. Privatisation of government entities, like NTT, the telecommunications monopoly, and

parts of the railways, will probably proceed more slowly, as will Mr Nakasone's own desire to reform the civil service.

But the first hurdle, and a major indicator of how the political scene will develop, is the formation of a new Cabinet, presumably though not certainly within the next ten days. For it is in cabinet making that the intricate Japanese art of balancing political interests comes into play; Mr Nakasone's survival even into the New Year may depend on how he handles this task.

His first cabinet, three of whom were defeated on Sunday, was dominated by Tanaka and his dependence on the Tanaka faction has not been diminished. Yet there is no doubt that all the other factions ascribe their losses to the Tanaka affair and are extremely bitter about it; indeed, the sharpest critics, the Fukuda and Komoto factions, believe the party as a whole cannot address the question of political ethics without resolving

the former Prime Minister's status in the Diet; after the election, many of them may well support a renewed opposition attempt to regain the upper house.

The factions themselves are also divided into categories, "mainstream" and "non-mainstream". The historical justification for the mainstream was to identify those which were part of the original conservative re-alignment of 1955 which produced the modern LDP; today that distinction depends on whether or not a faction generally supports the Prime Minister and party leader on the main issues of the moment.

Presently, the mainstream consists of the Tanaka, Suzuki, Fukuda and Komoto factions, the non-mainstream Fukuda and Komoto (there are also independents and a small rump still bearing the name of the late Mr Ichiro Nakagawa). It is, however, a moveable feast. For a long time the Nakasone faction was non-mainstream; Mr Nakasone operated

during this year from a position of some political strength and this has now been dramatically weakened. This temporary comes at an inconvenient time for Japan, which faces several pressing problems, externally on defence spending and trade liberalisation—or both of which pressures can be expected in increasing in a US election year—and internally on the Government's finances. It is likely that the bureaucracy will have to shoulder these challenges, at least for the time being.

In which case, the next few months could be an interesting test of Japan's ability to run itself as it likes to think it used to, by the mysterious osmotic process of consensus.

The only trouble with this hypothesis is that the election appeared to prove that there was very little consensus on anything, unless it was that it was too cold to vote. This may be why there was at least some speculation in Tokyo last night that next summer could see another snap test of national opinion.

HOW THE FACTIONS WORK

THE FIVE leading factions (Tanaka, Suzuki, Nakasone, Fukuda and Komoto) are really parties-within-a-party. With the exception of the Tanaka faction, which has essentially become the real political action in Japan. The frequency with which Government leadership changes hands in Japan invariably reflects factional infighting, which in turn generally stems from personality conflicts and rivalries.

Factions have also flourished for two social reasons—the Japanese preference for doing things in a group and the highly developed national sense of mutual obligations. Some factions, most notably that beholden to Mr Takeo Fukuda, are held together by nothing more sinister than marriage.

Their financial resources are indispensable to any aspiring LDP politician as is the clout they can bring to bear in determining both party policy and the division of patronage. Mr Tanaka is the past master at deploying patronage most effectively.

perfect example of a virtual unknown hauled from political obscurity in 1980 to fulfil a perceived party need for a non-controversial interim leader.

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Men & Matters

St. Michael's men

Lord Sieff, the man who guided Maurois and Spencer into its present premier position in British retailing, has finally decided to step down as chair in favour of Mrs Thatcher's favourite civil service axeman Lord Rayner.

The move is to take place next July after the company's annual general meeting. It coincides with a wholesale shake-up at the top of Britain's largest and most successful retail chain.

Out into retirement go Michael Sacher, vice-chairman; John Samuel, finance director; and directors Paul Firth and Vernon Osborne. These directors have been with the group for between 28 and 35 years.

In comes a trio of young blood to add support to the 57-year-old Lord Rayner. Andrew Lushner and Don Tragmar have both made their names in such newly important areas for M and S as menswear and new product development, for the Ladd Company.

But the surprise among the new men is Keith Oates who was headhunted as finance director because of his wide expertise in handling the international currency markets.

Oates is currently the finance vice-president of Thyssen-Bornemisza, an international industrial holding company. His appointment is unusual for Marks in that he comes from totally outside the company's sphere of operations. The usual route to one of the plum jobs in British commerce normally comes via a family involvement, or after many years seasoning as a senior executive.

Lord Sieff will become president of the company and will remain a working director. He tells me that he plans a more active role in the House of Lords as well as campaigning more vigorously to persuade British retailers and manufacturers to meet more of consumer demand from within

and a major film is being planned to be produced and directed by Sir Richard Attenborough, creator of *Gandhi*. Goldcrest's biggest money spinner so far.

On camera

Goldcrest Films and Television, symbol of the revival in the British film industry, has chosen an American, Sandy Lieberson, to be its chief of production.

"But he's a very experienced American," insists chairman and executive James Lee.

Lieberson is a former producer of worldwide production at Twentieth Century Fox, and at present, vice-president international, for the Ladd Company. He first came to London from Hollywood in 1965 to take charge of the UK and European operations of a U.S. talent agency, representing such clients as Peter Sellers and the Rolling Stones.

Three years later, he founded his own production company, Goodtimes Enterprises. And the following year, he brought David Puttnam in as a partner. Together they produced over 20 films, including *Bugsy Malone*, *That'll Be The Day*, *Stand and Deliver*, and *Brother Can You Spare A Dime*.

Lieberson, aged 46, was also involved in the hacking and distribution of *Putnam's Chariot of Fire*, and as he takes charge of Goldcrest's development of film and television programmes, will renew the hitherto successful relationship.

Puttnam's production of *The Killing Fields* is near completion after 16 weeks' shooting in Thailand, the U.S., and Canada. Another of his films, *CAL*, has just finished shooting in Ireland. Lieberson says that his move is due to the fact that things seemed to be winding down a bit" at Ladd Films.

At Goldcrest, on the other hand, things are moving fast. Shooting will start in March on *The Emerald Forest* in Brazil. Hanson's trust

Hanson Trust, the acquisitive industrial holding company

which slapped in a £170m bid for London Brick last week, has never disguised its admiration for Mrs Thatcher and all she stands for. If anything, the praise in this year's annual report is more fulsome than ever.

The overwhelming vote cast

by the people of Britain in the 1983 general election in favour of clear leadership, determined resistance to inflation, return of freedom to the individual and the policy of shrinking the bureaucratic state, was a watershed for the UK," gushes Lord Hanson in his chairman's statement.

As usual, shareholders are treated to a newspaper cutting lauding the virtues of Conservative philosophy. This year Hanson includes an article from the Daily Mail which proclaims that the Prime Minister's strength is her ordinariness.

The report and accounts also disclose that Hanson is prepared to put its money where its mouth is. Last year its contribution to Conservative Party funds doubled to £90,000.

The company has every reason to be satisfied with the current political environment. Since 1980, its earnings per share have more than doubled. And Lord Hanson himself has little reason to complain. Yesterday afternoon, as he was delivering his maiden speech in the House of Lords, it emerged that his salary shot up from £27,000 to £140,000 in the year to September.

It is more than two years

since a group of banks began to discuss the creation of a body which would provide them with better information about the economic state of the world's debtor countries. Many leading banks have since joined in—but there are still some notable absents. One is Deutsche Bank, the biggest in Germany. Schulmann is a persuasive man, perhaps he will tempt him to come.

Poor surgeons can no longer blame their tools. The magazine Hospital Doctor has some useful Christmas gift ideas in its latest discount shopping list. It offers hand saws in six sizes, and planes capable of cutting "a precise and regular cut, and a super surface finish."

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BRITAIN'S ENGINEERING INDUSTRY

The TI barometer swings back

By Ian Rodger

MR RONNIE UTIGER, whose nomination as the next chairman of TI was announced yesterday, will take over just as the group appears to be regaining its position as a leader of Britain's engineering industry.

TI, formerly Tube Investments, is one of a handful of large engineering companies, including Guest Keen and Nettlefolds, Vickers and John Brown, that in the past always had a special position as a barometer of the country's industrial health.

All have suffered major reverses in the past four years. All are now at various stages of recovery. And all have had to restructure their operations in the battle to survive in an increasingly hostile climate.

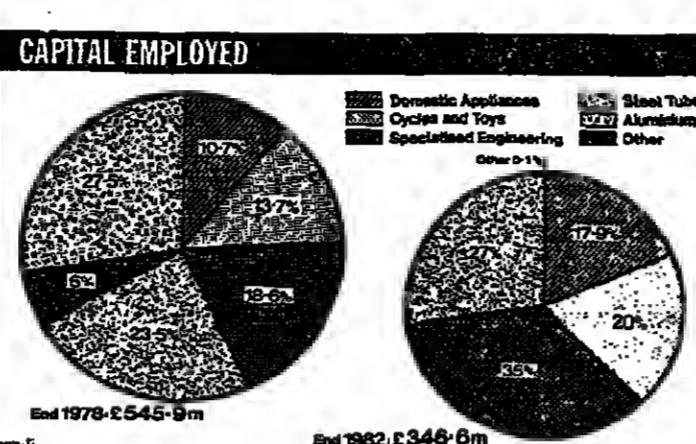
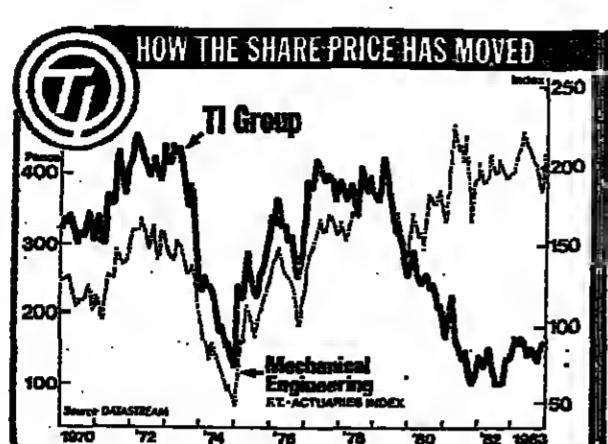
TI, for example, has withdrawn from most of its traditional "metal-bashing" businesses and is going instead for strong international positions in a few specialised engineering "niches".

It restored the competitiveness of its big domestic appliance business and is well on the way to doing the same at its Raleigh bicycle subsidiary. Investment in plant and product overhauls has been massive.

It built up its presence in the stable, but highly competitive, markets of the U.S. and Western Europe while reducing its interests in the former colonies and other less promising markets. Europe and the U.S. now account for about two-thirds of TI's overseas sales, compared with roughly one-third in 1975.

Yet for all this, TI still lacks clear identity. Sir Brian Kellett, the retiring chairman, says the group now "has a shape which should serve it well". But many analysts are still looking for the logic which links two large consumer product businesses with a handful of largely unrelated engineering activities.

TI has always had a rather amorphous shape. Founded in 1919 to consolidate a number of tube-making and tube-using companies, it expounded upstream in the 1950s into steel-making and downstream in the 1960s into bicycles. Along the way, it diversified into some capital goods fields, notably machine tools and electrical equipment, and into domestic



appliances. In 1958, following a landmark bid battle, it acquired control of an integrated aluminium company, British Aluminium.

TI's evolution never had any apparent logic and some moves, such as that into machine tools, have never produced a useful return.

It was in the mid-1970s that all began to go wrong. The post-1973 oil crisis slump undercut the company's plan to repair its balance sheet following a spending spree. A rights issue raised £13.8m in 1975, but to the dismay of the City, TI came back two years later with a call for another £28m.

Doubts about the group were soon reflected in the share price, which had previously moved roughly in line with the FT-Actuaries mechanical engineering index — as a good barometer should. The share began to underperform.

It was an auspicious start for Sir Brian Kellett, the shy mathematician who had succeeded Lord Plowden in 1976 as chairman. But much worse was to come.

In 1978, Raleigh's market share in Britain, the U.S. and Nigeria crumbled. In 1981, the slump in steel demand and prices forced TI to sell its 50 per cent stake in Round Oak Steel Works. In the same year, the Invergordon aluminium smelter had to be closed, and last year TI disposed of British Aluminium altogether, once one of its great hopes for the future. Meanwhile, the full weight of the recession was

more limited than elsewhere in TI, but its steady contributions to turnover and profit have been crucial to the group during the recession. Last year, it produced two-thirds of the group's trading profits and had a return on assets of more than 28 per cent.

The company had failed to respond to demand in the industrialised countries for sophisticated bicycles, and it remained too dependent on the sale of basic models to Third World users.

Raleigh is now in the midst of a three-year modernisation programme at Nottingham.

In the late 1970s, BA's contribution to TI profits jumped from £1.6m

in 1973 to £11.7m in 1977. When the opportunity arose in 1978, TI raised its stake to 58 per cent and described aluminium as "a business area of major involvement for TI".

In fact, BA was in a perilously weak position compared to its multinational competitors and when the next slump hit the notoriously volatile aluminium market, the company became a crippling burden on TI. It was sold at a distress price and TI had to absorb more than £50m in losses and write-offs in 1981 and 1982.

It is more difficult to be critical about the delays in running down the steel and steel tube operations. Given the crisis in the industry over the past few years, there have been no good opportunities for disposals. Also, the division was profitable until the second half of last year.

The growth prospects for domestic appliances may be

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The growth prospects for domestic appliances may be

Letters to the Editor

British Airways and route licensing policy

From the Chairman, British Airways

Sir — In an otherwise excellent appraisal in your column of the proposed Civil Aviation Authority examination of route licensing policy (December 14), some commentators perpetuate the myth that should British Airways be privatised it would be given an unfair advantage over its competitors. This view arises from two basic misconceptions.

First, if British Airways is privatised, then it would seem more likely—not less—that its policies will be influenced by the harsh realities of the international airline business and by the investment expectations

of both institutional and private shareholders. Their stewardship is both rigorous and demanding.

Second, it arises from the view that British Airways has a monopoly. British Airways' share of total international scheduled movements at Heathrow is about 37 per cent and of total international passengers about 41 per cent. Although one could argue that British Airways has a substantial majority of scheduled operations by UK-owned airlines, if we include the important charter market, the total is less than 64 per cent. This can hardly be viewed as a monopolistic situation.

Those who wish to reduce the environmental impact of new motorways need to do more than merely ensure that the ribbed concrete surfaces of the Teifiord Model is not replicated elsewhere. They need to change the ostrich-like attitude of the official planners epitomised in the above quotation.

Frank Kirwan, Mount Harriet Drive, Glasgow, Scotland.

Advertising and the professions

From the Legal Adviser, Institute of Practitioners in Advertising

Sir — I am not surprised that Mr Best of the British Legal Association (December 10) opposes our advocacy of advertising by individual solicitors. What does surprise me, is his suggestion that our arguments are motivated by the prospect of more work for our members. This could not be further from the truth, since very few solicitors are likely to engage the services of a general advertising agency. This is particularly so given that the recent relaxation of the Law Society's rules only permit solicitors to advertise once a week in local newspapers through "ombuscine" advertising

Recognition of arts sponsors

From the General Manager, Public Affairs, Texaco

Sir — We read (December 13) with interest Antony Thorne's article about arts sponsorship. Of especial significance to us was the comment that ABSA's new director intends to do all he can in terms of persuading the media that it makes good sense to give more recognition to arts sponsors.

It is common with many other supporters of the arts we have

frequently suffered from reviewers totally ignoring our involvement when sometimes we were actually responsible for creating the event and making the occasion possible.

This is in marked contrast to the generous and accepted coverage given to sports sponsors—which perhaps in some respects has even gone slightly over the top.

I do not think many arts sponsors wish to be seen having their way into editorial columns and reviews in the media. We certainly do not subscribe to such a notion. But is it unreasonable to hope for at least some recognition of arts backing at a time when the Government is doing all it can to persuade more of industry to shoulder the need?

I accept that arts reviewers would perceive their prime responsibility to be the reporting just of the arts content itself and I daresay they would argue that those who made the review possible in the first place must merely stand gracefully in the wings catching what crumbs of approval may from time to time just fall their way.

Frankly, I think this is simply unrealistic and if the arts world is to continue benefiting from the wealth creating sector, I do believe the media generally could, with advantage all round, reconsider its current stance towards the reporting of genuinely worthwhile pieces of arts sponsorship. I simply do not accept that any writer or publication is in any sense prostituting his, her, or its integrity by so doing.

And as an assurance, I think it highly unlikely that any responsible arts sponsor today would on its part ever attempt to over commercialise its name or involvement to the detriment of either a particular arts venture, or the audience enjoyment.

A. D. C. Turner, 1 Knightsbridge Green, SW1.

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Lombard

More politics for London transport

By Hazel Duffy

THE HOLES in the Government's plans for transport in London are being shot through almost as vigorously by Tory members of the Greater London Council as by the Labour majority.

Under the London Regional Transport (LRT) Bill, which had its second reading last week, London Transport will be taken away from the GLC (which is itself due to be abolished). LT will come under the LRT, the new holding company whose board will be appointed by the Transport Secretary, and it will be directly accountable to the Government.

Another important niche business for TI is the manufacture of industrial gas cylinders. Again, considerable know-how is needed to make them, because of the danger of explosion. TI has long been a leader in Europe and invested £20m in a greenfield plant in Oklahoma in 1977 to establish a U.S. market presence. It now has a 25 per cent share in the U.S.

The group has also been developing two motor component specialities—seat slides and as a result of a recent acquisition and joint venture with Japanese company.

Even the group's tubemaking operations are beginning to look more like specialised niche businesses now that the UK stockholding companies have been sold and most of the seamless pipe side reduced to a minority stake in a joint venture with BSC.

What remains, apart from a successful housekeeping added £12m to TI's cash flow in the past four years, and even enabled the group to make a few positive moves to advance its strategy. In 1981, for example, it acquired King Fifth Wheel, a U.S. maker of aircraft engine rings, for £28m.

Raleigh is now in the midst of a three-year modernisation programme at Nottingham. In the late 1970s, BA's contribution to TI profits jumped from £1.6m in 1973 to £11.7m in 1977. When the opportunity arose in 1978, TI raised its stake to 58 per cent and described aluminium as "a business area of major involvement for TI".

It is more difficult to be critical about the delays in running down the steel and steel tube operations. Given the crisis in the industry over the past few years, there have been no good opportunities for disposals. Also, the division was profitable until the second half of last year.

The growth prospects for domestic appliances may be more limited than elsewhere in TI, but its steady contributions to turnover and profit have been crucial to the group during the recession. Last year, it produced two-thirds of the group's trading profits and had a return on assets of more than 28 per cent.

The company had failed to respond to demand in the industrialised countries for sophisticated bicycles, and it remained too dependent on the sale of basic models to Third World users.

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Tuesday December 20 1983



PARTY CHIEFS ATTACK JOB LOSSES AS TALBOT DISPUTE CONTINUES

French employers under fire

BY DAVID MARSH IN PARIS

TENSION in France over job losses within industry was heightened yesterday. Leaders of the Socialist and Communist parties, which form the governing coalition, stepped up their verbal attacks on company bosses, as the large Peugeot-Talbot car plant at Poissy, near Paris, remained closed by a 10-day labour stoppage.

M Georges Marchais, the Communist Party leader, launched a fierce broadside against the Patronat, the employers' federation, accusing it of "extraordinary aggressiveness" in laying off employees.

The Talbot dispute, which has pitted the Government against France's largest private-sector company during several months of complex negotiations over redundancy plans throughout the Peugeot group, is still simmering in spite of the weekend compromise limiting layoffs at Poissy.

M Marchais's attack came after a 90-minute meeting with M Laurent Fabius, the Industry Minister. The Communist leader had previously accused the minister of taking too favourable a line towards profit-oriented business and of promoting

rather than hindering job losses in sectors such as steel, metalworking, coal and shipbuilding.

After the meeting, which is described as "positive," M Marchais carefully avoided singling fresh barbs at the Government, although it was by no means clear whether he and M Fabius had buried the hatchet.

M Marchais at least secured agreement on setting up government study groups to examine the decline in the ball-bearing industry, and the layoff plans of companies in the Paris region.

In another side-swipe at industry bosses, M Lionel Jospin, the first secretary of the Socialist Party, declared that the redundancies at Peugeot's Poissy factory were not the fault of the Government but had been caused by "management errors of a private group."

At Poissy yesterday, shop-floor leaders of the Communist-dominated CGT trade union rallied workers to continue the strike.

They blamed Peugeot for refusing to negotiate better retraining schemes for the 1,900 employees being made redundant. Peugeot said



M Georges Marchais: fierce broadside

the company would remain closed until at least January 2.

The Peugeot controversy has been accompanied by a wave of trade union discontent throughout France over closures and redundancy plans forecast for 1984 across a swathe of traditional manufacturing and mining industries.

In a reference to the Talbot plant layoff figure - reduced over the weekend from the original total of 2,900 after the Government-inspired compromise - M Jospin said that under a Government of the Right, "probably 4,000 workers would be put on the street."

This sharpening of invective by party leaders and trade unionists follows a string of redundancies across the country in recent months. The Socialist-supporting CFDT union estimates that 100,000 more jobs will be lost in the metal industry next year, while the government statistics institute Insee yesterday forecast a fall of 200,000 in industrial employment between June 1983 and June 1984.

Overshadowed by the Peugeot-Talbot dispute, a number of other labour conflicts remained on the boil yesterday. Six hundred workers at the Motobecane cycles plant at Saint-Quentin in North-east France blocked the Paris to Brussels train to protest at plans for 420 layoffs.

Car workers dig in their heels. Page 2; France may push inflation below 8%.

Fall in £ 'will not alter UK policy'

By Philip Stephens in London

THE SURGE in the value of the dollar will not deflect the British Government from its view that there should be no firm target for sterling's exchange rate, Mr Nigel Lawson, Chancellor of the Exchequer, said yesterday.

Mr Lawson said Treasury officials would continue to take sterling's value into account when assessing underlying monetary conditions.

But the actual exchange rate against other major currencies would be left to market forces, with the authorities intervening only to smooth out violent fluctuations.

"We do not have a target but we are not indifferent," Mr Lawson told a House of Commons committee in response to persistent questioning from Labour Member of Parliament Mr Austin Mitchell.

"I don't believe there is any half-way house between the sort of policy we have and a fixed exchange rate," Mr Lawson told the committee.

The pound's recent slide against the U.S. currency reflected "the strength of the dollar, not the weakness of sterling," he said, adding that the pound's trade-weighted index had been remarkably stable since January.

The Bank of England has intervened regularly on foreign exchange markets in recent months but the authorities have insisted that these are smoothing operations, designed only to calm disorderly markets.

Independent economic forecasters, however, have said any dramatic fall in the value of sterling could put the Government's 4.5 per cent inflation target for the end of 1984 completely out of reach.

Mr Lawson, who faced close questioning from the mixed-party committee on the present overrun in Government borrowing, said the £8bn (£11.4bn) forecast for next year's public sector borrowing requirement (PSBR) was only an indicative figure.

The actual level, to be fixed in next year's budget, would be consistent with the Government's aim of reducing the PSBR as a proportion of gross domestic product.

"The presumption is that it will be in the region of £8bn, but it may well not be that figure."

Mr Lawson rejected suggestions that sales of state industries should not be used to show a smaller PSBR. He emphasised that the Treasury was making strong efforts to tackle public spending, but said asset sales sold logically be counted against government outlays.

U.S. envoy visits Iraq

BY REGINALD DALE IN WASHINGTON

MR DONALD RUMSFELD, the special U.S. Middle East envoy, paid an unexpected visit to Iraq yesterday in a move that the State Department said was intended to gather support for restoring peace to Lebanon.

U.S. officials in Washington emphasised that his visit to Baghdad had nothing to do with Iraq's war with Iran and did not constitute any "tilt" towards Baghdad in the conflict.

Mr Rumsfeld's trip nevertheless came as a surprise, given that no U.S. official of equivalent rank has visited Baghdad for 16 years. Iraq broke off diplomatic relations with the U.S. after the 1967 Arab-Israeli

war, accusing Washington of assisting Israel.

Mr Rumsfeld's visit was seen by Middle East analysts as likely to be highly provocative to Iraq's enemy, Syria, with which the U.S. is continuing to clash militarily in Lebanon.

U.S. officials said Mr Rumsfeld was "trying to bring everyone on board" in promoting the process of national reconciliation in Lebanon. They said Iraq still had some influence over Shia Moslem and Palestinian groups in Lebanon, although Iraqi aid to the groups had dwindled since the outbreak of the Iraq-Iran war.

Iraq's views also had some weight with other Arab countries in the

overall attempt to bring a wider peace to the Middle East, the State Department said. Because Iraq needed the support of the other Arab countries in its war with Iran, it might also feel the need to pay more attention to the views of moderate Arab statesmen, such as King Hussein of Jordan and the leaders of Saudi Arabia, U.S. officials said.

They emphasised, however, that Iraq's influence was not seen as the determining element in the Lebanon peace process and that Baghdad should not be regarded as the key to a Lebanese solution. Mr Rumsfeld was simply looking for every bit of help where he could find it, they said.

The freezing of the budget funds for the UK and West Germany was an attempt to fix blame for the outcome of the Athens summit which was "manifestly wrong because blame cannot be laid at our door."

Setback for Nakasone

Continued from Page 1

Sign from the Diet precipitated the chain of events that led to an election that Mr Nakasone would have preferred to have delayed.

Japanese financial markets reacted with horror as the extent of the LDP's losses became known, though recovery set in later in the day. The Nikkei Dow share index, off nearly 200 points yesterday morning, closed at 9,484.17, down only 81.47 points on the day.

Grundig plan likely to get go-ahead

Continued from Page 1

Although the final shape of the company is apparently far from clear, Dutch banks, led by Amsterdam-Rotterdam Bank (Amro), are thought to be involved but might be obliged under central bank regulations to keep any industrial holding under 5 per cent of a company's total equity and to limit any such investment to a very low proportion of their own resources.

Union Bank of Switzerland, which is also associated with Grundig, said yesterday that it would take no share stake in the company, either directly or through a bank consortium, but might assist Philips in financing its moves.

Under the plan, Dr Grundig will step back from management but will continue to be available to advise on future product development.

Dr Grundig's family trust will yield part of its controlling influence in Grundig Electro-Mechanische Versuchsaufbau Max Grundig & Co (Grundig EMV), which is virtually a holding company for the group's manufacturing interests.

Instead, a new company formed by Philips and a consortium of European banks will take control of Grundig EMV. Philips intends to continue Grundig's operations as an independent concern.

Grundig made a profit of DM 104m (\$38.5m) in the year to last March, after two years of losses. Sales revenue was 8.8 per cent higher than at DM 3.96bn.

The company said yesterday that it aimed to increase sales revenue considerably this financial year, possibly to DM 3.55bn.

British Caledonian, which has also ordered the smaller A-320, has signed an engineering support contract covering all its Airbus types with the French company Sogerma (Société Générale d'Entreprise et de Réparation de Matériel Aéronautique).

M Lathière has said in the past that the venture is "oversubscribed" with potential partners, including Australia, Canada and Japan, as well as the UK aerospace industries in the UK, France, West Germany, Spain, the Netherlands and Belgium.

Mr Lathière said that the Inex-Adria order provided a "aunch customer" base for the A-320 greater than that for the earlier A-310. The Inex-Adria order "provided further evidence from the market that the A-320 is the right aircraft at the right time."

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Although the group is continuing to cut its workforce, with another 1,400 of the 37,100 jobs to go next year, a series of important recent decisions in the military and space sectors should help to plug the order gap expected with the running down of the Tornado programme and the weak demand for Airbus.

Yugoslavs order new Airbus

Continued from Page 1

craft (25 orders and 25 options from Air France; 10 orders and 10 options from Air Inter; seven orders and three options from British Caledonian; and five orders and three options from Inex-Adria).

That is regarded by Airbus Industrie as an adequate customer base on which formally to launch the venture, with or without British Aerospace participation.

M Lathière has said in the past that the venture is "oversubscribed" with potential partners, including Australia, Canada and Japan, as well as the UK aerospace industries in the UK, France, West Germany, Spain, the Netherlands and Belgium.

Mr James Buchan in Bonn writes: Messerschmitt-Bölkow-Bölkow (MBB), West Germany's leading aerospace and armaments concern, expects sales revenue this year to be up 5.6 per cent to nearly DM 6bn (\$2.15bn) after a "generally successful year," according to Dr Hanns Arndt Vogels, chief executive.

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THE LEX COLUMN

A video game from Philips

EEC set to approve budget despite protests

By John Wyles in Brussels

MR PETER DANKERT, president of the European Parliament, is expected today to adopt the EEC's 1984 budget, including the freezing of rebates for the UK and West Germany, despite protests from EEC foreign ministers that the parliament is exceeding its powers.

In a letter to Mr Dankert, the ministers emphasised their disagreement over two main elements in the Ecu 25.36bn (\$20.6bn) budget voted by the parliament in Strasbourg on Thursday. However, under procedures that many governments find increasingly unsatisfactory, they are powerless to prevent the budget's adoption once Mr Dankert signs it.

The authors of the Treaty of Rome which set up the EEC, were seeking a system in which many of the powers over the budget's final contents were shared between the parliament and the EEC Council of Ministers.

They hoped that once all procedures were exhausted, those two halves of the so-called "budgetary authority" would be in full agreement.

This year, however, as in three of the last four years, the council and the parliament have been in dispute and the parliament has exploited its power of last word.

Although France, the UK and West Germany feel strongly yesterday about the parliament's wilful disregard of the council's wishes, none was prepared to announce any measures that might disrupt the execution of the 1984 budget by the European Commission.

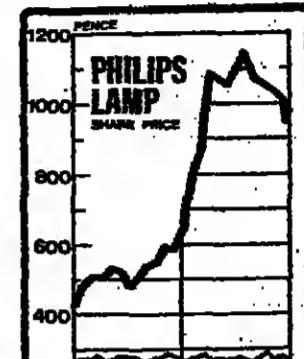
Member states could, for example, withhold some of their payments to Brussels on the grounds that the parliament's final spending total is about \$1.5m more than the council thinks it should be.

Mr Dankert confirmed that the Council was considering whether to outlaw Sinn Fein, which is widely regarded as the political wing of the IRA. He said he would not wish to take any action which would lead to an escalation of violence.

There are two legitimate views as to the wisdom or otherwise of proscribing Sinn Fein.

In the House of Lords, Lord Fitt, who as MP for Gerry Fitt sat as MP for West Belfast and once led the mainly Catholic Social Democratic and Labour Party, called for a ban on Provisional Sinn Fein.

In Dublin today, the Irish Cabinet will consider whether Sinn Fein should be banned.



Financing the deal, however, it ends up, is unlikely to place any undue strain on Philips' balance sheet - particularly if, as seems likely, the group accepts a minority stake with the option to extend it in the future.

Norcros

In making its offer for UBM earlier this year, the Norcros management was motivated partly by the desire to focus attention on the company's neglected and undervalued equity. In this, at least, the abortive bid appears to have succeeded, though perhaps not quite in the way Norcros envisaged. Speculation that Norcros itself might be a target has helped to lift the shares to a year's peak of 157 last week.

Yesterday's statement covering the six months to September showed pre-tax profits rising 11 per cent to £13.9m. Predictable difficulties in Nigeria have roughly halved the international contribution, but the whole future of that system still open to doubt. Control of Grundig may give Philips access to superior marketing in the short term, offering some reassurance to V2000 software manufacturers; but it could also face the group with a heavier financial exposure in the V2000 in the longer term, which must be looked increasingly unattractive.

Happily, the more positive aspects of the deal look very much less equivocal for Philips. Apart from its marketing skills and quality image - particularly useful perhaps with a home electronics base in West Germany to set beside Bauknecht and PKI, its recently acquired white goods and telecommunications subsidiaries in that market.

The latest figures from Philips suggest that the deal is a way of closing some of the deep discount which had opened up between the value of Holdings and that of its 49 per cent stake in Reed Stenhouse.

Unfortunately, the proposed method of achieving this capital uplift - a premium of more than 30 per cent on Holdings' share price before the bid - has not found favour with the Holdings board.

The incentive to the public shareholders of Reed Stenhouse to make the bid - a 10 per cent rise in its funding costs after tax but will lift net debt to almost 50 per cent of shareholders' funds at the year end. If Norcros felt hamstrung by this investment, it could sell out at little capital loss, but there is no evidence to date that it has lost its appetite for the fight.

Sony

After a year of running repairs in the lay-by, Sony is venturing cautiously down the inner lane, with a sharp recovery in profits in the final quarter to October. A programme of stock reorganisation

and reduction, along with production cost cuts, have helped boost net income for the group to £12.7m, up against £12.5m in the comparable quarter of 1982-83.

The current year should see profit of about £15.6m, against £12.5m. VCR volume is now rising, while margins here are looking better. The latest generation of Walkman should allow profits to be at least held in this division and the digital audio disc will start to make an impact as significant programme material becomes available. Even the U.S. Olympics conspire in favour of the company's television sales.

The share price has fallen through the year and now lags other electrical stocks significantly.

The prospective jump in profits may be reflected in the performance of the share price, but investors' remain uncertain whether there will be room for Sony's video format in the light of the VHS ascendancy.

Reed Stenhouse

Reed Stenhouse's incestuous offer for its former parent Stenhouse Holdings has produced a wrangle which should at least win a sackful of nominations for the most contentious battle of 1983. The offer might have been expected to be snapped up by Holdings, since it

had helped to lift the shares to a year's peak of 157 last week.

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SECTION II - INTERNATIONAL COMPANIES

FINANCIAL TIMES

Tuesday December 20 1983

VW forecasts return to profits next year

BY JOHN DAVIES IN FRANKFURT

VOLKSWAGEN, the West German motor vehicle manufacturer, expects to reach a turning point in its results next year, after two years of heavy losses.

The Wolfsburg-based group expects its worldwide loss this year to be about the same as last year's DM 300m (\$108.6m) deficit.

In a preliminary statement, VW said yesterday that results this year were depressed by further losses in Latin America, as well as by the cost of launching the new Golf model in West Germany. Triumph-Adler, its office equipment subsidiary, was also making a loss, although much less than last year.

These burdens outweighed profits in other areas including Audi sales and US operations.

But VW said it was counting next year on a turnaround towards profitability. It expected to begin benefiting from rationalisation at factories in West Germany and abroad, as well as good profits from its new Golf and Audi models.

A few weeks ago, VW reported a hefty DM 247m loss for the first nine months of this year, up DM 100m on the loss suffered at the same stage last year.

But the company has been at pains to indicate that recovery plans are broadly on course.

Dr Carl Hahn, the VW chief executive, said earlier this year that efforts were being made to ensure a sound future for VW were unlikely



Dr Carl Hahn

to be reflected in earnings until next year at the earliest.

VW expects group worldwide sales this year to show an 8 per cent rise to about DM 40bn, with the parent company's revenues up nearly 10 per cent to about DM 30bn.

Sales of VW and Audi models this year are expected to reach last year's level of 2.12m.

VW said it will boost car sales next year as most markets continue to pick up, although the economic difficulties of Latin America remain a worry.

KLK group buys more plantations

BY ALAN FRIEDMAN IN ROME

INDUSTRIE Buitoni, Perugina (IBP), the leading Italian foods group, which is 51 per cent owned by the Buitoni family, yesterday said its four-month long attempt to strike a deal with Poulin, the French confectionery manufacturer, had failed.

The Perugia-based company said last night that, contrary to earlier indications, Poulin would not be taking a stake in IBP. In September the group issued a statement saying it was in talks with Poulin designed to create an alliance aimed at improving the competitiveness of IBP.

IBP said it would pay 182.5m ringgits to purchase the entire equity of St. Kimak plantation (5,258 acres), Kuhlongong Development Corporation (16,78 acres) and other 1,751 acres of estate land.

It will also pay 20.5m ringgits for an oil palm mill and a cocoa fermenting factory in 150 acres.

KLK said all the land was located on a contiguous block, about 62 km from Taman on the Tawau Semporna highway.

The plantations and oil palm mill are being sold by companies controlled by Lau Gek Poh.

KLK is controlled by Tan Sri Lee Loy Seng, the rubber tycoon, and the purchase reflects his view that commodity prices are an upswing and that plantation land will become more expensive.

KLK sold its investment in Development and Commercial Development Corporation for \$1.5m last year and used 37m ringgits to buy Bata Linching estate.

It also paid 54.3m ringgits to Wardley Investment Services of Hong Kong to raise its stake in Highlands and Lowlands from 7 per cent to 26 per cent, making it the biggest single shareholder.

Highlands and Lowlands is the country's fourth biggest plantation group, with 72,000 acres.

Buitoni talks with Poulin collapse

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Whittaker sued over lost Saudi contract

BY TERRY BYLAND IN NEW YORK

INDUSTRIE Whittaker, the Los Angeles health care group whose share price plummeted two weeks ago when it disclosed that Saudi Arabia had terminated a \$1.4bn hospital management contract with the public.

At present the Danieli family owns 74 per cent of the company while Schleemann-Siemag, the West German group, holds the next biggest stake at 18.5 per cent. After the 4m new shares are placed, at £2.25 each, about 20 per cent of the company will be held by the public mostly institutional investors.

The Danieli strategy is to try to fill a niche in the market for small, flexible and energy-efficient plants to replace the vast steel complexes of the past. Italy and the rest of Western Europe do not figure prominently in the Danieli order book, which last June stood at £1.80bn.

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Westpac
First Bank in Australia

This announcement appears as a matter of record only

NEW ISSUE



Bangkok Bank Limited

(Incorporated with limited liability in the Kingdom of Thailand)
London Branch,
59 Gresham Street, London, EC2V 7HB
United Kingdom

US \$50,000,000
Negotiable Floating Rate U.S. Dollar Certificates of Deposit
due 20th December 1983

Managed by

**Tokai International Limited
BA Asia Limited**

**Chuo Trust Asia Limited
Kyowa Bank Nederland N.V.
LTCB International Limited
Morgan Grenfell & Co. Limited
Orion Royal Pacific Limited**

Agent Bank

Tokai International Limited

**BANCO LATINOAMERICANO
DE EXPORTACIONES, S.A.
U.S.\$30,000,000**

Floating Rate Notes due 1984
In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the next Interest Period has been fixed at 10 1/2 per cent per annum. The Coupon Amounts will be US\$274.82 for the US\$5,000 denomination and US\$2,748.18 for the US\$50,000 denomination and will be payable on 21st June, 1984, against surrender of Coupon No. 6.
Manufacturers Hanover Limited
Agent Bank

**MULTIBANCO COMEREX,
S.A.
U.S.\$25,000,000**

Floating Rate Notes due 1984
In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the next Interest Period has been fixed at 10 1/2 per cent per annum. The Coupon Amounts will be US\$54.96 for the US\$1,000 denomination and US\$2,748.18 for the US\$50,000 denomination and will be payable on 21st June, 1984, against surrender of Coupon No. 6.
Manufacturers Hanover Limited
Agent Bank

IRELAND
U.S. \$50,000,000

Floating Rate Notes due 1990
Pursuant to Condition 4 and Condition 10 of the Terms and Conditions of the Notes we hereby notify that we, as the Purchase Agent of the Notes, purchased Notes in the aggregate face amount of U.S. \$4,000,000 during the period beginning on 18th December, 1982 and ending on 19th December, 1983.

**Sumitomo Finance International
Purchase Agent**

INTL. COMPANIES & FINANCE

Battle heats up for Brisbane TV

BY MICHAEL THOMPSON-NOEL IN SYDNEY

AS RICH in twists and thick in plot as a high-suds soapie, the 'fight' for Brisbane Television (BTV) has matured into one of Queensland's toughest and most protracted takeover struggles for several years.

BTV's Channel 7 is the Sunshine State's highest-rating and most profitable TV station. It is also one of only two Australian network stations not yet locked into a major media conglomerate. Hence the frantic activity of recent weeks, during which the bidding has risen from A\$17.30 to yesterday's A\$27 per share, valuing BTV at a little over A\$50m (US\$44.5m). To date, the contestants have been evenly matched in willpower and stamina, though they tip the scales at different weights.

In the red corner is little-known bidding vehicle Capricornia Television, acting on behalf of Television Wollongong Transmissions (TWT), the operator of the regional TV station WIN 4 Wollongong, in the steel town south of Sydney. TWT is controlled by Mr Brian Gordon, a one-time magician (in Sydney's Tivoli theatre), who lives in New York and is International Vice-President of Paramount Pictures' TV arm.

In the blue corner is John Fairfax, the Sydney-based media group (1982-83 group operating profits of A\$15.3m, up 17.3 per cent), which owns most of Australia's best news-

papers (including The Age, of Melbourne, and the Sydney Morning Herald), plus 38 magazines (including six in Hong Kong). Fairfax also has the Macquarie group of radio stations and Sydney's Channel 7 TV station.

Prior to the bidding duel with Capricornia—a tussle that has generated 28 separate bids—Fairfax had 19.9 per cent of Brisbane, a 26-mile strip of bright bleached sand, south of Brisbane, that offers surf, sun and year-round sun, and whose property and touristic potential—particularly at Surfer's Paradise at the heart of the Gold Coast crescent—has generated one of Australia's greatest-ever booms.

Further profitable development is forecast elsewhere in south-east Queensland, particularly on the Sunshine Coast north of Brisbane, for tourism is an important moneyspinner for the eccentric but powerful National Party state regime.

The latest bidding for Brisbane Television has jolted the price 23 times last year's earnings multiple of A\$2.2m (a record multiple for an Australian TV station), while a report by Lloyd's International, commissioned by BTV to provide shareholders with independent advice, says BTV profits in 1983-1984 are expected to be at the "high end of the range of price earnings multiples of recent media takeovers"—given as 10 to 12 times earnings.

Yesterday, Capricornia raised its offer to A\$27 per BTV share, and was promptly matched by Fairfax. At last night's count, Fairfax had 41 per cent of BTV, and Capricornia 30 per cent. The key to control now rests with Britain's Associated Newspapers, which has 7 per cent of BTV. Another 7 per cent is split among three other holdings, with the remaining 15 per cent spread among small shareholders. On Friday, in Melbourne, a so-called mystery buyer was said to have bought 18,000 shares at A\$26.20.

BTV serves south-east Queensland's bright bleached sand, south of

laid, Australia's fastest-growing region, which apart from Brisbane, encompasses the pulsing churrascas delights of the Gold Coast, a 26-mile strip of bright bleached sand, south of Brisbane, that offers surf, sun and year-round sun, and whose property and touristic potential—particularly at Surfer's Paradise at the heart of the Gold Coast crescent—has generated one of Australia's greatest-ever booms.

BTV's reason was that Fairfax already owned one station in the National Seven Network (ATN 7 in Sydney). For its part, Lloyds International has spoken of the extensive media interests of Fairfax as against the relatively limited media interests of TWT, and of Fairfax's experience in a Capital City TV operation against TWT's merely regional exposure in downbeat Wollongong.

Capricornia maintains that independent ownership of the Brisbane station in the Seven network would ensure decisions would be made to the best advantage of Brisbane viewers. Mr Gordon says Queensland is Australia's most exciting state, and has said he may buy a Gold Coast home if he can spirit the BTV rabbit out of the Fairfax hole.

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This would point to current year earnings at BTV approaching A\$5m. At the end of responding formally to the rival bidders, BTV said that revenue and profit for the first 22 weeks of the current year were well

in advance of last year.

BTV also made it clear that it preferred Fairfax to Television Wollongong Transmissions, provided their final bids were at approximately the same level.

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On the other hand, Mr Gordon's family company owns about 55 per cent of BTV.

Whether Fairfax would buy down Brisbane Television Wollongong Transmissions as a minority shareholder is much less clear.

Questions were forwarded to Fairfax yesterday, but the fish weren't biting.

NZFP in partial bid for Watties

BY DAI HAYWARD IN WELLINGTON

By Our Sydney Correspondent

CARLTON AND UNITED BREWERIES (CUB) said yesterday it could recommend neither acceptance nor rejection of Elders-Idi's A\$800m (US\$800m) plus takeover bid.

CUB formerly owned 49.4 per cent of Elders-Idi, the pastoral food, finance and resources group. Last week it followed the earlier partial offer for CUB by Mr Ron Shirley's Industrial Equity.

Elders gained control of CUB after launching an aggressive share-buying spree.

Its two formal offers, one in cash and the other in shares and cash, come into effect at the end of the month. Elders now has approximately 57 per cent of CUB's capital.

CUB is Australia's biggest brewer, with an estimated 50 per cent share of national beer sales.

last sales of the day were around 470 cents.

The move, which would have cost NZFP more than NZ\$90m (US\$88m) at its original offer price, is seen as a safeguard to prevent the Watties and Goodman groups, yesterday retaliated against its major shareholder by itself making a bid for 24.9 per cent of Watties.

It offered 450 cents for each Watties ordinary share compared with Friday's closing price of 340 cents, 320 cents for the 12.5 per cent preference shares, compared with 200 cents, and 415 cents for the 16 per cent preference shares, compared with 245 cents.

However, soon after Forest Products announced its offer a mystery buyer came into the market and topped CUB's bid.

Elders' offer to increase its bid to 468 cents a share, the

which was seen as an important growth area.

Watties believes the price of Forest Products shares was well below the market's worth of the company's assets.

Watties and Goodman are both large food-based conglomerates and the two control most of the major food companies. Goodman has risen quickly over the past decade to become New Zealand's eighth largest company. In 1982 it recorded a record net profit of NZ\$12.26m and this year boosted that by 17 per cent to NZ\$14.3m.

It was not known last night how much of its 24.9 per cent target (the maximum a New Zealand company is allowed to acquire without making a formal takeover bid) had been met by Forest Products but further heavy trading is expected today. Watties has not yet reacted in public to the move.

This announcement is neither an offer to sell nor a solicitation of an offer to buy these securities.

The offer is made only by the Prospectus.

NEW ISSUE

2,490,400 Units

CIRO INC.

Each Unit Consists of One Share of Common Stock
and One Warrant To Purchase One-Half Share of Common Stock

Price \$1.80 per Unit

Copies of the Prospectus are obtainable in any State from
dealers as may lawfully offer these securities in such State.

Rooney, Pace Inc.

**Kitcat Aitken & Safran
Limited**

U.S. \$100,000,000



The First Canadian Bank

Bank of Montreal

**FLOATING RATE DEBENTURES,
SERIES 5, DUE 1990**

(Subordinated to deposits and other liabilities)

For the six months

20th December, 1983 to 20th June, 1984

In accordance with the provisions of the Debenture, notice is hereby given that the rate of interest has been fixed at

10 1/2 per cent and that the interest payable on the relevant interest payment date, 20th June, 1984, against Coupon No. 7 will be U.S.\$55.28.

Morgan Guaranty Trust Company

London

U.S. \$20,000,000

Floating Rate Subordinated
Bearer Participation Certificates 1990

Issued by The Law Debenture Intermediary Corporation Limited
evidencing entitlement to payment of principal and interest
on an advance made to

Den norske Creditbank (Luxembourg) S.A.
repayment of which is guaranteed on a subordinated basis by
Den norske Creditbank

DnC

In accordance with the provisions of the Certificates, notice is hereby given that for the three month Interest Period from 19th December, 1983 to 19th March, 1984 the Interest Rate will be 10 1/2 per annum and the Coupon Amount per U.S. \$1.00 will be U.S. \$27.33.

Credit Suisse First Boston Limited
Agent Bank

Jackie's list

UK COMPANY NEWS

Norcros at £13.9m halfway: set to meet forecast of £32m

TAXABLE PROFITS of Norcros—the construction conglomerate which failed in a bid to acquire building merchant UBM Group earlier this year—increased from £12.5m to £13.9m in the first half to September 30 1983. Turnover slipped from £168.4m to £164.7m.

The interim dividend is being lifted from 2.05p net per share, with earnings given as 25p (23.8p). For the previous year, total distribution of 6.22p was paid from pre-tax profits of £23.34m and earnings of 15.97p.

The directors are confident of achieving the pre-tax profits of approximately £32m that were forecast during the course of the UBM bid. They say the division of cash in the amalgamation of UBM within Norcros would result in a powerful trading force and they watch the company with increasing interest. Offer expenses of £1.27m have been charged below the line.

A breakdown of trading profits of £14.91m (£13.92m) by division shows: mining £3.1m (£2.5m); construction £3.1m (£2.5m); engineering £1.99m (£1.98m); print and packaging £2.87m (£2.47m); international £2.28m (£4.55m); and head office £364,000 (£430,000).

The construction division maintained an excellent record from a position of weakness, the directors report.

Overseas, apart from Nigeria, the main division increased their effectiveness in coping with recession and there are some signs of improvement in the economic climate of the countries in which the group trades.

The concentrated capital expenditure programme of the group's engineering life companies in recent years is virtually complete. Management effort is being directed towards a general improvement in margins and the effective use of the increased

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held at the same time as the payment of dividends. Official indications are not available as to whether the dividends are interim or final, and the sub-divisions shown below are based mainly on last year's timetable.

TODAY

Interim Alliance Investment, James Gairne, Standard Bank of Yorkshire, Belgrave (Glasgow), British Land, Copper-Nell, F.M.C., Real Trust, Control Stoddart, Trust Securities, First Call, Gartmore Communications, Cister, Windsor Securities.

FUTURE DATES

Interim: Household Stores (Leds) Jan 11 Greenfield Investment Jan 12 Richards Jan 12 Winterbottom Energy Trust Jan 3

capacity now available, the directors say.

Critical-Hope Nigeria suffered a "severe" shortage of raw materials, where import licences were not available, and as a result, turnover for the half year was down from £15m to £8m and profits more than halved to £500,000. The directors are hopeful that these problems will not worsen.

Overseas associate companies showed a healthy improvement, particularly in Hong Kong, Dartington and Simpson continued to operate at an unsatisfactory level of profit.

The tile companies in which the group has an interest all increased profits relative to last year.

Pre-tax profits were struck after interest charges of £2.13m (£2.28m) and included investment income of £73.000 (£405,000) and associates profits of £972,000 (£458,000). Tax took £5.85m (£3.5m).

See Len.

Upturn at Nash Industries as engineering improves

IMPROVED profits from its engineering activities enabled Nash Industries, formerly J. F. Nash Securities, to increase its pre-tax profits from £44,000 to £676,000 in the year to September 30 1983. At the interim stage, profits were up from £170,000 and trading profits were up from £275,000.

Interest charges in the year under review were up from £190,000 to £205,000. Turnover was bigger at £14.97m compared with £11.75m, and trading profits with £881,000 against £64,000.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding for last year	Total	Total last year
Halma int 0.61	Feb 13	20.51	—	1.31	
J. & H. B. Jackson 0.95	April 9	0.9	1.7	1.9	
Marston Thompson int 0.57	Jan 27	0.51	—	1.55	
May & Hassell int 1.9	Feb 5	1.3	—	3.8	
A. Moult int 12	Feb 10	1.5	—	9	
Nash Inds 2.5	Feb 9	2.5	4	4	
Norcros int 2.3	Feb 9	2.08	—	6.21	
Southgate int 2.6	Feb 10	3.6	—	9	
Whessoe 3	—	3	5.5	4	
Williams Lea 5.35	—	5.25	5.15		

Dividends shown pence per share net except where otherwise stated.

*Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM stock.

§Unquoted companies. †To reduce disparity.

This announcement appears as a matter of record



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The Sumitomo Bank of California

Intermediary

Continental Illinois National Bank and Trust Company of Chicago
(Milan Branch)

The Agent

Continental Illinois Limited

October 1983

Forge
orse the
at £18

BIDS AND DEALS

Marston
Thompson
advances
midterm

FOR the six months ended September 30 1983 taxable profits of brewer, wine and spirit merchant Marston Thompson & Everard improved from £3.55m to £3.87m and the interim dividend was effectively raised to 4.585p, net, compared with an adjusted 4.512p.

In July the directors, who reported year-end profits up from £6.09m to £6.86m, said that the first few months of the year had been difficult owing to adverse weather conditions, but the company was holding its market share.

They now say that the good summer engendered a substantial growth in lager sales, including that of the company's own lager, although recently Marston's main market, the south, experienced the wettest summer in six months and they ended the six months slightly down on 1982.

However, an improved performance in managed houses, together with a better contribution from wines and spirits helped result in an increased trading profit up from £3.2m to £3.84m.

Turnover of this Burton-on-Trent concern rose from £23.45m to £24.56m.

Tar charge for the first half amounted to £1.81m (£1.76m) and extraordinary credits of £105,000, mainly £111,000, attributable to balance of cash in the majority of investments £27,000 (nil).

Earnings per share were 2.47p at September 30, against an adjusted 2.32p.

Arenson Group

Mr Archy Arenson, chairman of the Arenson Group, told shareholders at the annual general meeting that the various units, including the Balfour, Bateman, Caterpillar (together called Bateman) of Tipton, West Midlands, the consideration of £280,000 will be satisfied by issue of approximately 573,000 ordinary in Sound Diffusion, representing approximately 0.42 per cent of the present issued share capital. The final number of ordinary to be issued will be determined on completion, which is expected to be February 14, 1984.

The net tangible assets of Bateman at December 31, 1982, amounted to approximately £38,326, plus the leasehold of Bateman House at Tipton, with a period of 15 years to run at a current rental of £22,750 per annum.

The consolidated profit before payment of remuneration to the two retiring directors, and tax for 1982, amounted to approximately £228,000.

Sound Diffusion has embarked on a course of diversification by acquisition in order to enlarge their sphere of activities in areas where they can recover existing expertise in marketing and renting equipment.

Rights will lift Bond's Airship stake

BY DAVID DODWELL

THE Bond Corporation, owned by the flamboyant Australian entrepreneur Mr Alan Bond, is likely to become a substantial shareholder in Airship Industries in the wake of a rights issue to be announced later this week.

Mr Bond, 49, is from this summer when he won Airship II, snatched victory from the U.S. in the Americas Cup for the first time in 122 years.

His interest in the struggling Airship Industries, which was launched on London's Unlisted Securities Market in March this year after a £5.0m right issue, was revealed yesterday when the company announced that it is planning a "major rights issue" which the Bond Corporation had agreed to underwrite.

Exact details of the rights issue will be released later this week. While it is technically possible that current shareholders could take up their rights in full,

it is expected that the outcome will be that Mr Bond will be able to acquire a substantial stake in the company. He is entitled to control up to 50 per cent.

Airship Industries shares were suspended ahead of an announcement yesterday at a price of 83p. This compares with a flotation price of 140p.

Long delay in winning a standard work certificate has aggravated Airship Industries' cash-flow problems in recent months, putting in jeopardy a number of orders. This certificate was finally granted three weeks ago.

In the 14 months to March 31 this year, the company made a pre-tax loss of £3.6m compared with a £1.68m loss in the preceding 12 months. It is understood that losses continue, and the company is facing acute cash-flow problems. An announcement giving more background to these problems is expected with

the rights issue details.

At present only the Skyship 500, Airship's "proof-of-concept" craft, has flown, or won orders. The 20-passenger Skyship 600, which has initially expected to undergo its maiden flight in July, is not expected to leave the ground until early next year.

While Mr Bond is understood to be interested in acquiring a stake in the company, it is also clear that he is keen to place orders in Australia.

Mr Bond's Perth-based group has major energy interests in Australia, as well as owning the Swan Brewery, and having substantial landholdings in Western Australia. The company incurred net profits of £65.84m (£4.36m) on a turnover of £309.9m. This compares with profits of £45.3m in 1982-83, on a turnover of £222.4m.

In recent months, Mr Bond's corporation has announced intentions to spend up to £230m on a major acquisition in the energy sector, and has unveiled plans to buy a stake in Sulpetro, a Canadian oil and gas group, for £184m. He has also disposed of his 5 per cent stake in the Argyle diamond project in Australia.

In this context, the sums required to underwrite Mr Bond's rights issue are likely to approach £100m, according to the latest OECD estimates, writes David Fleetwood, Science Editor.

With an average of only 33 per cent taken up, the company does not expect to do much better on its second approach to shareholders within 10 months.

That issue was only 63 per cent taken up, and the company does not expect to do much better on its second approach to shareholders within 10 months.

A £1m flotation was recently being negotiated in Canada, but the outcome of this negotiation is uncertain.

Britannic bids for Midland Tst.

BY DAVID DODWELL

BRITANNIC ASSURANCE yesterday announced an agreed share or cash offer for Midland Tst, valuing Midland at about £8.9m.

Britannic, with the Britannic Pension Fund, already controls 36 per cent of Midland's shares. The offer, which would lead to the liquidation of the trust, was made as yesterday by Britannic as "tidying up operation" intended to avoid costs and in "get management charges right".

The terms of the share offer are for one Britannic share taken at 458p, to the value of 19.1 per cent of the net asset value of a Midland Trust ordinary share for each Midland share.

The calculation of the net asset value will be made on the date the offer becomes, or is declared unconditional.

A cash alternative—equivalent to 100 per cent of net asset value—will be offered at 458p by G Warburg. This will apply "to the extent that net asset value does not exceed 19.92p," Warburg says.

News of the deal lifted Midland Trust shares by 65p to a closing price of 200p, while Britannic shares slipped by 10p to 450p.

In addition to the shares already controlled by Britannic and its pension fund, the company said yesterday that it had won irrevocable acceptances of

the offer from shareholders accounting for a further 14.9 per cent of Midland's shares. This means Britannic can now account for 50.9 per cent of the shares.

If outside shareholders were to accept the cash offer, then at the end of Britannic's offer price, the 64 per cent stake in Midland not yet owned by Britannic would cost an equivalent of £6.2m.

It would result in the issue of 1.36m new Britannic shares, an increase of 7.1 per cent in its issued share capital.

By contrast, if shareholders opted for the cash alternative, then Warburg would nominally be liable to pay about 25.7m.

Brammer spends £180,000 on electronic side

Brammer has reached agreement with Mr D. P. Dawson for the purchase of his 20 per cent shareholding in United Electronics.

UE is part of the United Electronics Holdings group which was acquired by Brammer earlier in the year.

The total purchase price of £180,000 is to be satisfied in three instalments by the issue of an appropriate number of Brammer ordinary shares. The first instalment, £100,000, will be satisfied by the issue of 70,922 Brammer ordinary shares.

Mr Dawson will remain managing director of United Electronics.

Akroyd shareholders approve Mercury stake

SHAREHOLDERS of Akroyd & Smithers, the stockjobbers, yesterday approved arrangements which will allow Mercury Securities, the parent company of California bank S. G. Warburg, to take a 29.9 per cent stake in the company.

In ahead of the meeting of Akroyd shareholders the Department of Trade and Industry announced that, following advice from the Office of Fair Trading, it decided not to refer the case to the Monopolies and Mergers Commission.

At the Akroyd meeting Mr Brian Peppiatt, senior partner of Akroyd Holdings, told shareholders that "there are many changes taking place within the industry and the future of the industry is uncertain. But judging by what happened in the U.S. when faced with a similar upheaval in 1973 it is most essential to have a strong capital base and the potential of international coverage both of which this deal should provide."

He added that it was against this background that his board

had considered the proposals from Mercury. "In the short term it is the intention that the two companies should collaborate in the U.S. and in Europe, both in London and abroad, and detailed discussions are taking place on how these proposals can best be implemented."

He concluded: "The board had substantial confidence that the total concept was the right course for the company to follow and they considered that it was in the best interests of shareholders for Mercury to have 10 per cent of our capital as a first stage."

This first stage "was achieved by an issue of new Akroyd shares in exchange for Mercury convertible stock which we believe to be the right course for the company to follow and they considered that it was in the best interests of shareholders for Mercury to have 10 per cent of our capital as a first stage."

This second stage included a further issue of new Akroyd shares in exchange for Mercury convertible stock and for nearly £2m in cash. Shareholders approved the second stage of the transaction at yesterday's meeting.

Dunlop signs sale contract with Sumitomo

Dunlop Holdings and Sumitomo Rubber Industries have signed the main contract covering the sale of Dunlop's European tyre business to the Japanese group.

The deal is essentially as announced last September except that the fall in the value of the pound has led to an increase from £41m to £43m in the interim payment Dunlop is to receive by the year-end. The total consideration is about £22m and the balance is due in January 1985.

* * *

Berkely & May Hill states that by 3.30pm on December 19, acceptances had been received by Promotions House in respect of 7,893,889 shares in Berkely (7.23 pence each), and 1,000,000 ordinary shares in Berkely (55.95 pence each). In the document setting out terms and conditions of the offer, it was announced that irrevocable undertakings had been received by Promotions House to accept the offer in respect of 7,893,889 shares of Berkely, 7,893,889 shares of Berkely (7.23 pence each), and 1,000,000 ordinary shares which are included in the above total.

As acceptances have been received in respect of more than 50 per cent of voting rights attributable to the shares for which the offer is made, the board of Promotions House has declared the offer unconditional as to acceptances.

However, it should be noted that the offer is still conditional on passing at an EGM of Promotions House convened for tomorrow, of resolutions to increase authorised share capital of Promotions House to authorise the allotment of shares to the acquisition of Berkely, and to increase borrowing powers of the company as well as the Stock Exchange granting permission for Promotions shares to be created, allotted and issued pursuant to the offer to be dealt in the USA market.

Kraft made a net loss before tax of £170,000 in the 12 months to December 31, 1982, on a turnover of just under £200,000. This compared with a £57,000 loss in 1981, on a turnover of £170,000 in the 12 months to December 31, 1982.

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Kraft Productions talks with potential bidder

Kraft Productions, the loss-making Somerset furniture maker, revealed yesterday that it was at an advanced stage of negotiations with a group of investors who may make an offer for the company.

Mr David Burne, a director of Kraft and a holder of 24 per cent of the company's shares following a refinancing this summer, said yesterday that the approach had "gone rather out of the blue".

Disclosing only that his board

had considered the proposals from investors, he said he expected an outcome later this week.

Trading in Kraft's shares was suspended on Friday last week at 200p a share. This gives the company a market capitalisation of £2m.

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Italian group sells 6% stake in Guinness Peat

COFI, the Italian investment group headed by Dr Giorgio Rossi, has sold its 6 per cent stake in Guinness Peat, the investment banking group.

In October, Dr Rossi resigned from the board of Guinness Peat in protest at the terms of its proposed acquisition of the Moor-side Investment Trust. Guinness Peat financed the deal with an issue of new shares priced at 40p, which Dr Rossi considered too low.

The Kissin family, which also objected to the sale, is understood to be seeking to dispose of its 10 per cent stake as well.

U.S. Debenture Corporation

THE U.S. Debenture Corporation is proposing to update and amend its memorandum and articles of association and to amend the dividend ratings on its preference and debenture stocks.

The memorandum and articles of association will be effected through adoption of new objects clause which will take account of changes in types of investment, management practice and law which have occurred since the company's incorporation.

The directors do not intend that the adoption of the new clause will have any material effect on the nature of the company's business.

It is proposed that the present annual dividend rate of 5.65 per cent on the preference stocks be increased to 4.6 per cent, the annual dividend rate on the 4

MINING NEWS

Uranium output still exceeds demand

Profits rise at Hampton Areas — payout held

BY GEORGE MILLING-STANLEY

SHARPLY HIGHER nickel royalty payments from Australia's Westco Mining Corporation and a general steady performance from the other operators are reflected in the latest OECD estimates, writes David Fleetwood, Science Editor.

With an output of only 31,500 tonnes, royalties are sufficient to meet four or five years of reactor requirements and are still growing.

Yet uranium production for the world outside the communist areas (WOCA) has fallen from 44,000 tonnes in 1980 and 1981, and 41,000 in 1982, to an estimated 38,000 tonnes this year.

According to Mr Derek Taylor, an OECD official with the Nuclear Energy Agency in Paris, writing in the January issue of Nuclear Engineering International, the 10th edition of the OECD "Redbook" on uranium resources, production and demand will reveal a situation of "continuing over-supply of uranium in spite of the decline in price."

The country most severely affected is the U.S., where many mining facilities are using on average only 60 per cent of capacity.

Since 1980 there have been small falls in production in South Africa and Namibia, but increases are reported from Australia, Brazil and France.

The Redbook surveys information gleaned from about 80 countries, analysed by the Nuclear Energy Agency and the International Atomic Energy Agency. The new edition of this bi-annual survey should be published next month.

Projections of production capacity for WOCA, based on well-established uranium resources recoverable at costs up to £130 per kilogram, suggest that the production capacity of centres of production already existing or committed will rise to about 50,000 tonnes a year by 1990.

This capacity will then remain constant for five years.

A longer-term projection, to 2025, suggests that the demand for uranium, existing, committed and prospective production capacity could rise rapidly to about 70,000 tonnes by the early 1990s, and maintain this level until early in the next century.

These estimates do not include many of the U.S. mines currently on standby, because they may not be economically competitive within a few years.

The estimates also allow for only one new Australian production centre, and no expansion of existing facilities.

Demand for WOCA is expected to rise from 31,500 tonnes this year to about 53,000 tonnes in 1990, to nearly 60,000 tonnes in 1995. The latest estimate for the year 2000 is between 70,000 and 80,000 tonnes.

The Uranium Institute, the London-based thinktank of the uranium industry, said yesterday that it would be producing its own analysis of supply and demand early next year. This will be based on industry rather than government estimates, and will be more detailed than the Redbook.

COMPANY NEWS

APPOINTMENTS

TECHNOLOGY

EDITED BY ALAN CANE

Syltore recovers to £0.2m midway

AFTER plunging from pre-tax profits of £1.18m to £53,000 at the year-end, Syltore showed a considerable recovery in the first half to September 30 1983, and profits rose from £25,000 to £225,000.

The directors say that although improvement is "relatively small", it does indicate a considerable improvement in trend of the company's profits.

They are optimistic that the drastic and far-reaching steps taken in the U.S. and continued diversification from the oil-field business will produce profitability during 1984.

In the United Kingdom, all subsidiaries are profitable and trading at or near budget with the exception of Rotocold which, while better than last year, is still suffering considerable losses due to research and development costs.

Franchises have been obtained to enable the company to offer a refrigeration product range which is expected to lead, in due course, to an improvement in trading results of the refrigeration division.

European trading subsidiaries have produced a useful pre-tax

profit of £32,000 (£30,000). Turnover of this engineering and wholesale electrical distribution group rose from £7.61m to £9.63m, and trading profits improved from £25,000 to £457,000.

The pre-tax figure was, after interest charges up from £138,000 to £202,000 and associates' losses this time of £10,000. Tax took £204,000 from the interim dividend, which is unchanged at 3.6p a share, and the directors say the final is expected to remain at last year's level of 5.4p.

After the trading difficulties and changes in the composition of the board in the first three years of the company, there still has a strong balance sheet. First half figures include results of company's electrical wholesale distribution company sold in October.

The company, J. Dyson, was sold to P. & W. Leslie and Company for £214,000 cash. A net dividend of £890,000, representing a substantial portion of Dyson's reserves, was paid to Syltore on October 28. Dividends and proceeds of the sale will be used to fund new development engineering products for Syltore manufacturing companies.

INTERIM STATEMENT

PARKFIELD FOUNDRIES p.l.c.

Recovery well under way

On a turnover for the half year to 29th October 1983 of £1,510,670 (1982 £1,721,623) the company made a loss before tax of £67,684 (1982 loss £28,700). No interim dividend will be paid.

Although a loss is reported for the half-year, a small improvement was achieved in the second quarter as a result of an improvement in the order book. This improvement has continued with the third quarter and will be further enhanced by the benefits of the acquisition of Welsh Steel Works and Victoria Castings which have now been completed. These acquisitions will enable your company to fulfil one of its long-standing ambitions of controlling its own product from the melting furnace to finished fully machined form.

The Rights Issue reduced the borrowing rate from 7.6% to 4.9%, since when the rate has decreased further. Present indications are that there will be a further significant reduction by the year end.

Mr G. T. Cantlay, CBE, Chairman, who for some time has been considering relinquishing this position to make way for a younger man, retires as Chairman on 31st December. Mr Gordon H. Hazzard, non-executive chairman in succession to Mr John Wardle, who is retiring, Mr Hazzard is managing director of the Grosvenor Group and chairman of Henry Wigfall & Sons.

Mr Ken Douglas, managing director of AUSTIN AND

New chairman for Marks and Spencer

Marks and Spencer is making the following board changes after the annual meeting on July 5: Lord Steff of Brampton will remain chairman, managing director of shiprepair at British Shipyards, and will continue in this position on a part-time basis until the end of January. Mr P. C. M. Thompson, who is now seconded to British Ship Trade and Industry, will become corporation secretary, also from January 1. He succeeds Mr F. E. Neas, who will become non-executive director of Vickers Shipbuilding and Engineering at Barrow-in-Furness.

Mr J. G. Alison has been appointed chairman of BROOKS AND DOORWELL (UNDERWRITING) during the period of administrative suspension of Mr T. Brock from Lloyd's of London. Mr A. Alston will remain a director of Leslie and Godwin (Holdings) and Leslie and Godwin (Underwriting).

Mr Ian Taylor has been appointed managing director of the company's securities "team" operation of DATASOLVE, part of Thorn EMI information technology division. He was manager of company's electrical wholesale distribution company sold in October. Mr A. Lasher and Mr D. G. Traugard have been appointed directors.

Mr Ian Taylor has been appointed managing director of BRITISH AIRWAYS HELICOPTERS by mutual agreement. He will remain a consultant.

Mr Alec R. Bennett becomes group marketing director for all marine companies of LANGHAM INDUSTRIES from January 1. He will be responsible for the worldwide sales of Some Marine, Langham International. At present he is marine director of PAX Hall International.

Mr James Cave is to be appointed a director of THE ENGLISH ASSOCIATION TRUST from January 19. He will be in charge of the investment division and chairman of the English Association Investment Management.

Mr Michael Nevill, Mr Ken Mills and Mr Peter Higgins have been appointed general managers of VANBRUGGE LIFE. Mr Nevill heads the sale division, Mr Mills the sales support division and Mr Higgins the administrative division.

Mr Gillian Brighthwaite-Foxley, current head of the programme planning secretariat with the Independent Television Companies Association, will join CHANNEL 4 in March in the new post of head of programme planning.

HB ELECTRONIC COMPONENTS has appointed Mr L. Gordon Hazzard as non-executive chairman in succession to Mr John Wardle, who is retiring. Mr Hazzard is managing director of the Grosvenor Group and chairman of Henry Wigfall & Sons.

Mr Desmond Quigley has joined the board of STREETS FINANCIAL. Mr Jonathan Baker and Mr Toby Mountford have been appointed associate directors.

Mr Ken Douglas, managing director of AUSTIN AND

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HOW THE BIOTECHNOLOGISTS WOODED AND WON THE DONS

Celltech leaves safe anchorage

By DAVID FISHLOCK

CAN A manufacturing company decide to take early retirement, and will it be succeeded? Not necessarily, according to British Shipyards, and will continue as a director. Lord Rayner will become chairman in addition to his present responsibilities as chief executive. Mr Michael D. Sacher, vice-chairman, has decided to retire, but will remain as consultant. Mr C. Elton, director, and Mr V. L. Osborne, alternate director, will be retiring during 1984 as they reach their normal retiree age. Mr J. H. M. Samuels, finance director, is to retire after the annual general meeting. Mr K. Price, will become finance director at the beginning of April. Mr Oates is vice-president finance of Thyssen-Bornemisza NV in Monaco. Mr J. A. Lusher and Mr D. G. Traugard have been appointed directors.

Mr J. G. Alison has been appointed chairman of BROOKS AND DOORWELL (UNDERWRITING) during the period of administrative suspension of Mr T. Brock from Lloyd's of London. Mr A. Alston will remain a director of Leslie and Godwin (Holdings) and Leslie and Godwin (Underwriting).

GRAND METROPOLITAN has appointed Mr John Harvey-Jones as non-executive director. He is chairman of Imperial Chemical Industries.

Mr Michael Ginn is stepping down as managing director of BRITISH AIRWAYS HELICOPTERS by mutual agreement. He will remain a consultant.

Mr John G. Adams has joined the board of NEIGHBOURHOOD STORES. He is also chairman of Southend Estates Group, and deputy chairman of Higgs and Hill, as well as director of Ransome Syms and Jeffreys and director of Associated Paper Industries.

Mr J. Nigel Naish has been appointed a trustee of the JOSEPH ROWNTREE MEMORIAL TRUST. He takes the place of Lord Seebehan, who has retired. Mr Naish is a partner in Robinson and Morton, York.

Mr J. C. Martin has been appointed to the board of HICKSON INTERNATIONAL from January 1.

Mr Robin Adam has been appointed managing director of WOODLAND OWNERS ASSOCIATION (COMMERCIAL) — one of Scotland's leading private forestry management companies. He succeeds Mr Dennis Crawford.

Mr Ian Howe, deputy chairman and chief executive of KWIR SAVE DISCOUNT GROUP, has been appointed chairman. He will succeed Mr Hill after the annual meeting on January 6. Mr Hill will continue as a non-executive director in the capacity of deputy chairman.

Mr Desmond Quigley has joined the board of STREETS FINANCIAL. Mr Jonathan Baker and Mr Toby Mountford have been appointed associate directors.

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PICKERSGILL, Sunderland, has decided to take early retirement, and will be succeeded on January 1 by Mr George P. Parker, who is chairman managing director of shiprepair at British Shipyards, and will continue in this position on a part-time basis until the end of January.

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SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

Tuesday December 20 1983

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WALL STREET

A dampener felt in Fed deliberations

A CAUTIOUS attempt at an end-of-year rally was made on Wall Street yesterday, when leading stocks edged higher with the help of slight falls in rates in the bond market, writes *Terry Byland* in New York.

However, turnover was light and both sectors of the market remained prey to nervousness over the likely outcome of today's meeting of the Open Market Committee of the Federal Reserve Board.

The Dow Jones industrial average was up 2.44 to 1,244.61 at the close.

Some bond market participants believe the Fed may decide to tighten credit policies now, rather than wait until next year when the presidential election campaign will be in full swing.

It is thought that the Fed will find it more difficult to draw in the monetary reins after Congress has returned from the Christmas break, and the political organisations are bracing themselves for the opening of the presidential primary campaigns. President Ronald Reagan is expected to announce his election decision early in the new year.

The stock market was slow to make a start yesterday, but prices began to move up at mid-morning as bonds recouped the minor falls chalked up late on Friday after the confirmation of a \$3.5bn gain in M1 money supply last week.

Transport stocks looked a shade bet-

ter but utility issues, battered by the fear of higher interest rates ahead and by continued problems over nuclear power reactors at Long Island Lighting and other utility power stations, remained uneasy.

The onset of the Christmas season cut down the flow of corporate reports. An early feature was the cancellation of the proposed purchase of Tymshare by McDonnell Douglas. Both stocks made a delayed start to trading, and Tymshare faced heavy selling orders when they returned to the trading floor, to lose 54¢ to \$20.40. McDonnell returned at \$58, a shade firmer, in line with the rest of the heavy industrial leaders.

Greyhound added 5¢ to \$25.4¢ as the outcome of the vote by its striking workforce was awaited. Greyhound also announced completion of the sale of the Armour meat products business, which resulted from the company's resistance to the industrial dispute.

The Treasury gave further help to the short end of the market yesterday in the form of \$2bn in customer repurchases when the Federal funds rate stood at 9 1/4 per cent.

Treasury bill rates opened a shade higher at 9.11 per cent for the three-month and 9.24 per cent for six-month bills. Later the three-month bill slipped back to a discount of 9.04 per cent, 5 basis points down on Friday, but the six-month bill, at 9.27 per cent discount, remained 5 basis points up.

The key long bond at 100 1/2 was 5¢ up and yielding 11.98 per cent.

The chief test will come next week when the authorities seek to sell four and seven-year notes and 20-year bonds. With investors hurrying towards the short end of the market, these longer-dated issues will be difficult to place.

But the view of the Treasury is that the credit market has been given enough time - since October - to overcome the difficulties.

The Treasury gave further help to the short end of the market yesterday in the form of \$2bn in customer repurchases when the Federal funds rate stood at 9 1/4 per cent.

Treasury bill rates opened a shade higher at 9.11 per cent for the three-month and 9.24 per cent for six-month bills. Later the three-month bill slipped back to a discount of 9.04 per cent, 5 basis points down on Friday, but the six-month bill, at 9.27 per cent discount, remained 5 basis points up.

The key long bond at 100 1/2 was 5¢ up and yielding 11.98 per cent.

LONDON

New York talk adds to festivities

THE RUN-UP to the Christmas holiday began for London equity markets in quietly festive mood yesterday. Most blue chip industrials found genuine investment demand lacking, but this failed to stop the FT Industrial Ordinary index attaining an all-time peak, up 2.8 at 762.1.

Bowater provided the base for the assault, closing 10p better at 253p, after 25p, on buying fuelled by a suggestion that the group is to receive a U.S. re-rating and could be high on American investors' new year lists for the ADR facility.

Elsewhere, Britannic Assurance's agreed offer for Midland Trust prompted a jump of 65p in MT to 200p, while talk of a U.S. predator entering the battle for Eagle Star lifted that insurer 8p to 72p.

Gilt took heart from sterling and gained ground in thin trading. Longer-dated stocks recorded gains ranging to 1/4, but shorter maturities were only around 1/4 dearer.

Details, Page 23; Share information service, Pages 24-25.

SINGAPORE

WITH NO NEW factors to sustain trading, volume fell in Singapore and the Straits Times industrial index eased 0.98 to 982.51.

The recently listed Chuan Hup Marine was the most active stock and it closed 1 cent ahead at \$2.69.

United Industrial Corporation, which resumed trading after being under suspension since November 22, was also actively traded and finished 9 cents firmer at \$31.52. The company announced the sale of its wholly owned investment subsidiary, resulting in an extraordinary profit of \$31.9m for the group.

Elsewhere, industrials and finances were mostly lower but hotels and properties were little changed.

HONG KONG

A SLIGHTLY easier mood emerged in very quiet Hong Kong trading and the Hang Seng index slipped 3.52 to 857.25.

Among leaders, China Light fell 10 cents to HK\$11.80, Hongkong Land 2 cents to HK\$2.85 and Jardine Matheson 30 cents to HK\$1.1. Swire Pacific "A" was down 10 cents to HK\$14.20 and Whealock Marden "A" 2 cents to HK\$2.90.

AUSTRALIA

THE SHARP FALL in the bullion price and an easier market for base metals left the mining sector easier in Sydney.

However, the industrial sector remained bullish, and the All Ordinaries index ended 0.4 lower on the day at 755.7 in moderate turnover.

Market speculation about takeovers in the oil sector saw Santos - one of the rumoured bidders - 18 cents ahead at A\$7.78, while Claremont was also well supported, adding 8 cents to A\$2.03.

SOUTH AFRICA

LATE INTERVENTIONS from abroad to cover short positions assisted Johannesburg gold shares in maintaining a fairly unruffled reaction to a weekend bullion price retreat.

Randfontein shed R1 to R164 after R163, but Kloof held at R55. Anglo-American dipped 50 cents to R19.20.

CANADA

DIFFICULTY was encountered in establishing any clear trend in Toronto, with weakness evident among the oil and property sectors. Turnover was lively, however, and many morning losses were later recovered.

Utilities had a good Montreal showing, while both industrials and banks appeared lacklustre.

London jobbers move to widen margin on oil shares, Page 22

TOKYO

Poll result punctures enthusiasm

THE RULING Liberal Democratic Party (LDP) setback in Sunday's general election sent Tokyo stock prices plummeting yesterday from Saturday's all-time peak.

Losses were seen across the board in the morning session, with blue-chip and speculative issues leading the decline before a large number of stocks recouped much of the lost ground in the afternoon, writes *Shigeo Nishiwaki of Jiji Press*.

The Nikkei-Dow average, which fell 187.18 points in the morning, made a gradual recovery in the afternoon to finish the day off 81.47 points at 9,484.17. Volume totalled 251,196 shares, compared with 430,866 on Friday's full-day session. The selling, although hurried was unexpectedly light.

The stock market had resumed its advance last Wednesday on widespread expectations of an easy victory by the LDP in the election. The Nikkei-Dow reached an all-time high of 9,565.64 on Saturday after a four-day gain of more than 180 points.

The unexpected heavy loss of LDP seats in the Lower House sent stock prices into a tailspin in the morning on small-lot sales and dealers' sacrifice selling.

The afternoon rally came on dealers' renewed buying and investor repurchases. This was based in turn on prospects that the ruling party could scrape together a majority by allowing some independent electoral victors to join the party on top of the 250 seats it won, even though it failed to obtain the simple majority of 256 seats in the 511-seat Lower House.

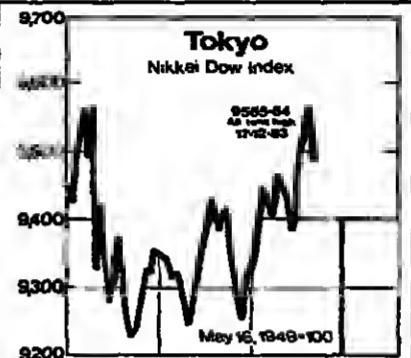
Prominent among the losers were blue-chip issues. Fuji Photo Film lost Y70 (down Y90 at one stage) to Y2,010, NEC Y30 (Y80) to Y1,420, Matsushita Electric Industrial Y50 (Y70) to Y1,870, TDK Y20 (Y300) to Y1,350, and Toyota Motor Y30 (Y70) to Y1,440. Sony, which plunged Y140 at one time, rebounded sharply to Y3,480, up Y30 from Saturday's close.

Siemens was in demand, touching DM 380 before settling to close up DM 5.40 at DM 379.40. SEL, which with Siemens is expected to benefit from the digitalisation of West German telephone exchanges, gained DM 7.50 to DM 324.50.

Banks made gains, with Deutsche DM

Speculative issues suffered small-lot selling across the board. But JEOL advanced Y61 to Y879 on foreign buying. Central Glass also climbed Y11 to Y321, and robot-related issues gained strength, with Nachi-Fujikoshi rising Y4 to Y51 and Yaskawa Electric Y5 to Y800.

On the bond market, the defeat of the LDP and the yen's slide against the U.S. dollar forced investors to the sidelines. The yield on the benchmark 7.5 per cent long-term government bonds, maturing in January 1993, consequently rose somewhat to 7.485 per cent from Saturday's 7.445 per cent.



EUROPE

Frankfurt answers buyers' call

A SLOWING in the dollar's rise, with confidence drawn from Wall Street's slightly firmer close on Friday, gave encouragement to investors in most European centres.

Some bargain hunting after last week's declines helped Frankfurt ahead, and the Commerzbank index recorded a 1.4 rise to 1,018.3.

Siemens was in demand, touching DM 380 before settling to close up DM 5.40 at DM 379.40. SEL, which with Siemens is expected to benefit from the digitalisation of West German telephone exchanges, gained DM 7.50 to DM 324.50.

Banks made gains, with Deutsche DM

3.10 higher at DM 318.80, Dresdner adding DM 2.10 at DM 163.90 and Commerzbank DM 2.50 ahead at DM 164.

Insurer Allianz rose DM 15 DM 809 as investors awaited the next move in its contested takeover bid for Eagle Star of Britain.

Foreign buyers returned to the chemicals sector, taking Hoechst up to DM 177 before it eased to close DM 1.30 ahead on the day at DM 176.20. BASF rose 60 pf to DM 166.70, Bayer 30 pf to DM 188.80 and Schering DM 3.50 to DM 358.

Bonds continued the steadier tone which began on Friday. Banks were active buyers of short-dated issues, although volume was restricted with investors holding back ahead of the year end.

The Bundesbank sold DM 20m of paper to balance the market after DM 16.7m of purchases last Friday.

A mainly quiet, but firmer, Amsterdam was dominated by the weekend announcement that Philips and a consortium of European banks plan to take over Grundig of West Germany next year.

Philips rose 90 cents to FI 43.30, but other internationals were mixed. Banks and insurers gained, while among publishers, Elsevier firmed FI 8 to FI 47.9, Oce-Van der Grinten added FI 2.50 to FI 232 after a FI 231 opening.

State loans were unchanged to slightly higher.

The compromise agreement between the French Government and the Peugeot motor group over the future of its Fossey plant gave some encouragement to investors in Paris.

Shares ended mixed to firmer, although Peugeot dipped Fr 2.50 to Fr 200.50.

In a steady Zurich, chocolate maker Lindt, which added SwFr 100 to SwFr 10,000, was at its highest level for several years.

Continued on Page 22

ARGENTINA

A WEEKEND announcement that a further tax on Argentine shareholdings is being planned prompted swift markdowns of some 35 to 40 per cent in Buenos Aires stocks, as the exchange opened to an angry response from private investors.

At one stage trading, disrupted by members of the public, was suspended for almost half an hour. Many of the panic sellers were said to have undeclared assets in the market.

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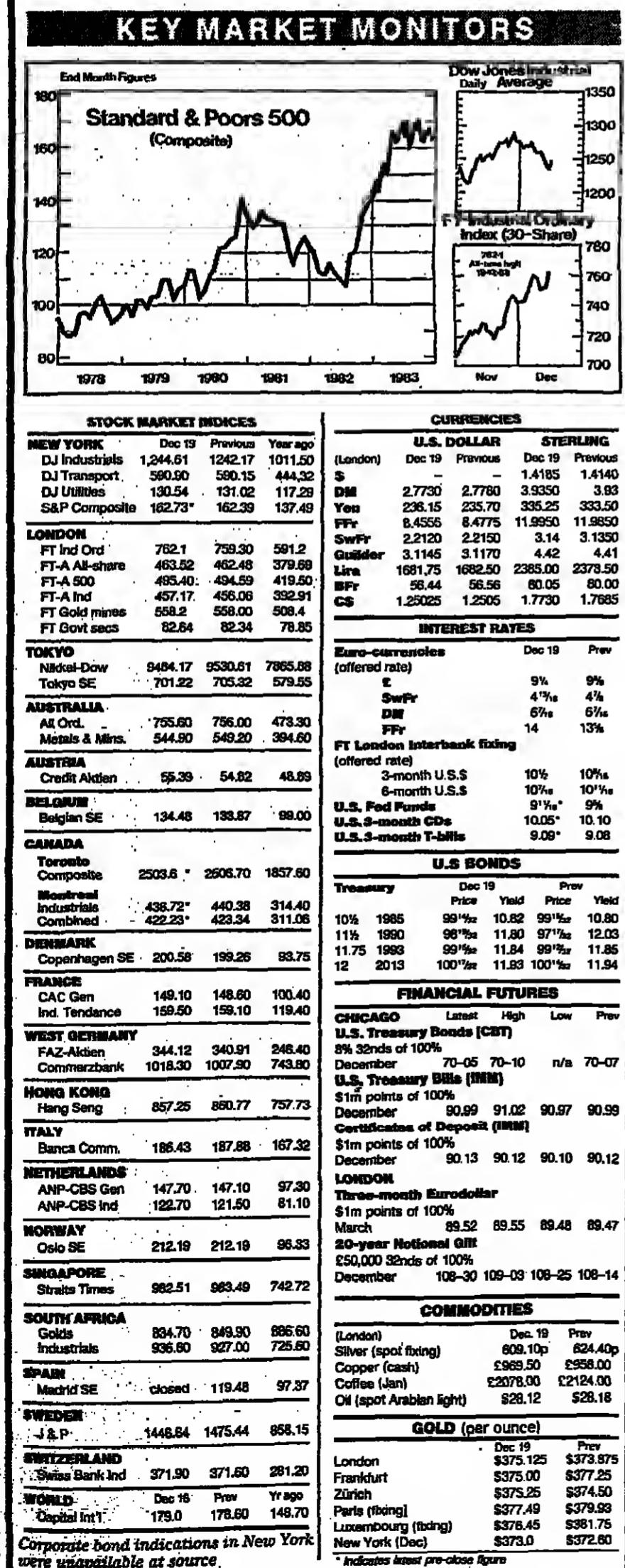
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Corporate bond indications in New York were unavailable at source.

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Continued on Page 21

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 22

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SECTION IV

FINANCIAL TIMES SURVEY

ITALY

BANKING, FINANCE AND INVESTMENT

The voracious demands of Italy's public sector deficit dominate the financial scene, leaving little for private borrowers—and that at punitive interest rates. This survey examines reactions of banks and other institutions

Runaway public spending

IN ITALIAN banking there truly is no rest for the weary. This year the devastating and sordid Banco Ambrosiano affair finally slipped off the front pages, the bank's missing \$1.3bn an issue unresolved and the past involving the Vatican looking ever more dubious.

The arrival in August of Sig Bettino Craxi, Italy's first-ever Socialist Prime Minister, seemed a harbinger of change, his campaign replete with promises of action on the country's runaway public-sector spending.

But the sad truth is that Sig Craxi, for a variety of reasons, has been unable to tackle the financial system's "public enemy number one"—a £50,000m (\$55bn) public sector deficit which next year is expected to rise to more than £100,000m. The banking system, meanwhile, sits on the sidelines, fuming about the way in which high-yielding Treasury bonds are drawing customer savings away, and frustrated by incredible tight monetary controls which make the cost of loans well nigh prohibitive for many borrowers.

There is unanimous agreement that something must be done, and all the big and respectable guns have been turned on the problem in the public sector deficit, now running at a level of nearly 17 per cent of gross domestic product (GDP). This compares with a U.S. deficit, representing around 5 to 6 per cent of GNP, in the

By Alan Friedman

UK the ratio is below 3 per cent.

The International Monetary Fund (IMF), in a dramatically worded 12-page report, forecast disastrous consequences if Italy's finances were not soon put in order. The IMF letter referred to the deficit variously as a "cancer" and a "time bomb" threatening the Italian economy.

The independent-minded Bank of Italy published a new Bank of England-style bulletin last month warning that the Craxi budget just wasn't "capable in the short-term of bringing about such huge reductions in the public sector borrowing requirement as those indicated."

But no matter how much the establishment walls, the fact is that Italy's inflation rate, which

has averaged more than 15 per cent this year, is still more than twice as high as the average of its OECD counterparts.

The interest rate structure, including prime rate, discount rate and Treasury bond yields, is hovering in the high teens. Corporate borrowers find they need to pay anything from 20 to 25 per cent for money (while the recession has reduced credit demand this year) and, even with the abolition last June of Bank of Italy credit controls, the private sector is still likely to be crowded out by the Government's voracious appetite for deficit-battling Treasury bond issues.

"I sometimes wonder if we have a banking system at all," moaned one Milan-based banker. "Our bank is not part of the 90 per cent of the economy which is state-controlled. How can deposit rates of 10, 11 or even 15 per cent compete with much higher level government securities which offer 3 to 4 per cent real interest rates as tax-free investment?" he queries.

Other bankers in Rome and Milan agree, shaking their heads sadly and acknowledging that in reality the high-yielding Treasury bonds are "the only game in town." It used to be the case that most savers (Italy has a savings ratio of nearly 20 per cent, one of the highest

in the world) were content to deposit their money in banks.

The banks then "intermediated" the money, placing a significant portion in Government bonds. But the process of "disintermediation" has taken hold in earnest as Treasury issues with maturities ranging from a few months to seven years are being purchased directly by the public.

Strict exchange controls mean that Italian investors cannot really contemplate shipping their funds abroad. And the stockmarket, dominated by the loosely regulated Milan bourse, is too small and too risky to attract many small investors.

The same is true on the flip side of the coin: Italian companies, many of them chronically undercapitalised, do not go to Milan and raise capital on the bourse. So the normal route for small and medium-sized companies is to the bank, except that banks find themselves "forced" to charge loan rates which can be 10 to 12 per cent higher than their de facto (and unpublished) deposit rates.

In fairness to the banks, there are reasons why the margins can run so high. (This year the Italian banking association (ABI) estimates that average margins are about 4.6 per cent.) Years of credit controls from

the Bank of Italy—the agreed growth rate for private sector credit in 1983 was 14 per cent—have limited lending opportunities, forcing banks to make a return where they can.

Nominal return

Equally, stringent reserve requirements (the present system is aimed at achieving a level of 22.5 per cent of deposits) mean that a sizeable portion of bank deposits pay only a nominal 5.5 per cent—the prime rate as of last month was 18.75 per cent.

All of this adds up to an unhappy interest rate structure, making borrowing costs high and adding to the Government's own expenses. Some 60 per cent of the public sector deficit represents interest payments on outstanding government securities. Both the banks and the Government would like to see the whole interest rate matrix nudge downward, and indeed it has, by 1 to 2 per cent over the last 18 months.

The problem, however, as one economist puts it, is "chicken and egg": Confindustria, the employers' association, says the banks should lower lending rates and this will help the Treasury to lower its rates on bonds. The Bank of Italy says its need to fight inflation requires a tight monetary policy. Who moves first? The public services.

What is the outlook then for 1984? The Craxi Government forecasts a 2 per cent growth rate, compared with a decline of more than 1 per cent this year. Likewise, the optimists in Rome speak of a 10 per cent inflation rate a year from now—but only in August did the monthly indicator drop to 13 per cent. Pragmatists would argue that Italy will be lucky to achieve a 1.5 per cent 1984 growth rate and a 12 per cent inflation rate.

Italy is a highly flexible economy, capable of rapid response to world demand, but the lire, although gently declining against most major currencies, is artificially strong outside the EMS, and this is unfortunate as West Germany is a major market for Italian exports. As for the private sector, traditionally squeezed out by heavy government borrowings and monetary controls, the formal abolition of credit controls this year does not seem like a panacea. Even Bank of Italy admits the bankers' lament that informal "moral suasion" means the formal abolition of controls is not very significant. One managing director of a top Italian bank says simply: "The credit ceiling has been abolished, but it has not really been abolished."

Still unravelling

It is not just the deficit which continues to overhang the banking scene, however. It is now 18 months since Sig Craxi's bank was found hanging under Blackfriars bridge in the City of London and the affair is still unravelling.

In recent weeks the joint

commission, set up by the Italian Government and the Vatican to discuss the Vatican's bank's liabilities for \$1.3bn of Ambrosiano funds channelled through Caribbean and South American dummy companies which the Vatican has acknowledged that it technically controlled, has concluded its lengthy discussions.

It now appears that the Vatican may well make a contribution towards the debts, but the remains unclear just how and who. Meanwhile a group of 22 banks led by NatWest and Midland continue with their legal actions against the successor bank, Nuovo Ambrosiano, for the recovery of \$450m of loans made to the collapsed Banco Ambrosiano holdings subsidiary in Luxembourg.

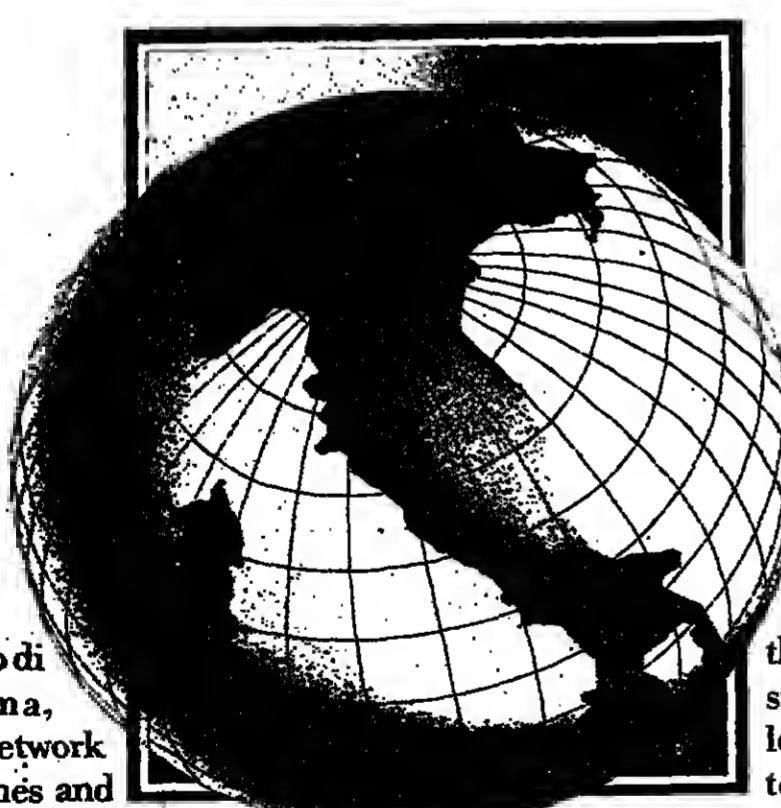
Nuovo Ambrosiano says it has no obligations under Italian law, and the prospect of a direct legal action against the Vatican Bank came closer last month when Touche Ross, the London accountants charged with running the old Ambrosiano Luxembourg holding company, hired a top London law firm to draft a writ against the Vatican's Institute for Religious Works (I.R.). The writ is seen as a last resort and most people hope it will not become necessary to sue the Vatican.



Italy's Socialist Prime Minister Sig Bettino Craxi (right) presides over a Cabinet meeting last October with, on his left, Foreign Minister Giulio Andreotti and to his right Vice-Premier Arnaldo Forlani and Defence Minister Giovanni Spadolini

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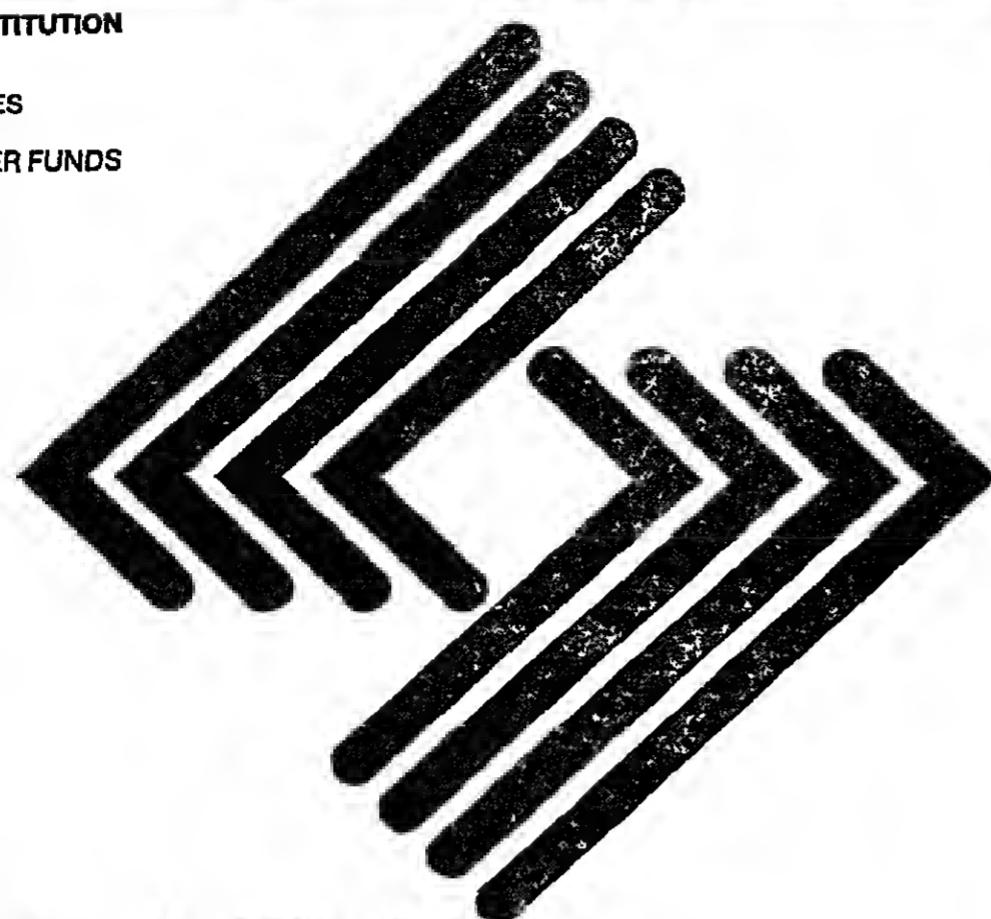
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PROGRESS REPORT FROM A NEW BANK.

Our Start:

We opened for business under a new name with new management and new shareholders on 6th August 1982. Our share capital is 600 billion lire (US \$ 438 million approx).* Our total staff 3,930.

Our Shareholders:

We are owned by seven prime Italian banks. Three (Banca Nazionale del Lavoro, Istituto Bancario San Paolo di Torino, I.M.I. - Istituto Mobiliare Italiano) are from the public sector. The others (Banca Popolare di Milano, Banca S. Paolo - Brescia, Credito Italiano, Credito Romagnolo) are leading local banks in their regions. Their total assets approach 150,000 billion lire (US \$ 109,500 million approx).*

Our Capital Increase:

We will have an increase in capital of a further 150 billion lire under a warrant scheme, approved at our last Extraordinary General Meeting. As a result, our capital will be the highest of any bank in Italy.

Our Customers' Deposits:

In our first financial year, ending June 30th 1983, we have achieved an increase of over 50% in customers' deposits from a low of 1,928 to a high of 2,941 billion lire.

Our Network:

We took over 112 branches mainly located in the prosperous cities of North and Central Italy. By the end of the year our restructuring programme will result in 9 new branches being opened. All in important locations.

Our Subsidiaries:

Through "La Centrale" Finanziaria Generale, our financial and investment company in Milan, we control two important regional banks and a financial service company. All four are quoted on the Milan Stock Exchange. Banca Cattolica del Veneto has 192 branches located mainly in the Veneto region whilst Credito Varesino has 62 branches mainly in the Varese, Como and Milan areas; Fiscambi S.p.A. of Milan operates in the fields of leasing, factoring and real estate as well as in other financial sectors.

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* \$/Lir. rate as at 31.12.82

ITALIAN BANKING II

Fragmented system with wide range of institutions

Structure

ALAN FRIEDMAN

IN ITALY, to a larger degree than in any other Western industrialised nation, the banks are the mainstay of the country's financial system. While a wide range of domestic and foreign stock markets, Euro-bond investments and various special investment funds is on offer to the average British saver, Italians have no such luxury of choice. Rightly is the word when it comes to opportunities for Italian savers. The stock markets are small and exchange controls make it impossible to consider offshore investments without incurring heavy penalties.

When a company considers borrowing, it considers banks. When a private investor considers investing, be it consider banks or Italian Government securities. In either case he is going through a Government-controlled system; around 90 per cent of Italy's 1,065 banking institutions are state-controlled.

Italians save more per capita than most other people in the world. Their savings ratio of nearly 20 per cent places them alongside the Japanese in terms of conservative personal financial management. The historical and cultural traditions of Italian savers are such that even during a period of high inflation (40 years the average has been around 15 per cent) they continue to save. The Italian Bankers' Association (ABI) estimates that total deposits in the Italian banking system rose by 19.5 per cent between 1981 and 1982, reaching a level of L148,624bn last year.

The largest portion of deposits are with the savings banks, of which there are 90, including the giant Cariplo, the Milan-based group which ranks as Italy's third largest bank. Most of the savings banks are tiny, however, many having only a single branch. Last year the savings banks had 27 per cent of all deposits.

The Italian banking system is highly fragmented and contains a broad panoply of different types of institutions. There are three "banks of national interest," which are allowed to operate nationwide branch networks. These are Banca Commerciale Italiana, Credito Italiano and Banca di Roma, the second, third and fifth largest banks respectively. All three are controlled by IRI, the state holding company.

Reserve requirements are now aimed at achieving a 22.5 per cent share of all deposits.

Banks receive only 5.5 per cent interest from the central bank on reserves and also must place 6.5 per cent of new deposits in medium-term bonds.

At the national interest banks,

ITALY'S TOP TEN BANKS (Lm)

	Total deposits 1982	Total 1982	Total 1981	Net profit 1982	Net profit 1981
Banca Nazionale del Lavoro	59,071	48,166	58,6	45,7	46,1
Banca Commerciale Italiana	43,615	35,853	40,5	40,5	41,1
Credito Italiano	32,893	29,512	48,2	37,5	37,5
Istituto Bancario San Paolo di Torino	30,438	23,653	31,6	30,3	31,6
Banca di Roma	23,500	27,414	28,8	28,0	28,0
Cassa Ris. Prov. Lombardia	23,758	23,418	31,8	34,0	34,0
Banco di Napoli	22,490	18,176	6,8	5,6	5,6
Istituto Mobiliare Italiano	21,700	18,380	144,7	72,1	72,1
Monte dei Paschi di Siena	21,602	16,468	22,6	18,8	18,8
Consorzio Cred. Opere Pubb.	19,731	20,014	128,9	4,6	4,6

Source: Il Mondo ranking of 800 banks.

bonds pay a real rate of interest of 3 to 4 per cent, while most bank deposits provide a return just below the inflation level.

Professor Monti—who is seen by some in Rome as a one-man shadow Bank of Italy—says the entire Italian interest rate structure must be brought lower. This, however, is easier said than done. The Government is afraid of what would happen to its bond programme if rates dropped and the banks feel they cannot afford to drop deposit rates for fear of losing still more deposits to the Government securities market.

"All of this makes the banking system a hidden tool of fiscal policy. This has traditionally minimised the political cost of huge Government deficits but we cannot go on like this indefinitely," warns Professor Monti.

Consumption

Along with other critics of the government of Prime Minister Bettino Craxi, Professor Monti says that something must be done to reduce public spending in Italy. A large part of which ends up as consumption rather than investment for the future. In a recent analysis he predicted that, even if the Government can hold the 1984 public sector deficit to L80,000bn (\$55bn) this year and still keep the Government securities which are used to offset the public sector deficit — L80,000bn rather than investment for the future. In a recent analysis he predicted that, even if the Government can hold the 1984 public sector deficit to L80,000bn (which hardly anyone believes possible), real interest rates will remain constant or rise. "We achieve a decline in real interest rates, the deficit would have to L80,000bn next year, and that is not going to happen," he explains.

The Monti critique goes further, touching on the repercussions of the Banco Ambrosiano affair. Italy does not have a national insurance scheme for depositors and although several senior bankers favour such a scheme, it looks like a political impossibility. "We have not learned the lesson of Ambrosiano," declares Professor Monti. "There is still no depositors' insurance system."

Decline in international loans

Borrowing

PETER MONTAGNON

TO JUDGE by the views of the International Monetary Fund, Italy ought to be a leading candidate to become the Brazil of Europe.

In a letter last month to Sir Giovanni Goria, the Treasury Minister, Mr Alan Whittemore, head of the IMF's European division, warned that Italy faced disastrous consequences if it failed to cut its budget deficit.

For many countries, such a disclosure would be enough to cut off the supply of foreign credit immediately. Yet Italy and its foreign bankers have long been used to living with the backdrop of large budget deficits and large deficits on the balance of payments.

Although the country does not rank as one of the foremost credits in Europe, it has always been an active and reasonably successful borrower.

Paradoxically enough, this year has seen bankers lulled into an even greater sense of security about Italy. Its current account balance of payments deficit is expected to be only L2,000bn for 1983 and its borrowings on international capital markets have dropped substantially.

In the first 11 months of the year it raised only \$2.5bn in medium term syndicated bank credits, according to figures compiled by Morgan Guaranty Trust. This compares with \$3.5bn in the same period of last year. Borrowing in international bond markets has also dropped to \$1.46bn from \$2.21bn.

Io the early part of this year the absence of Italian borrowers from the syndicated loan market was something of a puzzle for international bankers. Some argued that the market had turned against Italy because of the unresolved legal issues surrounding the defunct Banco Ambrosiano.

Foreign bankers were particularly incensed at the Bank of Italy's refusal to support the

operations of Banco Ambrosiano and actually went so far as to sue the successor bank Nuovo Ambrosiano to get their money back. Rumours abounded of an unofficial boycott by these banks on new Italian business. Other bankers felt that Italy faced a problem because its previously heavy borrowing had used up much of the available space in lending bank balance sheets. Italy was said to be relying heavily on short term credit lines to meet its needs for foreign exchange.

Figures from the government bore out this view to some degree. In the first eight months of this year Italy's foreign debt rose to about \$55.5bn from \$50.90bn at the end of 1982 with much of the increase accounted for by short term borrowings.

Improvement

Yet, as the year wore on, it became increasingly clear that two things had changed. First was the improvement in the external accounts which reduced the country's need for money. Second was a revival of domestic lending.

In September, for example, Eni, the state hydrocarbons concern, raised L1,000bn in the local syndicated loan market. This was the largest operation of its kind ever undertaken and the loan was subscribed by no fewer than 84 banks.

It followed hard on the heels of a L150bn issue of floating rate bonds by the Montedison chemical concern which was oversubscribed even before lists opened. As liquidity on the domestic capital markets has improved, it has become less necessary for large borrowers to look abroad for their funds.

Nonetheless, Italy's approach to the syndicated loans market bears all the hallmarks of caution. The Bank of Italy, which monitors foreign borrowings, has always been extremely conscious of the margins paid by Italian entities.

Smaller loans place much less strain on the market than larger ones, and despite the generally rather difficult conditions in the syndicated loan market this year, Italian borrowers have not faced much

of an increase in terms. Most deals are still done on a basis of a 1-1 per cent margin over Eurodollar rates, although, recently, Italy has returned to the market for loans based on a margin over the more expensive US prime rate after a period of some absence.

Italy is a fairly active borrower in the international bond markets, though here it tends to suffer from the fact that it is not regarded as a top-tier credit risk. Bond investors are much more selective than banks in the Eurocredit market.

As a result, Italian borrowers may find themselves paying a slight premium over other borrowers in these markets.

For example, the highway authority Anas recently raised

its DM 150m bond with a coupon of 8.6 per cent in the same week as the World Bank floated a DM 200m issue with a coupon of only 7.6 per cent. A £100m floating rate note for Enel was badly received by the City even though this sector of the market had recently enjoyed a spate of very successful issues.

Bankers drew two lessons from the Enel experience. The first was that the sterling floating rate note market would not accept an indefinite shaving of terms. The second was an important one for Italy—despite the stickiness which the Banca d'Italia sometimes displays, its borrowing capacity will always be to some degree limited by the country's high budget deficit and inflation rate.

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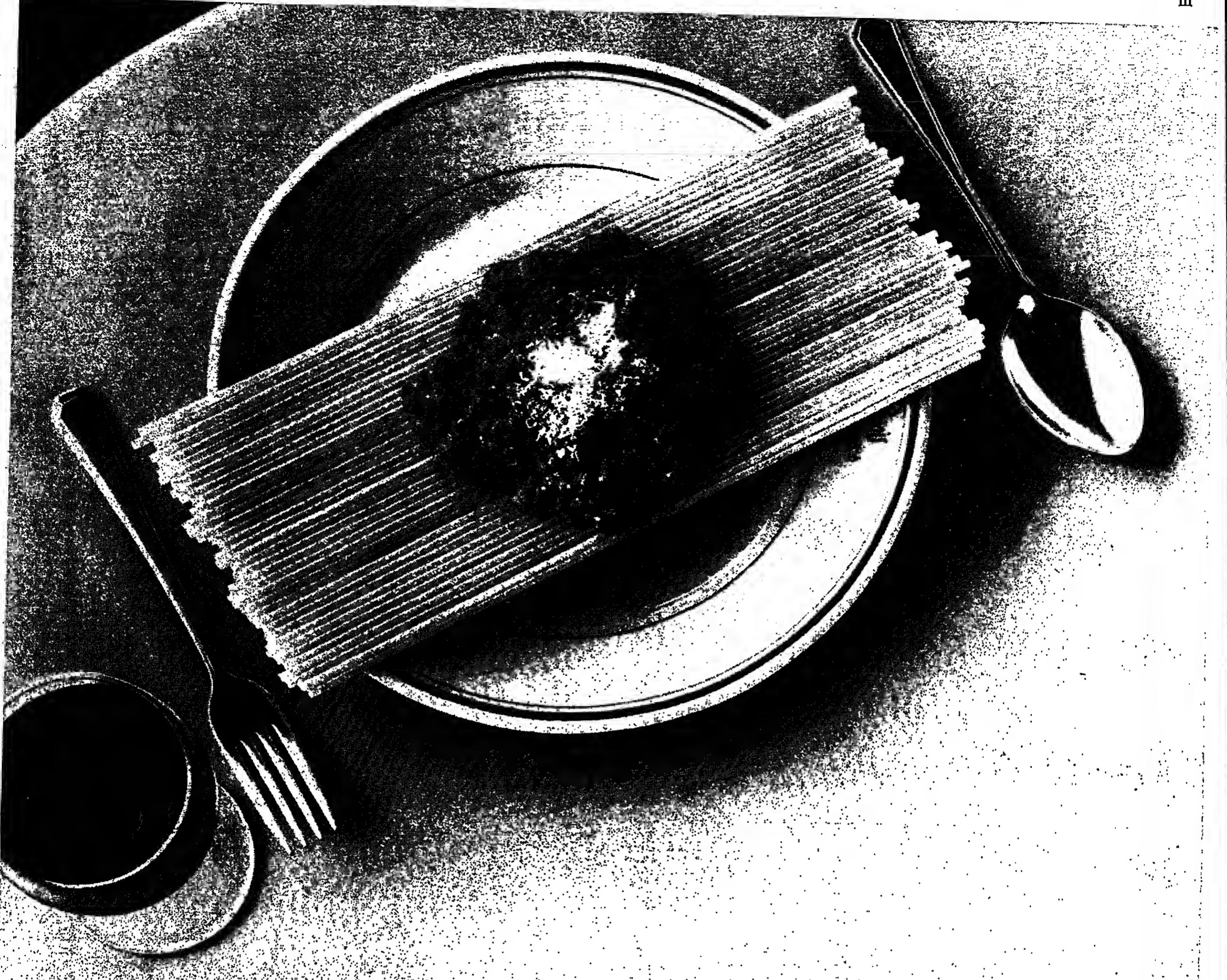
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1982 Annual Accounts

	1982	1981
Customers' deposits	5,778,162	5,778,162
Loans and advances	1,570,530	1,570,530
Financial investments	2,395,610	2,395,610
Total Assets	4,097,700	4,097,700
Capital Funds	161,965	161,965
Net profit for the year	5,038	5,038

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State aid for industry

JAMES SUTTON

A FEW weeks ago the Italian Government unveiled a new company which is being specially set up to rescue the country's sugar beet refining industry. It presented to parliament a Bill to establish the Societa per il Risanamento delle Imprese Bietolico-Saccare (RIBS).

RIBS should be empowered to spend up to L240bn in the next two years on taking stakes in several sugar refining companies which are in serious financial difficulties. The worst affected is Montesi which owes at least L87bn to farmers for sugar-beet crops, and other companies between them owe a roughly similar amount. If the creation of RIBS, sponsored by the *ministry of agriculture*, is approved, it will inject funds into failing companies with a view to selling its stakes after five years by which time it is hoped the companies will have recovered.

Crisis compounded

The weaker sugar beet refiners are in trouble because they failed to invest in new plant as Italian sugar beet production grew from the early 1960s onwards. They accumulated losses and debts which finally got to the point at which they could not pay the farmers who are now refusing to grow sugar beet — thus compounding the companies' crisis.

Assuming RIBS is approved in something like its original form, which is not certain, it will be a second test case of a new form of government intervention to help industries in difficulty — an investment company with limited aims and a fixed time limit on how long its participations may be held. The first of its kind was Societa Per La Ristrutturazione Elettronica (SREL), which is to invest L360bn in companies making electronic components, car radios and most important, colour televisions in association with Zanussi and Indesit.

The two investment companies are part of a long Italian tradition of the Government helping sectors in difficulty, particularly where employment may be at risk. The difference with RIBS and SREL is that this time the authorities are trying to do the job more cleanly and less wastefully than in the past and within set time limits.

There are still many obstacles to be overcome for both companies. The birth of SREL took several years, from the first difficult allocation of funds to agreement on the final form of the company, and SREL has still

not received approval from the Common Market which looks critically at state aid for industry under its competition policy. RIBS is likely to be subjected to similar scrutiny.

The justification advanced by the Government for this kind of aid is that as Italy suffers perennially high interest rates and a permanent shortage of capital, the state has to step in to help the private sector offset these disadvantages. In the case of the electronics industry the difficulties could be said to be particularly of the Government's own making since it dithered for too long before deciding what kind of colour TV system to adopt, by which time the market had been laid open to well-prepared foreign competition.

No one denies that colossal sums of government money have been lost on rescuing companies that never recovered and perhaps should have been allowed to fail, while there are laws which enable companies to survive that would otherwise have gone under. At least part of the capital shortage that the country faces is due to the fact that so much is locked up in companies which do not have a future, but which it is considered important to keep going for political reasons.

It is almost unheard of for a company of any size in Italy to go bankrupt and disappear. If such a company cannot be kept going by any other device, it has usually in the past been handed over to the state holding companies IRI, ENI and EFIM. ENI is ranked in the category of special medium term lending institutions by GEPI.

GEPI's empire contains a few reasonably strong companies, such as Maserati, the car maker, but also many weak ones in almost every sector from engineering to tiles. Usually what has gone wrong is that either the companies were barely salvagable in the first place, or the arrival of the GEPI created a confidence that the company would never die, so no-one subsequently felt any pressing need to see it back in profit. Where profits are made they do not always come the way of GEPI.

GEPI is owned 50 per cent by IMI (Istituto Mobiliare Italiano), the state-owned medium term finance corporation with other stakes held by ENI, IRI and EFIM. IMI is

ranked in the category of special medium term lending institutions by GEPI.

The beneficiaries of law 675 would be mainly larger companies, such as Finmeccanica, the state steel concern and Montedison, the chemical company and would go to assist industrial restructuring, upgrading of old plants and investment in new.

Fiat, though healthy, is due to receive substantial sums under this law for the launch of the Uno car, achieved without government financial assistance at the beginning of this year.

Another measure, law 802 of 1976 was designed to assist small and medium-sized businesses in the centre and north of the country with investment.

By the end of last year some 2,500 applications had been accepted and L500m disbursed.

The most recent law, approved in early 1982, provides L1500m for technological innovation, for which Fiat has been designated as the recipient of L234m for cars and L10m for industrial vehicles. Nothing has yet been paid, however, because of the usual bureaucratic difficulties.

Another law, which has had some effect, was law 787 of 1978 which allowed banks to form consortia to rescue companies in temporary financial difficulties, and consolidate their debts. In the case of Pirelli and Stile Visconti the law worked well, and both companies have recovered. But no

one seems to have been able to benefit from it, largely because the system of financing did not work. Parliament said, and many companies only financed themselves by not paying their current debts — thus accumulating further burdens. Few of the recovery programmes the companies drew up ever came to fruition, and most of the companies were in permanent loss, with 40 to 50 per cent of their employees on state-subsidised lay-off. It was, naturally, difficult to sell the businesses to anyone except at great cost to the creditors.

Given those grim circumstances, and the fact that with so much money, both government and private, diverted by law to companies which rarely have very good prospects, it is astonishing that so many reasonably healthy Italian companies do succeed both in investing Italian investment levels at the beginning of the decade were among the highest in Europe and in financing.

PROFILE: FRANCESCO CINGANO



Sig. Francesco Cingano — "The problems of our economy and of others cannot be solved by monetarism alone."

Academic with firm grasp of reality

FRANCESCO CINGANO, chairman of Italy's second largest bank, must be about the only person in Milan who stays in the city at weekends. Whereas most of Milan's financial elite would not be caught dead in the deserted city on a Saturday or Sunday — the lakes, the Riviera, the ski slopes and the Alps all beckon — Dr Cingano says he likes to remain in his apartment and read books on economic history.

The 60-year old chairman of Banca Commerciale Italiana (BCI) is not a brusque, cut-and-thrust Milanese banker. He is from a little town in the Veneto region of North east Italy, not far from Venice.

He is a quiet man with a sharp sense of humour who 40 years ago studied law but preferred French and English literature. He joined BCI in 1946, a few weeks after graduating from the University of Padua. "I entered BCI because my university suggested I should enter BCI," he recalls.

He has a strong interest in preserving art, and spends time as a director of the Fondo per l'Ambiente Italiano, the Italian equivalent of the National Trust. His academic interests are reflected by his membership on the board of the prestigious Bocconi University in Milan and by his work for the Mattioli Foundation for the study of economic history. Married with three children, Dr Cingano recently received the title of "Cavaliere del Lavoro," a distant relation of the British OBE.

Slightly ruffled

Seated in his spacious office overlooking the Piazza della Scala, Dr Cingano looks slightly ruffled when asked to apply his knowledge of economic history to the monetarist policies pursued by the Thatcher Government in Britain.

He reckons that "the British experience has significance for all of Europe" and particularly praises the 1979 UK abolition of exchange controls. But he is no firm believer in the Milton Friedman school of thought: "The problems of our economy and of others cannot be solved only by monetarism."

Like other Italians involved

in

ITALIAN BANKING IV

Heavy call on national resources

tions by Mediocreditto Centrale, Credipol, IASME and a number of other institutions for the development of the south of the country, still one of the poorest parts of Western Europe. Loans by the special credit institutes rose from L8,474bn in 1982 to L14,883bn in 1983. Part of these funds are disbursed on concessionary terms under laws providing for subsidised loans at low rates of interest for certain industries or types of borrower. The Government is supposed to take up the loans.

So REL and RIBS must, if

policy is really changing, avoid the terrible fate of GEPI. A company set up in 1971 to promote the "reconversion" of companies in financial or managerial difficulties with a view to aiding employment. No time limit for GEPI's intervention was fixed and the organisation has stakes in nearly 200 companies, employing about 25,000 people, and turnover of about L900bn. But it also has accumulated losses of L1,161bn by the end of 1982 and by June 30 this year had absorbed L2,500bn of government funds of which it had disbursed L2,158bn.

Barely salvageable

GEPI's empire contains a few reasonably strong companies, such as Maserati, the car maker, but also many weak ones in almost every sector from engineering to tiles. Usually what has gone wrong is that the companies were barely salvagable in the first place, or the arrival of the GEPI created a confidence that the company would never die, so no-one subsequently felt any pressing need to see it back in profit. Where profits are made they do not always come the way of GEPI.

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Italian investment levels at the beginning of the decade were among the highest in Europe and in financing.

Banca Popolare di Abbiategrasso

Financial year 1982 (in billion lire)	
Funds administered	728
Customers' deposits	527
Advances in cash	189
Acceptances and guarantees	25
Capital funds	116
Net profit	7,9

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ALAN FRIEDMAN

ITALIAN BANKING VI

RONCAGLIA OPR: SPACE AGE TECHNOLOGY FOR GRAIN MILLING

Ever-increasing energy costs compel the flour milling industry to give serious consideration to the daunting economic prospects involved in a new plant - buildings, fuel, transportation and services.

In many instances, the returns associated with conventional mills do not warrant the investment because of the inevitable tying-up of capital for long periods. But, now there is a solution that solves many of these problems. It is the Roncaglia OPR System, internationally patented.

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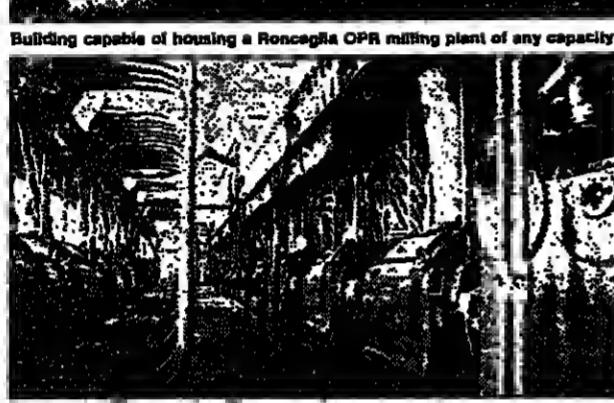
This speedy completion of the project is entirely due to the unique Roncaglia OPR Milling System.

The first consideration is the elimination of the planer which requires large buildings with conventional installations. This need has been overcome by the patented air-sifter, which uses air currents and a simple sieve. The air-

sifter obviates the need for the multi-storey concept, thus making economic considerations viable.

The Roncaglia OPR mill of whatever capacity can be housed in any simple building of five metres clear height. It is the only mill that can be built up from a small initial unit, or can have a number of units running side by side, milling different cereals. It is the only plant that does not need considerable remodelling for changes in flour specifications. No other mill-building company can guarantee its products for 10 years nor can anyone assure a break roll life of as long as six to eight years without refitting. It reduces maintenance to minimum levels and offers economies in staffing. The concept of large buildings inevitably means high energy and maintenance costs on top of the cost of the construction itself.

Site selection and preparation can involve much expense and difficulty, especially if there are environmental complications. The Roncaglia OPR System eliminates many of these difficulties, not needing much more than a simple foundation for a portal framed structure that complies with regulations of planning authorities. In many instances, it saves up to 70% in capital costs. Every Roncaglia OPR includes erection and



Roncaglia OPR, capacity 300 m.tons of wheat per 24 hours.

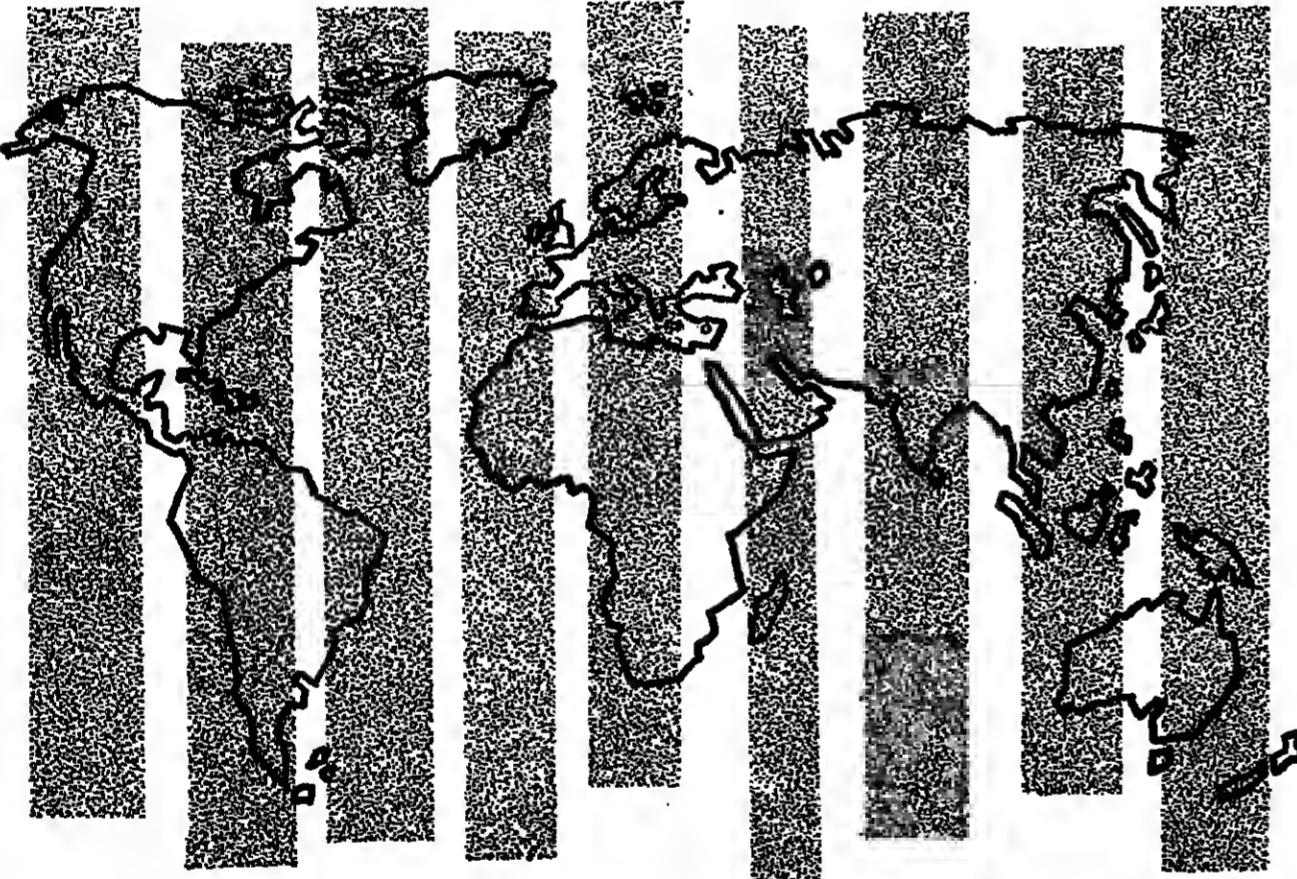
System, whether large or small, includes commissioning expenses, and training of staff to operate the mill effectively. To ensure confidence in the investment, Roncaglia has a comprehensive after-sales service to achieve the highest level of production at all times.

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High cost of borrowing worries small businesses

THE CRACKS are beginning to appear in a vital part of the Italian economic structure. The small and medium-sized businesses, which account for more than half of the industrial production and nearly half of Italy's exports, are facing sharply declining profitability, they are also finding it hard to finance their losses out of their own resources.

The immediate causes are the recession and the high interest rates of the past two years. But these factors are accentuated by the underlying financial weaknesses of many small and medium-sized companies: too great a reliance on short-term credit, the inadequacy of state schemes for assisting small businesses with their investment needs, and the difficulty of finding lower cost medium-term finance to ease the high cost of short-term finance.

The Italian small businessman has been caught unprepared, since the basis of his success in the past - expanding world markets and lower cost money - no longer exist.

Small and medium-sized businesses play a crucial role in the Italian economy, giving jobs to nearly 3m people, half the total workforce. They have expanded employment at an impressive way in the past 10 years: according to the latest census figures employing between 10 and 99 employees increased in number by 44 per cent, providing 43 per cent more jobs.

Higher losses

But an analysis by Mediobanca of 270 medium-sized businesses shows a sharp increase in their losses between 1981 and 1982. This result is confirmed by another study of the important Emilia-Romagna region where profit forecasts for 1983 show serious downturns - a blow to those who look to the Emilian model of the small business as an example of how they can prosper in a developed industrial economy.

The task of small business is responding to this changed environment, which places much more importance on self-financing and the need for lower cost medium-term finance, is made more difficult by the complex nature of Italian short-term credit.

An underlying characteristic of the Italian small businessman is that he has probably invested everything he has in his business with an over-emphasis perhaps on bricks and mortar to the exclusion of research and technology. Here he has not been assisted by the banks' insistence on his providing "solid" guarantees for his credit lines.

MICHAEL GRIFFITHS, who runs a small business in Perugia, explains the financial problems which small and medium-sized businesses face and the inadequacies of the Italian banking system in overcoming them

While profits continued to be satisfactory he had little need for short-term borrowing. When profit started to decline he had little alternative but to increase bank overdrafts to finance working capital, and here his problem begins. By background and experience he has little financial and commercial experience, but his problems are further compounded by the fragmentation and complexity of finding lower cost medium-term finance to ease the high cost of short-term finance.

The Italian small businessman has been caught unprepared, since the basis of his success in the past - expanding world markets and lower cost money - no longer exist.

Even this does not represent his true cost. If he goes beyond his overdraft limit he will be paying three to four points above his base rate on the excess. Further, he will pay a 0.125 per cent commission on the maximum sum he may be overdrawing. If for a few days a £10,000 overdraft goes to £15,000 he pays the commission on this sum.

The cost of money is further increased by the Italian system of "Giorni di Valuta" (white days) where an account will not be credited with the amount of a cheque from a bank outside that country for seven or eight days after it has been deposited (two or three days for a local bank cheque).

The result of all these factors will be to increase a base rate of 23 per cent to at least 28, if not 30 per cent.

Interest charges as a percentage of turnover have for many small Italian companies reached alarming levels.

It is a common complaint of Italian small businesses that Italy does not have a clear investment policy for small medium-sized businesses. Legislation is fragmented and characterised by many different schemes and bureaucratic procedures which discourage the small businessman. Moreover, legislation favours the large state controlled company, and Confindustria (the Italian small business association) quotes the fate of a major state initiative for industrial reorganisation, Law 675, which allocated £11,000m (£4.6bn) for industrial reconversion schemes.

The local regional government, chamber of commerce and local branch of the Mediobanca credit an annual contribution to a risk fund, which the individual firm guarantees, leaves the bank with between 50 and 70 per cent of the risk involved. Throughout Italy these 50 consortia today have loans granted of about £100m (£4.6bn).

The local regional government, chamber of commerce and local branch of the Mediobanca credit an annual contribution to a risk fund, which the individual firm guarantees, leaves the bank with between 50 and 70 per cent of the risk involved.

Another important initiative at local level has been to agree local interest rates with local banks for members.

A recent initiative of Confindustria has been the formation of a national association, the Union

Some 20 per cent of these funds were allocated to small businesses but only £10m was actually used for that purpose. Over 70 per cent of funds, say Confindustria, are used by state-controlled companies, mostly to finance medium-term loans and the medium-term finance requirements of many Italian small businesses are too small to be of interest to international banks, who are also restricted territorially from working in most Italian regions.

The lack of medium-term finance for small businesses is one of the major credit problems which they face. The difficulty exists because local Italian banks are not able or willing to grant medium-term loans, and the medium-term finance requirements of many Italian small businesses are too small to be of interest to international banks, who are also restricted territorially from working in most Italian regions.

Some API consortia have recently entered the medium-term finance sector, granting two- to three-year loans of up to £250m (about £100,000).

These will complement finance for fixed assets obtained through credit institutions like Mediobanca, and will be allocated for development plans which include investment in research, training, and commercial activities.

They also complement the finance available through the European Investment Bank.

At the annual general meeting of Confindustria held in Rome on November 26, the association presented some far-reaching proposals for restructuring and improving finance for small businesses. The most fundamental proposal has been a call on the Government to create a fund of £100,000m (£4.6bn) for small businesses not employing more than 120 employees who do not have investment of more than £100m in plant and equipment. This is to be used for industrial conversion and liberalisation, and reorganisation schemes. Loans would be repayable in seven years, and according to Confindustria, could enable small businesses to create up to 30,000 new jobs.

Would such a scheme meet the needs of Law 675? Not if the government will recognise the importance of small business by approving such a scheme. The government says Sir Giandomenico Belotti, president of Confindustria, Vasto, recently, "One of the most hopeful signs recently has been a new awareness on the part of politicians of the importance of small businesses, and that they require special consideration when it comes to the approval of investment funds."

Indeed, the politicians participating at the meeting indicated that something would be done. If there is a change in attitude it could represent a major turning point for small businesses in Italy.

PROFILE: KEN BROMLEY

Barclays man in Milan

KEN BROMLEY must be the best-known Mancunian on the Italian banking scene. As head of the versatile Barclays Group Italia, the jovial Mr Bromley has been a fixture in Milanese financial circles for nine years. He is married to an Italian he met while serving in the British forces in 1946 ("I met her in Rimini and we married because I wanted to ensure the future possibility of holidays by the sea").

Mr Bromley originally went into banking (he first joined the old Martins Bank in 1938) to "fill a gap before going into the forces." His marriage in 1946, Mr Bromley recalls, marked "the first time of many that I broke bank regulations." His aim was to marry without obtaining the bank's permission as, believe-it-or-not, was required in those days. (All was made good later on when he received a letter from the board of directors, predicting him with approval "with retrospective effect".)

By 1963, Mr Bromley was in the Liverpool head office of Martins, co-ordinating the bank's absorption by Barclays. In 1971 he moved to Lombard Street as a Barclays divisional general manager in charge of marketing. In 1975 Barclays took advantage of Italophile Bromley and asked him to move to Milan in order to develop its then 52 per cent interest in the small Banca Castellini of Milan (Barclays secured 100 per cent ownership in 1980).

When he arrived in Milan, Mr Bromley found a staff of 40 and £10m of outstanding loans. Today Barclays Italia has 300 employees in 21 cities and a gross loan book of around £1.700m (£711m). In 1978 the Bromley approach led to a long-term programme of expansion. "I didn't see us as just a bank but as a financial services company.



Ken Bromley, head of Barclays Group Italia - "Important to have enemies".

We never concentrate on just one thing."

So Barclays today is involved in leasing, factoring, corporate finance, mergers and acquisitions, working capital credit and medium-term lending as well as traditional corporate banking. One competitor rated Barclays in Italy as "one of the most successful foreign banks to penetrate the Italian market."

Not all competitors heap praise on Barclays. There are still sneers about the 1981 leasing embarrassment which resulted from the group's involvement with a machine tools company whose president is now under criminal investigation. Although the matter has still to run its course, it is likely to result in write-offs of £10m to £15m.

Mr Bromley, who has been asked by headquarters in London to stay on until next year even though he is past retirement age, makes no apologies for the leasing fiasco. He takes the "you can't get everything right" approach and reckons it is "important to have enemies - it means you are doing something right."

Although he plans to return to Britain next year, he won't be kept from frequent visits to Italy. "I like living in Italy and Milan is the only place to be," says the ardent Italophile.

ALAN FRIEDMAN

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Balance sheet as at December 31, 1982
(in billion lire)

Managed funds	8.160
Customers deposits	5.759
Loans	3.283
Capital and reserves	527
Net profit for the year	28



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Credito Romagnolo is continuously improving its organization by means of direct connections with national and international Corporations and Institutions, which are mostly advanced in the telecommunication of funds transfers as well as of economic and financial information.

ITALIAN BANKING VII

Crucial role as guide to the economy

Bank of Italy

JAMES BUXTON

THE BANK OF ITALY has always been by far the most important institution in the running of the post-war Italian economy. As governments come and go, and display their habitual reluctance to take economic decisions that might hurt anyone, it has fallen to the central bank to guide the economy to best use with the weapons of monetary and credit controls.

Rarely has the central bank's role however, become as crucial as it is today when the major economic issue is the Government's deficit and the colossal borrowing that is required to finance it. In recent weeks the Governor of the Bank of Italy, Dr Carlo Azeglio Ciampi, has been in an unusually exposed position. Almost every comment of his on the Government's economic policy is likely to make newspaper headline.

Last year the public sector deficit was around L71,000bn (\$82,200m) or nearly 15 per cent of gross domestic product. This year it will be L80,000bn or 17 per cent. The target for the next year, which on current projections will not be achieved, is 15 per cent. The Government's insatiable appetite for funds means that it takes about 75 per cent of total domestic credit. The central bank is caught uneasily between the need to help the Government obtain funds and to protect other borrowers and the currency as a whole.

In 1981 the Bank of Italy was officially "divorced" from the Treasury, which meant that it was no longer obliged to buy up the Treasury bills which the Government fails to sell at auctions. Nevertheless, it continued to do so within its constraints and did what it could to point banks in the direction of the Treasury bill auctions, for fear of something worse—a jump in interest rates.

Dr Guido Carli, who was Governor of the bank for 15 years until 1975, told the bank's annual meeting in May 1974 that for the central bank to refuse to finance the public deficit would be "a sedition act".

At the end of last year, however, the bank showed what the divorce really meant. It exercised its right not to buy up all the Treasury bills which the Treasury wanted to sell desperately. As a result, the Treasury found itself needing to exceed the 14 per cent overdrawn limit with the central bank which is laid down by law. The Bank of Italy was then able to demonstrate the whip hand it had over the government finance.

It obliged the Treasury to go to parliament to explain the situation of gross overspending and ask it to pass an Act of parliament obliging the Bank of Italy to exceed temporarily its L8,000bn lending limits to the Treasury. Although several commentators urged members of parliament to refuse to pass the legislation, there was never a serious chance of that happening and

it was not Dr Ciampi's intention. Rather, he had succeeded in showing the bank's teeth and perhaps making it that much more difficult for the Treasury to get out of such a jam again.

Even so, this year the central bank has had to raise the ceiling of the growth of total internal credit from the 18 per cent set in the beginning of the year to 21 per cent as the Government's deficit has overshot the original target of L71,000bn by about L20,000bn. There are those who believe that the bank took a more ruthless attitude and refused to allow total internal credit to expand as the deficit rose, thus raising the spectre of a frightening leap in interest rates. The Government would be forced to do what it has always shirked doing and actually cut its spending and actually cut its credit.

It can be questioned whether the central bank has the institutional and moral authority to do so. In any event, a stern but ultimately flexible approach is perhaps more appropriate to the country in which it is operating. So delicate is the situation, however, that Dr Ciampi cannot help being involved in public controversy almost everytime he opens his mouth and there are not a few politicians, including ministers, who believe that the divorce between the bank and the Treasury ought to be cancelled and the bank made subservient to the Treasury.

More rigid

For 1984, however, the Government appears to be committing itself much more rigidly than before. The budget statement says that the growth of the monetary base and of M2 must be kept within 12 to 14 per cent. "These objectives must be announced to the public and thus become fully verifiable."

This means, at least in theory, that the Bank of Italy will have more support for a tighter monetary policy and that if the Government overspends, interest rates will go up as the Treasury competes with the private sector for funds.

Dr Ciampi's polite response to this, as expressed in a speech in Venice in October, was that the monetary targets would be met if the Government kept to its spending targets and introduced its promised incomes policy. He also said that the bank would, as usual, judge monetary growth by taking into account several indicators rather than just one. Indeed he held out the hope that if the Government did what it said it would do, there was, for the first time in years, a chance of getting Italian inflation down into single digits.

There was a kind of carrot, for a few days later the Government used the occasion of the launch of the Bank of Italy's first bulletin to indicate frustration at the lack of action by the Government in pursuing its declared economic objectives. A little later the International Monetary Fund spent out its own frustration a great deal more strongly in a letter to the Treasury Ministry. The new bulletin is one of

PROFILE:
GUIDO VITALEBanker
who shuns
limelight

"In 1973 I found myself in the street, with 12 fellow executives on my back. So I decided to form my own company."

WITH THESE blunt words Dr Guido Vitale, managing director of the Milan-based Euromobiliare investment banking group, explains how he created a new animal in Italian finance. He found himself "in the street" because he was unwilling to work for the notorious Michele Sindona, convicted Sicilian tax dodger and mastermind of the late Roberto Calvi, who took over a company which Dr Vitale was managing back in 1972.

Today, Euromobiliare is a publicly quoted company with 70 employees and paid-in capital of L7.5bn (\$4.5m). It is not a major force, but like the early New York investment banks it is lean and hungry. The Euromobiliare operation is involved in stock-market financing, mergers and acquisitions, syndicated loans and is one of the very few Italian players in the Eurobond market.

Dr Vitale, who is 46 years old, has earned the respect of many in Italy and abroad. He is hard-working, imaginative and energetic, shamming the pomp of the Milanese cocktail circuit and preferring the quiet of stock market instead. Perhaps he is not accepted entirely as an insider in the Milanese financial elite, but this does not appear to bother him.

Fulbright scholar

Born in Piedmont, he spent his childhood in Egypt, where he attended English, French and Italian schools. He returned to Turin in 1952 and completed his education and military service. In 1956 he became a Fulbright scholar at Columbia University, where he did postgraduate work in economics. He started his career at Mediobanca, the grandfather of all Italian investment banking. Later he became an auditor at General Electric and in 1968 he was asked by the Olivetti's De Benedetti family to run a small listed company which he built into a financial services group.

When he started Euromobiliare, it was with the backing of some of Italy's most prominent industrial families, including the Agnelli of Fiat fame and the De Benedetti. "My idea was to develop a merchant banking business in Italy. We are a company which provides the special services of a bank without being a bank," explains Dr Vitale.

At first the small band of Vitale recruits concentrated on stockbroking, money market dealing and Eurobonds. From the start, Dr Vitale went against the norm in Italy—for example, he insisted on audited accounts from companies obtaining a quote on the Milan bourse. Euromobiliare went public in 1981 with 20 per cent of the shares issued at L3,000 apiece. The shares now trade at around L4,500.

Dr Vitale's empire has grown in the last year with a merger with Cimafondi, a Milan fund manager which is cash-rich. The new teamwork should provide more scope for progress toward Dr Vitale's dream—to become a "bona fide" merchant bank.

The main criticism levelled against Dr Vitale by his friends and colleagues is that he works too much. He is his own admission a workaholic, spending 10 to 12 hours a day in the office. Married, with a wife who is a psychoanalyst, and two daughters, Dr Vitale spends little time away from his beloved Euromobiliare. "I like to think I would enjoy country life, but I never seem to have time," he sighs.

The prizes of Italian public life do not seem to hold much attraction for him, either. When, a few weeks ago, the Italian press mooted his name as a possible candidate for the chairmanship of Consob, the Italian stockmarket authority, Dr Vitale's reaction was typical: "What would I do about Euromobiliare? Who would run it?" He wondered aloud. "No, not for Guido Vitale the limelight. He has a business to run."

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ITALIAN BANKING VIII



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Bancomat network leads in Europe

Retail banking

ALAN FRIEDMAN

THE GREAT anomaly of Italian retail banking is that while the average customer can be slow and inefficient, the system as a whole has achieved a technological breakthrough which is not yet available to customers in Britain or West Germany — an integrated nationwide network of cash dispensers.

The Bancomat cash dispenser network was launched last spring and now has a total of 600 automated teller machines (ATMs) operating throughout Italy. The ATMs act strictly as cash dispensers in the Bancomat system: several of the participant banks offer an expanded range of ATM services to their customers only. In all, some 1,000 dispensers are expected to be in place by next year.

The Bancomat system arrived with the general opening of the Bank of Italy's marks the first unified network among Italy's 1,085 different banking institutions. It is no small achievement in a country which has traditionally had a fragmented and regionalised banking system.

One of the more difficult obstacles towards achieving this unity was the reluctance of the major banks — such as Banca Nazionale del Lavoro and Banca Commerciale Italiana — to link up with the many tiny Casse di Risparmio (savings banks), which meant providing even one-branch banks with a national network. There are 12,833

separate branches up and down the 1,000-mile Italian peninsula and in many areas a small village bank can monopolise deposit taking at the expense of the big banks.

The first group of banks to develop an ATM network was the savings banks, which in 1980-1981 introduced the Cartesmat system. Thus to the extent of one bank only, the Bancomat system is as much a "political as a technological" decision.

The simple reality is that despite Italy's leap into the space age of electronic cash dispensers, its banking culture remains some way behind that of Western Europe (as is the case in other southern European countries such as Spain and Portugal). For one thing, Italy is not a cheque-based country.

According to a recent study of Italian retail banking in "The Retail Banking Revolution," fewer than 50 per cent of Italian households have cheque accounts. This despite the fact that current accounts pay interest at the same level as deposit accounts in Italy. Deposit rates are not published in Italy — you simply shop around and try to negotiate a rate with your bank manager.

Cash transactions

Italy is a cash-based country — around three quarters of all transactions are made in cash and less than a fifth by cheque. Only four per cent of transactions are made by credit card.

A study commissioned this year by the Italian Bankers' Association (ABI) showed that almost 40 per cent of car purchases and 65 per cent of home appliance

urchases are made in cash. Even where families have cheque accounts they often use them as savings accounts, going to the bank and drawing out large wads of cash rather than paying by cheque at shops and restaurants. Cheque guarantee cards do not exist as a nationwide concept. Whereas there are more than 14m in circulation in Britain, Italy has around 1m. Only 100 of the 1,085 banks initially accept cheque guarantee cards. Moreover, presentation of a cheque guarantee card at a shop by no means implies that the merchant will accept a cheque.

As for credit cards, there are around 1.7m in circulation. Banca d'America e d'Italia, the wholly-owned BankAmerica subsidiary, dominates with 1.2m cards. Eurocard, which is marketed most aggressively by Credito Italiano, is a distant second with 230,000 cards.

Following behind are American Express, Credito d'Identità and Diners Club. But Italians, except for bankers and businessmen with international experience, do not seem to like using credit cards. Merchants in particular do not encourage the use of cards, frequently turning their noses up at the sight of a plastic card and offering a 5 per cent discount on the purchase if the customer will opt for cash instead.

Many Italian bankers would prefer to see the system move away from its costly dependence on cash. Likewise the Bank of Italy is keen to see further progress in this direction. But the Government is, for historical reasons, not in a position yet

even to set an example — around 2.5m state sector employees are still able to collect their monthly wages in cash and more than 50 per cent do just that.

Throughout Italy civil servants, teachers, police, hospital workers and a variety of Government employees receive up to 100,000 lire each month for their wages in cash. Assuming a median salary of 1.2m a month, that is a monthly wage bill of 1.3m (£1.26bn).

Direct transfers

The Italian Bankers' Association has recently been holding a series of talks with the Bank of Italy to explore proposals to shift towards a system of direct transfers into bank accounts for Government employers. The stumbling block is more political than technical, however, as it would require a new law to be passed. Part of the proposal involves the banks suggesting that if they were to cooperate the Government would guarantee them a three-day float on the payroll, not a bad quid pro quo at all for the banks.

The concept of a float of interest-free funds for the banks is a key aspect of Italian banking. Italian banks are notoriously slow in clearing cheques, even within the same city. It is not unusual for a cheque to take eight to 10 days to clear and delays of up to one month are not uncommon either. In fact the very inefficiency of Italian banking is a

kind of in-built profit generator. "It'll be frank. We make a lot on the float," admitted one Milanese banker.

Although banks may be highly automated within their own branch networks, a national interbank teleprocessing system has yet to become a reality. In other words, customers can often find themselves at the mercy of Italy's postal service, which is not exactly brilliant — partly perhaps because of the mountainous and lengthy terrain of the country.

The Bank of Italy is trying to expedite the drive towards an integrated teleprocessing system by participating in the Convenzione Interbancaria per i Problemi dell'Automazione (CIPA), the interbank committee on automation problems. If the interbank consultations are successful, Italy could find itself making more progress (editedly from a lower base) than some of its Western European counterparts.

This is the hope of many bankers when it comes to both the Bank of Italy's automation and interbank automation. As one Bank of Italy official put it: "Perhaps we can turn our traditional cultural problems to our advantage and jump two steps, from a cash-based system directly to automation, ATMs and even electronic funds transfer at the point of sale."

That looks a trifle optimistic. Although point-of-sale experiments are under way in Italy, they in no way compare in scope to the pilot projects already in place in Scandinavia, Britain and France.

Consequences of shift in Treasury funding

Money markets

CHARLES KENNARD

Since the end of last year the Treasury, acting through the central bank, has successfully shifted the bulk of its new borrowing from short-term Treasury bills to medium-term Treasury certificates.

One practical consequence, according to bankers, has been the effective demise of secondary trading in Treasury bills, for years the staple of the Milan money markets.

Another, more theoretical, according to Prof Mario Monti, Italy's leading monetarist who teaches at Milan's Bocconi University, has been a radical distortion of published money

figures. Prof Monti and others point out that none of the normally-watched money supply series from M1 through to M3 includes the rapidly expanding Treasury certificate issue.

Between January and November, the stock of Treasury certificates in circulation doubled to about L118,000bn worth from just over L59,000bn.

In the same period the stock of Treasury bills in circulation rose slightly to just under L140,000bn from about L140,000bn.

CONTINUED ON
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Reliance on facts

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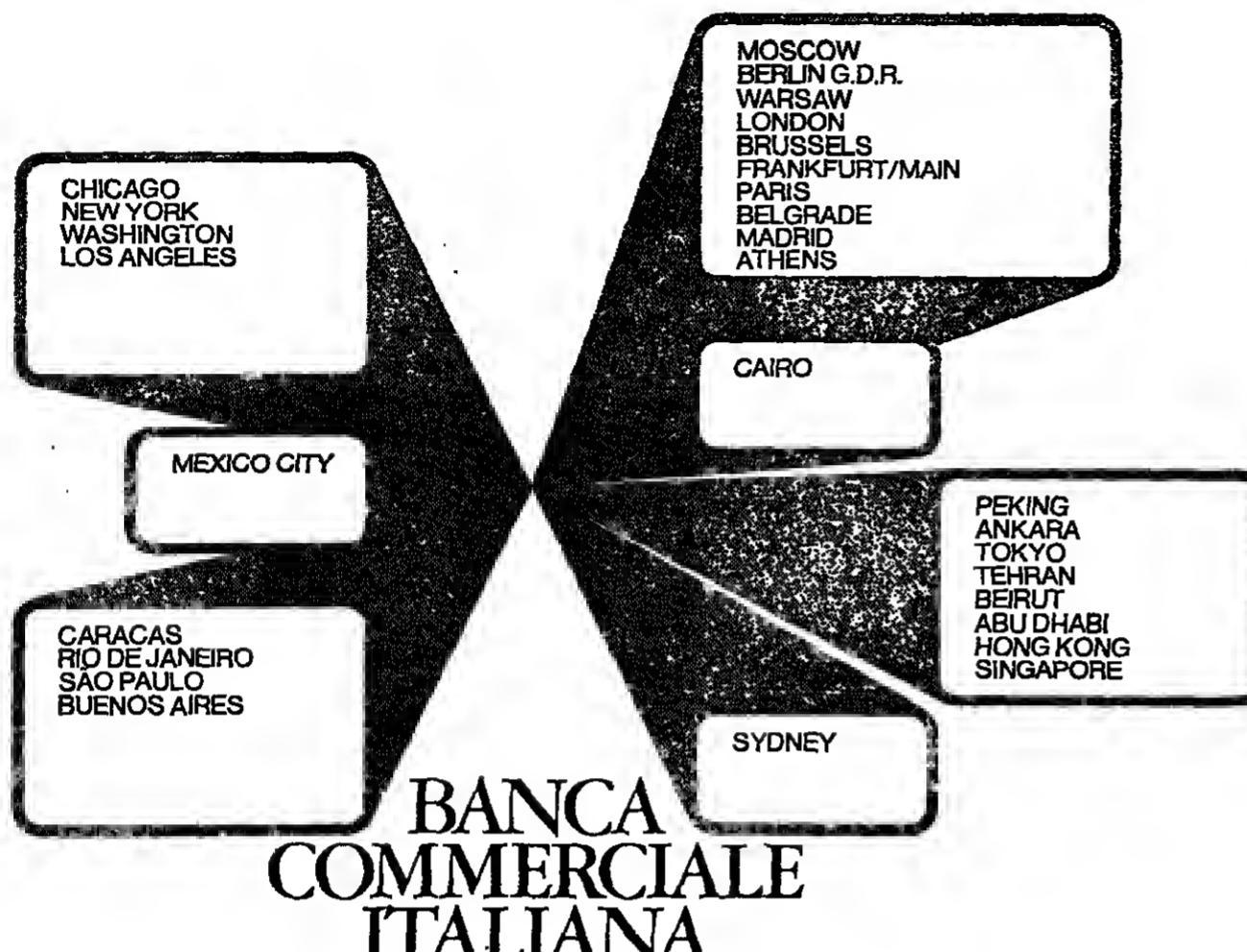
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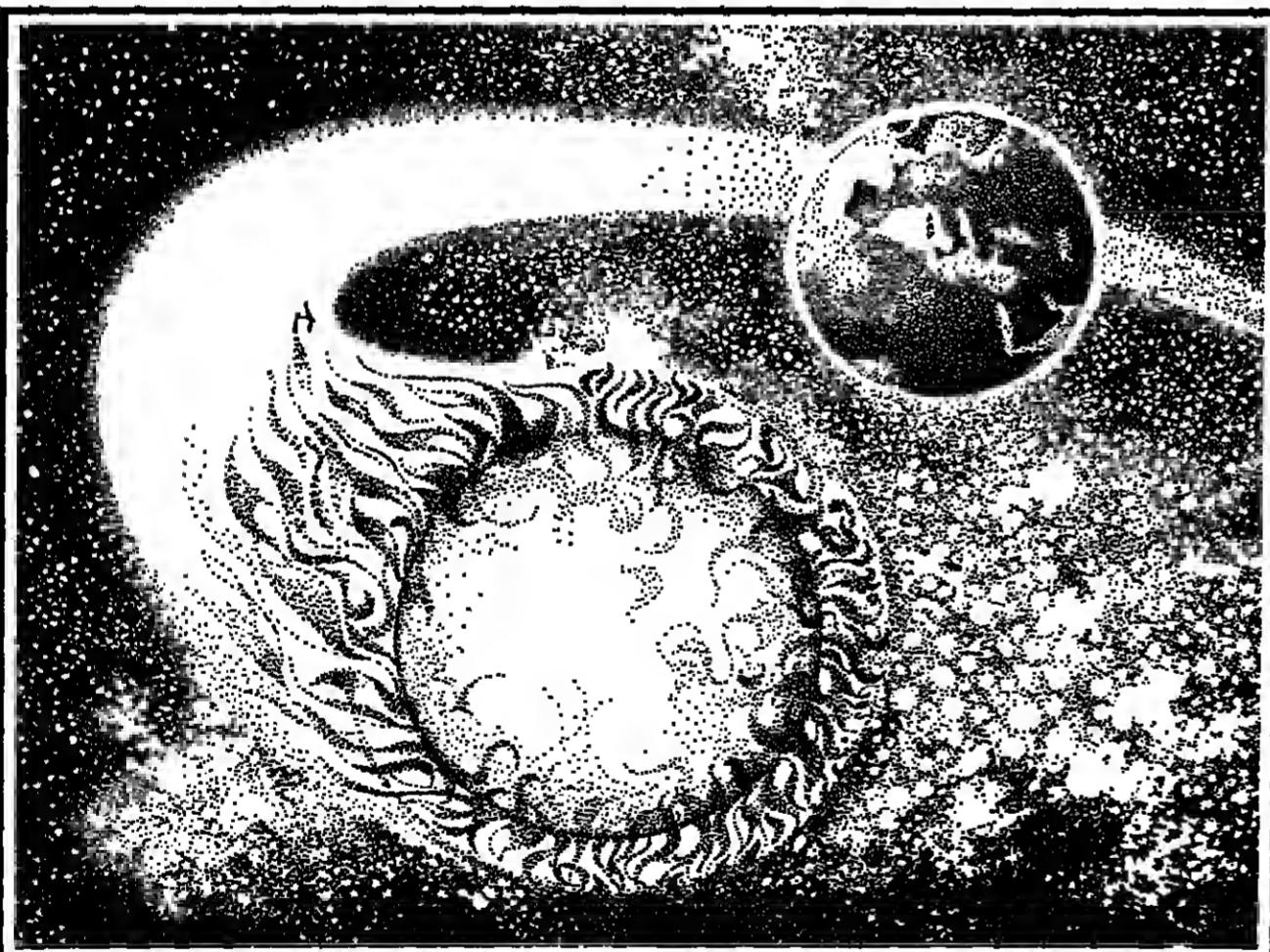
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ITALIAN BANKING X

Dispute over Vatican bank's involvement drags on

Aftermath of Ambrosiano

JAMES BUXTON

THE COMPLETE truth about what really happened at Banco Ambrosiano under Sig Roberto Calvi and how the doomed banker ended up hanging under Blackfriars Bridge in the City of London in June 1982 will probably not be known for years—if ever.

But by now at least one part of the story—the relationship between the now defunct bank and the Vatican—ought to have been a little clearer, thanks to the setting up by the chairman of a joint commission of the Vatican and Italy aimed at examining what happened and laying the basis for a settlement.

Yet not only are the facts as obscure as ever, at least to the interested public; there had, at the time of writing, been no settlement.

The joint commission

has repeatedly overshot

deadlines for finishing its work

and though the report is now

complete and has been banded

over to a few interested bodies

in Italy, it is not unanimous

on what happened. Even so, there

are indications that talks now

in progress with the Vatican

will in the end lead to a partial

resolution of the issue. That

should only be other negotiations

on the aftermath of

Banco Ambrosiano which are

still pending amid a spider's

web of interlocking webs.

When the bank went under,

with debts of almost \$1.3bn, a

consortium of seven banks,

three public sector and four

private, was wheeled in to take

over the banking operation.

Jointly they now own Nuovo

Banco Ambrosiano, the successor

to the defunct bank. They

were also allowed to retain

Banco Ambrosiano's subsidiary,

the finance company La Centrale,

which controlled two other

banks, Banco Cattolico di

Veneto and Credito Varesino,

and the insurance com-

pany Toro, and held a 40 per

cent stake in the Rizzoli pub-

lishing group, which owns

Corriere della Sera, the Milan

newspaper.

Nuovo Banco Ambrosiano,

chaired by Professor Giovanni

Braili, has struggled hard to

retain the deposit base it had

before the crash, offering dis-

countors interest rates well

above those paid by other banks.

It succeeded in getting its

deposits up to about £2,000bn

by the end of June this year,

compared with less than

£2,000bn when the new bank

was established in August 1982

and the £4,000bn which was on

the old bank's books before it

collapsed.

When Banco Ambrosiano

crashed by the Bank of Italy

stepped in to pay off domestic

and foreign creditors of the

Milan bank. But it did not do

the same for the 82 banks

which had lent about \$450m to

Banco Ambrosiano Holdings,

Ambrosiano's subsidiary in

Luxembourg, and the parent of

Ambrosiano's network of

mysterious overseas offshoots.

The central bank did not do so

because it reckoned it had no

control over the Luxembourg

operation and considered that

the lending banks should have

known this, even though the

loans booked through Luxem-

bourg were arranged at the

Milan office of Banco Ambro-

siano.

Last March the creditor

banks, led by Britain's National

Westminster and Midland

issued writs against the liquidators

of Banco Ambrosiano and

against Nuovo Banco Ambro-

siano for the recovery of the

\$450m. Anxious to minimize

the damage to Italy's financial

image abroad, the Italian

authorities have made gradually

reducing offers of partial settle-

ment of these debts, with the

latest offers exceeding 50 per

cent of the sums claimed. But

where the money for the settle-

ment will come from depends

on the discussions now be-

ing pursued with the Vatican.

is complicated by the indicate original line that it was an inno-
cent and unwitting victim.

The view held by officials in-

olved is that the Vatican did not want to have to eat its

earlier words and admit to re-

sponsibility. But it has much

to gain from a settlement with

the Italian state. Without it,

it would be very difficult for

the Italian Government to sign

the new Concordat, substan-

tially amending the one signed

in 1929 by Mussolini.

The ninth and latest draft of

the concordat—discussions have

been going on since 1987—is

apparently ready. Moreover, in

spite of the differences of view

in the joint commission report

on Ambrosiano-IOR, the report

is still regarded as a useful

basis for the discussions now

going on in the form of a

settlement.

Questions

From there on the questions pile up. How much would seem to be the \$125m which IOR borrowed directly from the Latin American subsidiaries of Ambrosiano, but even this figure is in dispute. If the Vatican were to pay substantially more— and figures of more than \$200m have been bandied about—where would it get the money from? The Vatican's financial resources are far from immense—one recent estimate of the portion of APSA (the Administration of the Patrimony of the Holy See) put its total value at about \$500m. Would the Vatican borrow, as has been suggested, to pay off part of the settlement price? If so, who would lend to it?

There is also the question of what price the Italian authorities would exact from the Vatican for letting it off the full amount of the paper "obligations". In the past the Italian Government has raised the question of IOR taking up at least a branch on Italian soil which would be under Italian banking regulation, so that in theory the IOR would be obliged to be such a branch in the otherwise tightly controlled Italian foreign exchange and banking regulations. Few have been heard of that idea lately.

What will happen to IOR itself? Its chairman remains the American Archibishop Paul Marcinkus, but can he really remain in office much longer after the debacle—even if, as many suspect, the joint commission report puts the blame for whatever errors may have been committed at IOR on his immediate underlings?

A contribution from the Vatican would help the Italian authorities pay off the creditors of Banco Ambrosiano Holdings (BAH).

The patience of those banks is not inexhaustible and the administrators of BAH have already asked solicitors to draft a writ against the IOR itself, the serving of which would be an unprecedented action with unforeseeable consequences. All the parties in the interlocking dispute appear anxious not to push their legal actions to extremes if they can avoid it. Instead they are hoping for something to happen soon.

New leaders bring boardroom peace

A CURIOUS thing has happened in the world of Italian banking. For nearly a year now the newspapers have been without lurid articles on the boardroom wrangling of Banco di

Napoli. The bank is the

country's sixth biggest bank

in terms of assets and the one with

the most branches (nearly 500),

most of them in the south of

the country, where it formerly

issued the currency.

But despite its distinguished

history, dating back at least to

the 15th century, the bank's

operations have lately become

increasingly antiquated, its

management unprofessional

and its links with local political

interests in Naples questionable.

To sort it out the Government

in early 1980 appointed Dr Rinaldo Ossola, a former

senior official of the Bank of

Italy and then a Minister, to

become its new chairman.

In theory Dr Ossola was the

ideal man to reform the Banco

di Napoli. In practice his

first task was to talk to the